

MINUTES<sup>1</sup>  
UNIVERSITY SENATES CONFERENCE

DATE: Thursday, February 16, 2023

PLACE: Videoconference

PRESENT: Benson, Burbules, Campbell, Dallesasse, Danziger, De Groote (Chair), Erricolo, Fisher, Hobbs, Jenkins, Kalita, Leff, Maher, Peiravian, Sharma, Stroschio, Tolliver, Varden, Weuve, Wink

GUESTS: Paul Ellinger, Nicholas Jones, Ranjan Karri, Timothy Killeen

Professor De Groote welcomed everyone and called the meeting to order at 10:07 a.m.

I. President Killeen and Executive Vice President Jones, and VP/CFO and Comptroller Paul Ellinger joining at 11:00 a.m.

President Killeen shared his excitement after listening to Governor Pritzker's speech yesterday. Governor Pritzker shared his focus on lifelong education, workforce development, research and development, and public higher education. While the state has faced fiscal issues in the past, Governor Pritzker was very pleased with the progress made. Governor Pritzker will be recommending a 7% increase in state supported public higher education across the board.

President Killeen reported that MAP (Monetary Award Program) will receive a \$100 million dollar increase. MAP Grants will help students from socioeconomically challenged areas. There is still an unmet need for financial aid from the state, but this funding goes directly to students attending an approved institution in Illinois.

President Killeen read a quote from Governor Pritzker's February 15 speech:

*"I'm the father of two children. I care a great deal about their education. Like every good parent, I want to be involved in what they learn. I'm also a proud American. Our nation has a great history, and much to be proud of. I want my children to learn that history. But I don't want them to be lied to. I want them to learn our true history, warts and all. Illinois' young people shouldn't be kept from learning about the realities of our world. I want them to become critical thinkers, exposed to ideas that they disagree with, proud of what our nation has overcome, and thoughtful about what comes next."*

President Killeen is very excited about the future and believes the state budget will move forward. Governor Pritzker had shared that Illinois has extraordinary enrollment growth in public universities while other states are experiencing dwindling enrollment. President Killeen encouraged everyone to engage with the time and momentum, expanding the contributions to the student body.

President Killeen provided an update from a meeting he attended last week with the Illinois Department of Public Health (IDPH). The meeting began in a retreat style setting to

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<sup>1</sup>Subject to approval at the University Senates Conference meeting of March 14, 2023

discuss the challenges with life expectancy from a public health perspective. Illinois has a goal to become the healthiest state in the nation. To extend life expectancy, there needs to be a focus on access and inequity in society. Healthcare delivery, exercise and nutrition are all a part of this. President Killeen asked USC if they could imagine moving the dial and setting their sights on this leadership opportunity. USC expressed appreciation to President Killeen for his leadership, and shared in his vision to lead.

USC asked President Killeen if the Governor's recommendation of a 7% increase in budget would prevent a future tuition increase. President Killeen shared that we were asked what it would take not to increase tuition but there was not a requirement with the budget increase recommendation. President Killeen indicated the goal is to make sure programs are low cost. There will be a slight 1.9% tuition increase this year and the University is on a path to increase financial aid working with the government. President Killeen indicated that reinvestment is important, and it will take multiple years of reinvestment to bring education back to the place it needs to be.

USC inquired with President Killeen about potential collaborations and a brief discussion was held. President Killeen indicated the System is well placed, with continuing efforts to develop additional opportunities to utilize the knowledge.

President Killeen encouraged USC to continue attending the Board of Trustees meetings as an Observer. Each USC member attending is recognized by President Killeen.

President Killeen shared the challenges with the upward pressure in this inflationary environment. He discussed fiscal responsibility and the 1.9% tuition increase. The decision to increase was not taken lightly. President Killeen mentioned the importance of considering other potential revenue streams and preserving financial aid.

EVP Jones suggested starting to look at the total cost of obtaining an education which also includes the cost of housing and food. Encouraging students to stay on schedule can save a lot of costs in comparison to a student attending an extra year. President Killeen shared his support for students taking AP (Advanced Placement) Classes in high school to reduce the timeline to obtaining their degree.

