

MINUTES  
UNIVERSITY SENATES CONFERENCE

DATE: Tuesday, February 22, 2022

PLACE: Videoconference

PRESENT: Benson, Burbules, Campbell, Dallesasse, Danziger, Fisher, Jenkins, Kalita, Kar (Chair), Maher, Razfar, Stroschio, Tolliver, Varden

ABSENT: De Groot (Vice Chair), Erricolo, Peiravian, Strahle, Weuve, Wink

GUESTS: Phyllis Baker, Stacey Lowery Bretz, Avijit Ghosh, Kumar Kintala, Liang Liu

Professor Kar, Chair, called the meeting to order at 10:00 a.m.

I. Meeting with Executive Vice President Ghosh

Professor Kar said that President Killeen expresses his regret for not being able to attend. Interim EVP Ghosh is filling in for the President's Office. He mentioned that members from DPI would be joining the meeting later this morning. He then welcomed EVP Ghosh to raise any issues with USC.

EVP Ghosh emphasized the President's regret for not being able to attend the USC meeting due to a prior commitment that could not be changed. Answering a question posed by USC, EVP Ghosh said that the state of the union is very good. This is a very busy time for everyone. The President's Office is gearing up for the legislative hearings that will take place on March 3 and 10. One issue the system will focus on will be how we are planning to address the enrollment of underrepresented students. He is working with the three universities' provosts and enrollment officers. There is great interest in increasing the enrollment of African American students. When EVP Ghosh speaks of underrepresented students, he not only includes ethnic underrepresentation but also geographical diversity. He said that it is important to make sure that students from rural and smaller school districts have equal opportunity to a college education and a U of I education. Efforts are being made to build better relationships and partnerships with rural high schools. The system is working closely with the Illinois State Board of Education to introduce AP courses in smaller school districts and help teachers become more proficient in these courses. Students coming out of suburban school districts have an advantage in reaching higher education through access to these courses. There is training and education for teachers to teach AP courses. There will be a summer institute in Urbana that will focus on training for teaching Computer Science classes. Also important in reaching underrepresented students is building relationships and partnerships with Community Colleges.

Another major aspect of the legislative hearings will be the state appropriation for our operating budget. The Board of Trustees requested a 9% increase from the state. The Governor proposed a 5% increase, which actually translates to a 4.6% increase due to certain line items in the proposal that were not increased. We hope to get at least what the Governor has proposed along with an increase in these line items. An important aspect of the Governor's proposal is a \$120M increase in funding to MAP, which goes directly to students. This would help our universities with their own institutional financial aid. Last year, the system spent \$260M in institutional financial aid. There is still much unmet

financial need. The Governor's MAP proposal includes flexible rules that would permit the use of funds for summer courses and non-degree courses. EVP Ghosh responded to a question, indicating that the additional \$120M in MAP funding would mean a 10-15% increase in the number of students who could benefit from the program. He added that students enrolled in the UI System get around 50% of all MAP funding in Illinois.

EVP Ghosh answered questions regarding the pension fund. There have not been discussions as there were in previous years about institutions take on a gradual cost share of the state's contributions. EVP Ghosh noted that the Governor's budget includes a \$500M special allocation to the pension fund that would go towards the unfunded liability.

EVP Ghosh provided updates on the chancellor searches. The UIS Chancellor search is proceeding very quickly. Finalists will be visiting the campus next week and then meeting with trustees. He hopes that there will be a transition period with Chancellor Whitney. The UIC Chancellor search is getting started. The senate is working on selecting a search committee. The system is looking for a search firm to assist. It will take some time to rewrite the job description since much has changed in the past few years. If there is a transition period between the chancellors, it will most likely be very short. Professor Fisher commented on the reorganization process at UIS that has led to big transformations and uncertainty. She asked how the system might support either directly or indirectly institutional building. EVP Ghosh said that he has been working with the chancellor and provost. He also commented that the new chancellor will arrive after the transition, so the person can focus on building strategies. The group discussed the importance of not rushing the process to get someone in who might not be the right person.