EVP Jones shared that he has enjoyed the first six weeks in his role. EVP Jones provided a brief update on the initiative to continue to attend a meeting remotely after Governor Pritzker's COVID-19 disaster declaration ends on May 11, 2023. To do so would require modifications to the Illinois Open Meetings Act. Jennifer Creasey, with the Office of Governmental Relations is pursuing this. There are many entities interested in changes more closely related to the needs of today.

Professor De Groote welcomed Dr. Ellinger to his first meeting with USC. Dr. Ellinger presented an overview of the \$7.7B budget. Dr. Ellinger reported that the System Offices and System-wide Programs are 4.6% of the budget, Hospital is 16.9%, University of Illinois Springfield is 1.6%, University of Illinois Chicago is 31.1%, and University of Illinois Urbana-Champaign is 43.8%.

In comparing 2023 to 2008, there has been a reduction in the staff and budget for the

System Offices. The reduction occurred as a result of President Killeen initiating a hiring freeze in 2015 and a change in 2017 where Grants and Contracts, Budget and Purchasing were moved to campuses. In 2008 staffing was almost 1300 compared to almost 900 in 2023. DPI and Shield IL are excluded from these figures.

In addition to the State Appropriation that provides 68% of the funding the System's Office, Administrative Allowances are 18%, ICR and Royalties are 8% an Investment Earnings, Rebates and Miscellaneous Fees are 6%. This breakdown does not include self-supporting units. 100% of system funds is subsidizing and supporting University Operations such as faculty recruitment. Dr. Ellinger mentioned the Distinguished Faculty Hiring & Arts and Humanities Initiatives. Distinguished Faculty (2018-2023) yielded 33 faculty with a total investment of \$29M funded by the System. For Arts and Humanities, the investment was \$1.955M in 2019 and \$1.54M in 2022.

Trending direct state support was near \$1.5M in FY03 compared to almost \$700M for FY23 (inflation adjusted). There was a large dip in FY16 with the budget impasse. In FY03, the state support was 69% compared to 30% in FY23. Tuition was 31% in FY03 compared to 70% in FY23. System-wide enrollment has increased over 24,000 students from 70,588 in FY03 to 94,861 in FY23. When the University receives an increase in state funding, the same percentage is passed through to UIC, UIS and UIUC.

Dr. Ellinger shared that undergraduate financial aid is \$325M (Federal, State, other) and \$277M is institutional. The increase in MAP Funding will allow more flexibility.

Dr. Ellinger reported that Moody's upgraded the University of Illinois rating in 2021 and the S&P rating in 2022. In both cases, the outlook is stable. Some of the factors that went into this are quantitative factors such as revenue growth, operating margin, and cash flow. Qualitative factors such as overall reputation, student demand, market position, governance, management, and capital planning.

Dr. Ellinger's office focuses on data supported decision making. His office innovates time savings through business process automation. Instead of looking at the immediate need, Universities and Colleges are expected to look longer term such as five years out. In the past when state support decreased, we have had to increase tuition to make up the difference. The CFO System Budget can be viewed: [www.uillinois.edu/about/budget](http://www.uillinois.edu/about/budget). The Budget Summary for Operations can be viewed: <https://www.obfs.uillinois.edu/about-obfs/budget-summary-operations>.

USC shared some of the challenges in procurement when working with state, federal or company funded research grants. Dr. Ellinger advised that Aaron Carter, Assistant Vice President Procurement Services is working with Purchasing to find ways to relieve this. President Killeen mentioned a bill that was signed into law and there should be a big improvement in January.

Professor De Groot expressed appreciation to Dr. Ellinger for the budget overview.

The meeting recessed at 12:04 p.m. for lunch and committee meetings.

The meeting resumed at 1:00 p.m.

II. Meeting with Professor Ranjan Karri, Director of Academic Affairs, Discovery Partners Institute

Professor De Groote welcomed Professor Karri to USC.

Professor Karri shared his background with USC and motivation for joining DPI. Professor Karri is excited to be a part of DPI and shared the goals for DPI: 7000+ students primed for technology jobs in Illinois annually, 3000+ individuals from underrepresented backgrounds entering the technology sector annually, \$200M+ in new Research and Development every year; dozens of start-ups and corporate innovation centers and new business start-ups born from University Research and kept in Illinois.

Currently DPI is reaching 500+ K-12 students through community education efforts. DPI partners with Wright College and Google Chicago for the Discover Computing Program offered to early high school students, with UIC CHANCE, UIUC Grainger College, LAS, Apple and Amazon for the Digital Scholars Program, with Wright College and World Business Chicago for the Digital Bridge Program and with UIUC, UIC and City Colleges of Chicago for the CS Opportunity Fair.

DPI is also focusing on Teacher Education through the CS (Computer Science) Teacher Endorsement with the UIUC College of Education, Google and Apple. This program helps with the shortage of teachers in this area of expertise. The SWIFT Mobile App Development Program with Apple is providing professional development for 25 teachers in Chicago.

Workforce development has a full stack apprenticeship program with SAP (System Applications and Products in Data Processing), Interapt, John Deere and Zebra Technologies. There are 50 apprentices to date with a goal of 250 for 2023. The goal after training is for the apprentice to be hired and earn at least \$60,000. Funding for the program is from the Pritzker Foundation and an \$3.5M Endowment from Shield IL. Program growth of interested companies is growing steadily. DPI has raised \$11M in research and development to date.

Professor Karri shared that DPI is getting involved in the following new initiatives and partnerships: Fermilab, Cannabis Research Institute at DPI, and Regional Innovation Engine – Manufacturing Platform (\$100M NSF Large Grant submitted).

DPI will hold a town hall with each University to share the DPI Vision for 78 District in Chicago and how to get engaged. Professor Karri encouraged USC to attend on March 3. Professor Karri advised that DPI encourages the Universities to develop new programs and ask for support if needed to market them.

A question was raised about the current approach focused only on technology which is 25% of the initial strategy presented when asking for faculty support to develop DPI. Professor Karri indicated that technology was only the first phase and additional areas would be developed. A suggestion was made for DPI to revise the mission for today, so it doesn't

exclude so many and update in the future as more of the original focus areas become part of DPI. EPV Jones advised that when an organization is starting out, technology is normally the first focus before other areas begin. EVP Jones encouraged the use of DPI to promote programs, with the best ideas being derived from the faculty.

Communication between DPI and the Universities was mentioned as an area of concern. Professor Karri shared that regular monthly meetings occur in addition to utilizing email. He asked USC to contact him directly if there is an area that is not being reached so that DPI can improve communication. A suggestion to was made to bring back the working groups used to produce the white papers for DPI to assist with the engagement between DPI and the Universities.

Professor Karri shared that what drives many working at DPI, is the vision to help people engage in applied research, technology commercialization, add jobs and grow the economy in the State of Illinois.

A shoutout was given to Professor Karri and the others leading the development in the Chicago Public Schools and the region. USC asked for DPI to improve the communication with faculty across a broad spectrum of interests.

### III. Business Meeting Call to Order

Professor De Groote Sandy called the business meeting to order at 2:00 pm.

### IV. Remarks from the USC Chair

Chair De Groote welcomed David Perryn to USC.

### V. USC Committee of the Whole Discussion: Follow-up items from morning session

A brief discussion was held regarding the current Open Meetings Act and attendance at meetings. It was mentioned that the UIS Senate has been meeting in-person for the last year due to limitations with technology infrastructure.

### VI. Approval of Minutes

A motion was made and seconded to approve the minutes. The minutes of the January 13, 2023 meeting were approved as distributed by roll call vote.

Yes:	Burbules, Campbell, Dallesasse, Danziger, De Groote, Hobbs, Jenkins, Kalita, Maher, Varden, Weuve, Wink
No:	None
Abstain:	None

### VII. Classification of Senate Minutes

Class I:	Matters of policy affecting one campus only. Item is sent to the President and Board of Trustees for action.
Class II:	Matters affecting more than one campus. Item is sent to Senate(s) for action, then to President and Board of Trustees. At the time of this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class III:	Amendments to the University of Illinois Statutes. The procedure is the same as with Class II items. At the time of reporting this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class N:	This designation requires no USC action but alerts one or more Senates to an item of interest from the originating Senate. The "N" is preceded by and followed by a lower-case letter(s); c = Chicago; s = Springfield; u = Urbana-Champaign; usc = University Senates Conference. Example: "cNs,u" means that a matter has come up in the Chicago Senate, which may be of interest to Springfield and Urbana-Champaign.