EVP Ghosh answered questions from USC regarding bridge loans from the system. He confirmed that the system does have an internal loan program for projects across the three universities and at the system level. The system has an operating budget to pay various expenses. The system keeps 6-8 months for expenses in a liquid state, which is a normal operating process for any institution. The system has an operating fund of around \$2.5B, which is kept in different layers of availability. A very small portion is made available for different types of capital projects. According to Illinois law, capital projects must have the entire money in-hand and earmarked for the project before a contract can be signed. The unit doing the construction might not have all the money available at one time, such as gifts that will be coming in. If we did not have a process for internal loans, many of these projects would not happen. The loan, with interest, must be paid back. Out of the \$2.5B operating fund, \$125M can be used for these types of loans. Currently there is \$96M committed to loans. Each university has a five-year priority capital projects plan, which is updated each year. For a project to be funded, it must be a priority project. The plans typically have a mix of buildings that are for purposes such as academics, research, student housing, and athletics. He noted that the current interest rate is 3%. The loans are not intended for recurring budget items. The group briefly discussed a proposed drug discovery building at UIC and a proposed micro nuclear reactor at UIUC, neither of which have gone through a formal process for consideration.

Professor Kar framed the next question, which focused on how after many years of small salary increases due to various reasons, we are now in a better budget situation and would like to know how the system could prioritize compensation and faculty morale, which could

lead to better work commitment and retention. EVP Ghosh said that faculty morale is the number one priority, and he will be championing for a robust salary program this year. He believes that we will know the state's budget earlier than usual. EVP Ghosh explained that a 5% state budget increase is an increase on 13% of our overall budget; which is the portion that comes from the state. This would be an increase of \$31M, with the total amount from the state being \$620M. A 1% salary increase for all employees would cost \$23M. USC members commented on compression issues, retention, equity, and measuring excellence.

EVP Ghosh said that there is resistance from certain legislators to the Governor's proposal for a \$500M increase to the Pension Stabilization Fund. It will be a wait and see as to whether it happens. He commented that this would address a very small amount of the overall pension liability.

Professor Kar thanked EVP Ghosh for speaking with USC and mentioned that Dr. Ghosh would be staying for the next hour of the meeting.

## II. Meeting with members of the Discovery Partners Institute

Professor Kar welcomed the representatives from the Discovery Partners Institute (DPI). He said the Bill Jackson was invited but has the same conflict as the President. He introduced Phyllis Baker, Kumar Kintala, and Liang Liu.

Dr. Baker told USC that she would be leaving DPI on May 1. A search for a new director of academic affairs will begin soon. She thanked USC for its involvement over the last three years in working to design, lift, and now implement the important work that DPI is doing for the U of I System and the state. Professor Kar thanked Dr. Baker for her extraordinary service in the position.

Mr. Kintala said that he joined DPI a month ago as the Innovation Hub Director. Dr. Liu said that he joined DPI in December as the Interim Director of Capital Programs. Prior to joining DPI, he was with UIUC Civil Engineering for 29 years.

Professor Kar reviewed the discussion topics, which are building related. Mr. Kintala went through a slide presentation that he said would address the questions. The team developing the project includes DPI, the U of I System, a Capital Development Board, which is a state entity that is responsible for contracting the architect, OMA Jacobs, and a construction advisor, Turner Construction. The CDB will eventually select the general contractor. The programming and research phase has been completed. The next step is the design phase. Construction documents will be processed throughout 2022 and 2023, with bidding starting in 2023. Construction should take place from 2024 through 2026.

Mr. Kintala said that there have been many planning meetings within the U of I, some which have included community leaders. During the design process, engagement will continue as more input will be solicited. They are looking at grassroots community engagement in Chicago and open houses with the U of I community. The DPI building will include classrooms for in-person and virtual teaching, space for gatherings and community-oriented events, labs, office space, and extensive common spaces that promote interaction.

Mr. Kintala addressed USC's question concerning DPI acquiring a plot of land that is much smaller than originally planned. The plot of land is about one acre, which aligns well with the 260,000 square feet that is being planned for the program. He added that \$250M would not have been enough money for a 500,000 square foot building on a larger piece of land. A robust building can be delivered on the one acre. There is an option to acquire more land, which is adjacent to the current acre, that would allow expansion. There is currently a problem with space for parking.