A. The following items were classified I by the University Senates Conference:

1. University of Illinois at Chicago, February 1, 2023

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|----------|---|
| PR-22.45 | Proposal to Revise the Bachelor of Science in Nutrition   |
| PR-23.10 | Proposal to Revise the Specialization (Concentration) in Social Work within Justice Systems in the Master of Social Work                                      |
| PR-23.11 | Proposal to Establish the Joint Bachelor of Arts in Public Health/Master of Public Health, Concentration in Community Health Sciences                         |
| PR-23.12 | Proposal to Establish the Joint Bachelor of Science in Public Health/Master of Public Health, Concentration in Community Health Sciences                      |
| PR-23.13 | Proposal to Establish the Joint Bachelor of Arts in Public Health/Master of Public Health, Concentration in Environmental and Occupational Health Sciences    |
| PR-23.14 | Proposal to Establish the Joint Bachelor of Science in Public Health/Master of Public Health, Concentration in Environmental and Occupational Health Sciences |

- PR-23.15 Proposal to Establish the Joint Bachelor of Arts in Public Health/  
Master of Public Health, Concentration in Epidemiology
- PR-23.16 Proposal to Establish the Joint Bachelor of Science in Public Health/  
Master of Public Health, Concentration in Epidemiology
- PR-23.17 Proposal to Establish the Joint Bachelor of Arts in Public Health/  
Master of Public Health, Concentration in Health Policy and  
Administration (Comprehensive Program)
- PR-23.18 Proposal to Establish the Joint Bachelor of Science in Public  
Health/Master of Public Health, Concentration in Health Policy and  
Administration (Comprehensive Program)
2. University of Illinois at Springfield, January 27, 2023
- Res. 52-22 Creation of World History Concentration in BA of  
History
- Res. 52-23 Curricular Revisions to Anthropology Minor
3. University of Illinois at Springfield, February 10, 2023
- Res. 52-24 Creation of Graduate Certificate in Cybersecurity Policy  
and Implementation
- Res. 52-25 Creation of Graduate Certificate in Health Information  
Privacy and Security
- Res. 52-26 Creation of Graduate Certificate in Project Management  
for Healthcare Informatics
4. University of Illinois at Urbana-Champaign, February 6, 2023
- EP.23.026 Eliminate the Master of Arts in Chemistry in the College  
of Liberal Arts and Sciences and the Graduate College
- EP.23.027 Eliminate the Master of Science in Taxation in the Gies  
College of Business and the Graduate College
- EP.23.028 Eliminate the Joint Program in the Bachelor of Science in  
Journalism and Master of Journalism in Journalism in the  
College of Media
- EP.23.029 Eliminate the Master of Journalism in Journalism in the  
College of Media and the Graduate College
- EP.23.030 Establish the Master of Design in Industrial Design in the

College of Fine and Applied Arts and the Graduate College

- EP.23.031 Establish the Master of Design in the College of Fine and Applied Arts and the Graduate College
- EP.23.032 Revise the Master of Arts in Speech & Hearing Science in the College of Applied Health Sciences and the Graduate College
- SP.20.25 Proposed Revision to the Senate *Constitution and Bylaws* Providing for Routine and Emergency Electronic Participation in Meetings of the Senate and its Committees

B. The following items were classified N by the University Senates Conference:

1. University of Illinois at Urbana-Champaign, February 6, 2023

- AF.23.01 Statement of Procedures for Article X Hearings
- EP.23.024 Report of Administrative Approvals through January 23, 2023
- EP.23.033 Report of Temporary Suspensions through January 23, 2023
- EP.23.034 Report of Administrative Approvals through January 30, 2023
- SP.21.05 Revision to the *Bylaws*, Part D.7 – Conference on Conduct Governance

A motion was made and seconded to approve the Classification of Senate Minutes. The Classification of Senate Minutes was approved by a roll call vote:

Yes: Burbules, Campbell, Dallesasse, Danziger, De Groote, Hobbs, Jenkins, Kalita, Maher, Varden, Weuve, Wink

No: None

Abstain: None

VIII. Public Comment

There were no public comments.

IX. Old Business - Action Items

None

X. Today's Business

1. USC Presentation to the Board at its March 30 meeting – Springfield

Professor De Groot will present on Successful Shared Governance.

2. Observer for the next Board of Trustees meeting:

Thursday, March 30, 2023          Springfield          Professor Weuve

3. Discussion of future USC Presentations to the Board of Trustees (May 18 – Urbana; July 20 – Chicago)

Professor Kalita reported that the May 18 presentation will be titled “A Day in the Life is a Week in the Life.” While the jobs may be different based on the location, understanding the “why” is important. Teaching, research, service, administration, mentoring, and advising is not a forty hour a week job. The presentation is currently being developed through input from the committee members.

For July, Professor De Groot plans to provide a summary of USC efforts for the 2022-2023 Academic Year.

4. DPI Membership

Professor Wink reported that he has not received an official notice of a *Bylaws* update.

5. Systems Office Taskforces - updates

- Anti-bullying policy

Professor Weuve shared that policy development is early in the planning stages. The plan for the policy is to outline the basic way everyone should be treated with examples allowed and examples of what are not. The committee meets February 21. A brief discussion was held, and the suggestion was made to have a policy based on the University of Illinois System Guiding Principles.

- Background Check policy

Professor Weuve reported the first meeting is February 17.

- Code of Conduct

Professor Weuve indicated that the Code of Conduct is like a workplace behavior policy.

6. OT-385. FOIA concerns; External Relations & Communications as guests. Transferred from 6/29/22 agenda for further discussion. 9/27/22 - Kirsten Ruby & Matt Sullard met with USC on 9/27/22. 10/27/22 - Scott Rice met with USC.

- Review draft document from the USC ad hoc committee.

Professor Burbules indicated the draft was shared with USC. One of the challenges of FOIA is when a broad inquiry is received vs. a focused request. Professor Burbules shared that anyone receiving a FOIA request does have a right of appeal.

7. Discussion of guests to invite to future meetings

- March 14: 1:00pm – Paul Weinberger and Jennifer Creasey, Governmental Relations (Advocacy Guidelines and updates on state and

federal issues)

- April 27: 1:00pm – Chancellor Gooch at UIS
- May 31: 1:00pm – Chancellor Reyes at UIC
- June 26: 1:00pm – Chancellor Jones at UIUC

#### 8. Senates' Audit reports

- In a letter from Professor De Groote, written on behalf of EVP Ghosh, the Senates have been asked to resolve any outstanding audit issues.

This item is being removed from the agenda.

#### 9. SURSMAC Dissolution

Professor De Groote met with the SURS (State University Retirement System) regarding the SURSMAC (State University Retirement System Members Advisory Committee) on February 10. A person accepted the position of Chair. Due to the lack of engagement in SURSMAC, the suggestion was to disband. The vote failed and the Chair resigned.

SURS approached SURSMAC about the administrative support they were providing to SURSMAC and advised it would need to end since there was another employer group that SURS wasn't providing the support for. SURS planned to remove SURSMAC from the SURS Website and it happened around the same time of the resignation.

Professor De Groote asked USC for their input. USC asked if someone was on the SURSMAC Executive Committee from UIC, UIS or UIUC. Professor De Groote will continue to research options for moving forward.

#### **Explanation of File Numbers**

ST - University of Illinois Statutes

GR - The General Rules Concerning University Organization and Procedure

NC - Nominating Committee

OT - Other Topics

SI - Standing Items

#### XI. Old Business – Information and Discussion Items

1. ST-83. Revisions to the *Statutes* – newly proposed revisions. Sent to Executive Vice President Wilson 5/1/20. Proposed revisions to the *Statutes* (USC ST-83 following ST- 77) transmitted to UIS, UIC, and UIUC Senates 9/2/21. UIC responded with Collated Comments 1/12/22. USC sent a request for bifurcation and clarification to UIC on 2/8/22. UIC Senate Request for Modifications 12/1/22.

Professor Burbules shared that ST-83 is much clearer. The goal for the Senates is to move this through quickly so it can be wrapped up this year. Professor Burbules appreciates the input from EVP Jones having served at another institution.