Professor Burbules encouraged DPI to think of classroom space as having the ability for both on-site and online teaching for classes, referred to as hybrid teaching or dual mode teaching. Mr. Kintala said that this is the current thinking. Dr. Liu added that each classroom will be equipped with the hybrid mode and technology for broadcasting anywhere in the world.

Mr. Kintala agreed with USC that it will be critical to decide carefully how to allocate building space, especially given the constraints of a smaller building. He discussed the criteria that is being considered for analyzing space allocation: mission achievement, brand and excitement, unmet need, and cost. The constituents include students, researchers, and businesses, as well as residents of the city and its neighborhoods. Professor Benson asked about coordination with the UIC research park to leverage synergies. Dr. Liu responded that it makes sense to leverage partnerships and work with the entities to provide the best values. There is no intention to replicate what is already being done at the three universities. He said that DPI will not be able to serve its communities as well unless it engages. The philosophy is synergy.

Mr. Kintala reviewed a graphic of the entire 60-acre plan for The 78, including the DPI site and the additional land that could be purchased. The north end of The 78, opposite of the DPI site, will be an entertainment district that will include a hotel, observation tower, and a casino. There will be a CTA station, residential space, innovation space, and park areas. The casino will provide a tax increment for the developer that will be used to pay for a substantial amount of the infrastructure of The 78. The current plan assumes LEED Gold certification. There is an evaluation underway regarding the feasibility of attaining LEED Platinum. There are workshops being held that include sustainability champions here at the U of I. Next steps are program finalization, schematic design, community engagement, and district planning.

Dr. Baker clarified that DPI is not an academic unit and will not establish new courses, degrees, or academic programs. In addition, DPI is not the home unit for any faculty member, nor does it maintain faculty lines. Anything for credit has to come from one of the three universities. Since DPI and USC are both at the system level, faculty governance and advice come from USC. Dr. Baker said that there is also an elected executive committee, on which two USC members serve as representatives. Professor Tolliver commented that the DPI proposal was developed in close collaboration by Dr. Baker and a subcommittee from USC. The group worked incredibly hard to come up with a proposal that would be acceptable to educational policy committees and the senates. She credited Dr. Baker for providing a lot of flexibility in the creation of the proposal and allowing time for it to be fully vetted. Professor Kar and Dr. Baker thanked Professor Tolliver for her enormous role in the process.

Professor Varden thought that it was important to communicate down to the senates what DPI is and its shared governance model. She also suggested that it would be good to do some systemic thinking about how to include people who might not otherwise have the opportunity to participate in DPI activities. Dr. Liu said that it is important to reach out to underserved communities. He commented that projects will be a gateway to reach people. Dr. Liu asked USC members to reach out and bring people in. Professor Jenkins said that he suggested to Dr. Baker and Mr. Jackson during a DPI Executive Committee meeting that DPI make presentations to the senates. Outreach and sharing of details could help generate interest and support a better range of buy-in. Dr. Baker said that DPI has an outreach plan for academic affairs. She mentioned that they would be meeting tomorrow with the UIC Senate Executive Committee. The outreach plan includes collegiate presentations and reaching out to the UIUC and UIS Senates. They are always happy to make presentations. Professor Kar asked if it would be helpful for USC to communicate to DPI its appreciation for the collaboration with USC over the past few years and recommend to DPI that communication extend to the individual senates. Professor Burbules thought that it is mostly certain segments of the campuses that are uninformed about DPI or think that DPI is only a science and engineering initiative.

Professor Kar thanked the DPI guests. He again thanked Dr. Baker for her service.

(The meeting recessed at 12:00 p.m. for a break and committee meetings.)

### III. Business Session Call to Order

The meeting was called back to order at 1:35 p.m.

### IV. Remarks from the USC Chair

Professor Kar had no additional remarks to those already made during the meeting.