2. ST-84. Proposed Revisions to the *Statutes*, Article VIII, Section 4 – Changes in Existing Units. Passed UIUC Senate 11/12/18. Transmitted to Senates 12/18/18. Revised UIUC Senate document 4/22/19. Transmitted to UIC and UIS Senates 5/7/19. Passed UIS Senate 8/30/19. Passed with amendments UIC Senate 1/30/20. UIC Senate amendments transmitted to UIS and UIUC Senates 3/2/20. Passed UIS Senate 4/3/20. Passed with amendments UIUC Senate 4/27/20. Reconciled language approved by USC 5/29/20. Reconciled language to Senates 6/2/20. UIUC Senate USSP response 6/5/20. UIC SEC response 6/10/20. UIS Senate response 4/30/21. Transmitted to President 6/3/21.
3. ST-85. Proposed Revisions to the *Statutes*, Article X, Section 1 (Tenure of Academic Staff) (a) 6 and 7 – to permit the use of five-year appointments for non-tenure-track faculty. Passed UIC Senate 4/22/20. Transmitted to UIS and UIUC Senates 5/1/20. Passed UIUC Senate 3/8/21. Passed UIS Senate 3/26/21. Transmitted to the President 4/5/21.
4. ST-86. Proposed Revisions to the *Statutes*, Article III, Sections 3 and 5, and Article VI – Dean, Director, or Campus Librarian. Passed UIUC Senate 4/27/20. Transmitted to UIC and UIS Senates 5/1/20. Passed UIC Senate 10/21/20. Passed UIS Senate 4/9/21. Transmitted to President 5/5/21.
5. ST-87 Proposed Revisions to the *Statutes*, Article I, Section 5 – Chancellors and Vice Presidents, Article II, Section 3a (1) – Faculty Role in Governance, and Article III, Section 1g – The University. Passed UIUC Senate 11-15-21. Transmitted to UIC and UIS Senates on 3/2/22.
6. ST-88 Proposed Revisions to the *Statutes*, Article IV, Section 1 – The Department, Section 2 – Department Organized with a Chair, Section 3 – Department Organized with a Head, and Section 4 – Change of Departmental Administrative Organization – Passed UIUC Senate 3/7/22. Transmitted to UIC and UIS Senates on 4/6/22.
7. OT-372. Proposal to establish a consultation process for system policies. Sent to Executive Vice President Wilson 2/3/21. Response from Executive Vice President Wilson 5/6/21. USC discussed moving forward on 6/24/21.  
  
Professor De Groote mentioned that it would be helpful to have a conversation with EVP Jones.
8. OT-386. University of Illinois System Policies on Conflicts of Commitment and Interest. Re-transmitted from the EVP Office 12/3/22. Transmitted to the Senates 2/2/23.

Professor De Groote shared that the Conflict of Commitment had recently been sent to the Senates.

9. SI-1. Updates from each University
  - a. University of Illinois-Chicago:  
Professor Wink reported that their Provost is leaving for University of Massachusetts at Amherst.
  - b. University of Illinois-Springfield  
Professor Weuve reported that there are currently five Executive Searches. Vice Chancellor of Student Affairs, Vice Chancellor of Finance, Vice Chancellor of Academic Affairs, Provost and two Dean positions.
  - c. University of Illinois Urbana-Champaign  
Professor Burbules reported that UIUC is nearly finished with the search for the Provost. The search committee will meet tomorrow to make the recommendation to Chancellor Jones.
  
10. SI-2. Updates from Standing Committees: Academic Affairs & Research Committee (AARC); Finance, Budget, & Benefits Committee (FBBC); Statues & Governance Committee (SGC).
  
11. SI-3. Updates from External Groups with USC Representatives: Discovery Partners Institute Executive Committee (Jeffrey Eric Jenkins & Donald Wink); Enrollment Management Policy Council (Donald Wink); President's Executive Leadership Program (Celest Weuve); U of I System Going Forward: Excellence Amid COVID-19 Steering Committee (John Dallesasse); University of Illinois System President's Advisory Council (Michael Stroschio); Code of Conduct (Joyce Tolliver, Celest Weuve).

Professor Wink indicated that Enrollment Management will meet at the end of March. Professor Stroschio will report on the University of Illinois System President's Advisory Council at the March 14 USC Meeting.

## XII. Adjournment

Professor De Groote adjourned the meeting at 3:29 p.m.