### V. Approval of University Senates Conference Minutes – Status Update

Professor Kar provided an update on the status of past minutes, assuring USC members that they are being worked on.

### VI. Classification of Senate Minutes

Class I:	Matters of policy affecting one campus only. Item is sent to the President and Board of Trustees for action.
Class II:	Matters affecting more than one campus. Item is sent to Senate(s) for action, then to President and Board of Trustees. At the time of this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class III:	Amendments to the <i>University of Illinois Statutes</i> . Procedure is the same as with Class II items. At the time of reporting this classification, the Conference

member will file with the recording secretary an accurate final copy of the Senate action.

Class N: This designation requires no USC action, but alerts one or more Senates to an item of interest from the originating Senate. The "N" is preceded by and followed by a lower case letter(s); c = Chicago; s = Springfield; u = Urbana-Champaign; usc = University Senates Conference. Example: "cNs,u" means that a matter has come up in the Chicago Senate, which may be of interest to Springfield and Urbana-Champaign.

Professor Kar asked if there were any objections to the proposed classifications. Hearing none, the minutes were classified.

A. The following items were classified I by the University Senates Conference:

1. University of Illinois at Chicago, January 27, 2022

- PR-22.15 Proposal to Revise the Master of Architecture/Master of Arts in Design Criticism Joint Program
- PR-22.16 Proposal to Revise the Master of Arts in the Teaching of Spanish and Eliminate the Concentration in Teaching of Spanish to Heritage Speakers for Applicants Seeking Illinois Teaching Licensure
- PR-22.17 Proposal to Revise the Master of Science in Marketing
- PR-22.18 Proposal to Rename and Revise the Concentration in Advertising and Marketing Communications
- PR-22.19 Proposal to Revise the Global and Multicultural Marketing Concentration
- PR-22.20 Proposal to Eliminate the Concentration in Marketing Research
- PR-22.21 Proposal to Revise the Graduation Requirements for the Bachelor of Fine Arts in Art Education
- PR-22.22 Proposal to Revise the Bachelor of Arts in Liberal Arts and Sciences, Major in Classical Studies, and Revise the Minor in Classical Studies
- PR-22.23 Proposal to Revise the Bachelor of Arts in Liberal Arts and Sciences, Major in English
- PR-22.24 Proposal to Revise the Concentration in Creative Writing (Fiction, Poetry, or Nonfiction)

- PR-22.25 Proposal to Rename and Revise the Concentration in British, American, and World Anglophone Literature
- PR-22.26 Proposal to Rename and Revise the Concentration in Professional Writing
- PR-22.27 Proposal to Eliminate the Concentration in Media, Rhetorical, and Cultural Studies
- PR-22.28 Proposal to Establish the Concentration in Rhetoric, Public Engagement, and Language Studies
- PR-22.29 Proposal to Establish the Concentration in Film, Media, Performance, and Pop Culture
- PR-22.30 Proposal to Establish the Concentration in Race, Gender, Sexuality, and Multiethnic English Studies
- PR-22.31 Proposal to Revise the Bachelor of Arts in the Teaching of English
- PR-22.32 Proposal to Revise the Minor in English
- PR-22.33 Proposal to Revise the Minor in Professional Writing
- PR-22.34 Proposal to Revise the Bachelor of Arts in Liberal Arts and Sciences, Major in Chemistry
- PR-22.35 Proposal to Revise the Minor in Chemistry
- PR-22.36 Proposal to Revise the Bachelor of Science in Chemistry
- CP-22.03 Proposal to Revise the Campus Certificate in Assistive Technology

2. University of Illinois at Urbana-Champaign, February 7, 2022

- EP.22.022 Hospitality Management, BS -- Establish a new Bachelor of Science degree with a major in Hospitality Management (B.S. in Hospitality Management) in the Department of Food Science and Human Nutrition, College of ACES
- EP.22.035 Food Science, BS -- Propose new major, Food Science, BS in the Department of Food Science and Human Nutrition, College of ACES to replace the Food Science Concentration
- EP.22.054 English, MA -- Revise the Coursework Requirements for the MA in English for Students in the Literature Specialization and the MA Program's Language Requirement

- EP.22.055 English, PhD -- Change Language Requirement to a Research Competency Requirement
- EP.22.056 Science & Technology in Society Minor -- Request to Eliminate this Undergraduate Minor
- EP.22.057 Plant Biotechnology, MS - PSM -- Proposal to Phasedown and Eliminate the PSM in Plant Biotechnology
- EP.22.059 Food Science & Human Nutrition: Clinical and Community Nutrition, MS -- Establish a New Master of Science Concentration in Clinical and Community Nutrition (both on campus and online) in Department of Food Science & Human Nutrition, College of ACES
- EP.22.062 Dance, BA -- BA Dance program revision which includes an overall restructuring of the major
- EP.22.063 Dance, BFA -- BFA Dance program revision which includes an overall restructuring of the major
- EP.22.066 Health Technology Interdisciplinary Minor, UG - Establish the Health Technology Interdisciplinary Minor
- EP.22.069 Food Science & Human Nutrition, BS -- FSHN is changing all concentrations to majors. Since the concentrations will be majors, an all encompassing Food Science and Human Nutrition, BS is no longer needed and should be phased out.
- EP.22.070 Food Science & Human Nutrition: Human Nutrition, BS -- Changing Human Nutrition Concentration in FSHN to a major. Need to phase out the concentration.
- EP.22.071 Food Science & Human Nutrition: Dietetics, BS -- Changing Dietetics Concentration in FSHN to a major, Dietetics and Nutrition, BS. Need to phase out the concentration.
- EP.22.072 Food Science & Human Nutrition: Food Science, BS -- Changing Food Science Concentration in FSHN to a major. Need to phase out the concentration
- EP.22.073 Food Science & Human Nutrition: Hospitality Management, BS -- Changing Hospitality Management Concentration in FSHN to a major. Need to phase out the concentration.
- EP.22.074 Food Science, BS -- Propose new major, Food Science, BS in the Department of Food Science and Human Nutrition, College of ACES to replace the Food Science Concentration. This BS in



Food Science proposal (key 1101) will replace the Food Science and Human Nutrition, BS (key 81) along with the Food Science Concentration (key 646).

- EP.22.075 Dietetics and Nutrition, BS -- Propose new major, Dietetics and Nutrition, BS in the Department of Food Science and Human Nutrition, College of ACES to replace the Dietetics Concentration. This BS in Dietetics and Nutrition (key 1102) will replace the Dietetics Concentration (key 554) and the major, Food Science and Human Nutrition, BS (key 81)
- EP.22.076 Nutrition and Health, BS -- Propose new major, Nutrition and Health, BS in the Department of Food Science and Human Nutrition, College of ACES to replace the Human Nutrition Concentration. Propose new major, Nutrition and Health, BS in the Department of Food Science and Human Nutrition, College of ACES to replace the Human Nutrition Concentration
- EP.22.077 Game Studies Minor, GR -- Establish a Game Studies Graduate Minor as an Informatics Program in the School of Information Sciences.
- EP.22.078 Game Studies Minor, GR - Electives List -- Proposal for the Approved Electives list for the proposed Game Studies Graduate Minor as an Informatics Program in the School of Information Sciences.
- EP.22.079 JP: Chemistry, MS & Law, JD -- Eliminate the JD/MS Law/Chemistry joint degree program

B. The following items were classified N by the University Senates Conference:

3. University of Illinois at Urbana-Champaign, February 7, 2021

- ucNc,s EP.22.064 Report of Administrative Approvals through December 6, 2021
- EP.22.068 Report of Administrative Approvals through January 27, 2022
- EP.22.082 Report of Administrative Approvals through January 31, 2022

VII. Public Comment

There were no public comments.

Professor Kar rearranged the agenda, asking the USC Committees to report.

### VIII. Today's Business

#### 1. USC Committee Reports from Breakout Session.

Academic Affairs and Research Committee  
Finance, Budget and Benefits Committee  
Statutes and Governance Committee

Aria Razfar  
Roy Campbell  
Nicholas Burbules

FBBC: Professor Campbell said the committee discussed the DPI presentation, specifically the smaller building along with the location of the plot of land being used. The committee also discussed student enrollment numbers and increasing utility and health costs. While tuition income seems to be stable, it is not increasing rapidly. The committee wondered whether funding would be distributed with the intention of addressing inequities. In addition, the committee would like to know how the U of I System is doing in comparison with our peer institutions in regard to overall salaries and salaries of women and minorities. Professor Kar suggested that the committee draft language for a topic that could be discussed with the President at the next USC meeting.

AARC: Professor Razfar discussed plans to meet with the respective provosts. The committee plans to provide USC with a draft at the next meeting of the presentation that will be given to the Board at its May meeting. He also noted the statement the committee approved at the last meeting which encourages mid-career faculty support and growth across the system, particularly for women and minorities.

SGC: Professor Burbules said the committee is concerned about ST-83 getting through the three senates this academic year. There are other proposed statutory changes in the pipeline to go to the Board that are being held up. He discussed the timeline in relation to the meetings of each senate, noting that statutory proposals need two readings. He encouraged the senates to do everything possible to act on ST-83 before the end of the spring senate schedule. He said that any sticking points that need further discussion could be pulled out and dealt with later, rather than holding up all of ST-83.

### IX. USC Committee of the Whole Discussion: Follow-up Items from Morning Session

USC discussed ways that DPI could connect with the three senates and encourage engagement. Professor Kar offered to write a letter that could help facilitate these interactions. The group also discussed DPI community outreach, inclusion of the liberal arts, and the understanding that academic programs come from the three universities. Professor Kar suggested writing two letters, one he would draft that would invite DPI to present to the senates, and another that would be a farewell letter to Dr. Baker, the latter drafted by a small group led by Professor Tolliver. Professor Stroschio turned the suggestion into a motion, which was seconded by Professor Tolliver, and approved by roll call vote.

ST - University of Illinois *Statutes*

GR - *The General Rules Concerning University Organization and Procedure*

NC - Nominating Committee

OT - All other items

X. Old Business - Action Items

There was no old business for action.

(VIII. Today's Business – continued)

2. Ad Hoc Committee Report to USC on Board of Trustees Presentation.

Thursday, March 17, 2022

Urbana-Champaign

The group discussed the due date of the report, which will be a follow-up to the last report on online education. Professor Fisher plans to give the presentation.

3. University Updates.

At the request of USC members, Professor Danziger provided background information and an update on a UIC professor from the law school who has been suspended. The group raised questions about faculty shared governance in relation to these types of cases and whether the *Statutes* appropriately address these issues. Professor Burbules suggested that USC invite University Counsel for a discussion and that USC do some fact-finding on what policies are in place across the three campuses. Professor Kar recommended that there be an update at the next meeting on this case and that USC invite someone to a future meeting to discuss administrative leave policies either before or after SGC does some checking on current policies.

Professor Jenkins said that a project funded by the President's Arts and Humanities initiative is bringing a great American playwright, Luis Alfaro, to UIC and UIUC next week to do workshops and talks.

4. Bylaws Governing Membership and Member Representation

Professor Kar said that the USC members from UIS have asked whether there would be a way to send a replacement person to USC meetings. Professor Tolliver said that granting floor privileges would not seem complicated and could be accomplished through Robert's Rule. If the person were to vote, this would require a USC Bylaws change and the privilege should be granted to all three campuses. Professor Kar proposed that SGC look into this possibility and made this a motion. Professor Fisher mentioned that the UIS Senate has designated alternates for student senators. Professor Burbules said that SGC would be happy to take up the issue and asked that the committee receive a charge letter. Professor Burbules seconded the motion, which was approved by roll call vote.

5. USC Discussion: Working Outside of Illinois Policy

Professor Kar said that there is a new system policy on working outside of Illinois. The policy does not seem to apply directly to the faculty. However, USC was given the opportunity to provide comments. Professor Burbules said that UIUC has been considering a policy that does apply to faculty. Professor Fisher discussed a case at UIS where a faculty member is working outside of Illinois. She thought that certain elements of the system policy would apply to any employee. Professor Tolliver mentioned a staff position in her unit where the person would be working outside of the country. Professor Kar suggested that he send a response that USC discussed the policy with the understanding that it does not apply to faculty. If any such policy would be proposed that would cover faculty, USC requests that there be plenty of lead-time for discussion.

#### 6. Topics to consider for discussion with next scheduled guest

USC members considered topics to discuss with Chancellor Amiridis. Professor Kar said that the USC Executive Committee would finalize the topics.

#### 7. USC Discussion: Possible targets for future System-level support

Professor Kar reminded USC members that the group identified ten items of importance for USC to think about this year. One item concerned exploring opportunities for system-level collaboration and support. He asked for comments.

Professor Fisher suggested that the system could provide support and coordination for the universities to become leaders in online education. She mentioned that the success of the UIS Center for Online Learning, Research and Service could be amplified if there was system support. Professor Burbules was leery of online education that seemed to exist at the system level. However, he thought there was a place for system support, such as in sharing best practices, having system infrastructure that could save money, and expanding online education in relation to DPI and IIN. Professor Burbules stressed that content must be controlled by each university. He identified some of the key problems of Global Campus.

Professor Tolliver said that there could be opportunities for fulfilling the system's mission of serving the people of Illinois, such as preparing more teachers to teach AP courses. Professor Burbules said that marketing and branding is best done at the university level, where campuses know their audiences. Professor Dallesasse suggested that the system not start new initiatives until it finishes those that have already been started. He commented that big initiatives, such as DPI, can require a huge revenue base that can be an ongoing drain to the system. Professor Jenkins thought that the impulse to centralize can sometimes be about revenue flow.

Professor Kar said that these ideas can be further developed. He plans to include a summary in his report to the Board.

#### 8. USC Observer to Board of Trustees meeting:

1. OT-372. Proposal to establish a consultation process for system policies. Sent to Executive Vice President Wilson 2/3/21. Response from Executive Vice President 5/6/21. USC discussed moving forward on 6/24/21.

Professor Kar said that the system is working on a document that USC will review when it becomes available.

2. ST-83. Revisions to the *Statutes* – new proposed revisions and proposed revisions from ST-77 that need further discussion (B File). Sent to the Executive Vice President 5/1/20. Proposed revisions to the *Statutes* (SUC ST-83 following ST-77) transmitted to UIS, UIC, and UIUC Senates 9/2/21. UIC Senate responded with Collated Comments 1/12/22.

Professor Kar said that the proposed revisions are being considered by the three senates. He commented that he had hoped USC could get this round of statutory revisions to the Board by this summer, but it does not look very likely. UIC has sent a set of comments. UIS has been asked to act on the document as soon as possible. UIUC does not think it can get its work done before the end of semester.

3. ST-84. Proposed Revisions to the *Statutes*, Article VIII, Section 4 – Changes in Existing Units. Passed UIUC Senate 11/12/18. Transmitted to Senates 12/18/18. Revised UIUC Senate document 4/22/19. Transmitted to UIC and UIS Senates 5/7/19. Passed UIS Senate 8/30/19. Passed with amendments UIC Senate 1/30/20. UIC Senate amendments transmitted to UIS and UIUC Senates 3/2/20. Passed UIS Senate 4/3/20. Passed with amendments UIUC Senate 4/27/20. Reconciled language approved by USC 5/29/20. Reconciled language to Senates 6/2/20. UIUC Senate USSP response 6/5/20. UIC SEC response 6/10/20. UIS Senate response 4/30/21. Transmitted to President 6/3/21.

4. ST-85. Proposed Revisions to the *Statutes*, Article X, Section 1 (Tenure of Academic Staff) (a) 6 and 7 – to permit the use of five-year appointments for non-tenure track faculty. Passed UIC Senate 4/22/20. Transmitted to UIS and UIUC Senates 5/1/20. Passed UIUC Senates 3/8/21. Passed UIS Senate 3/26/21. Transmitted to the President 4/5/21.

5. ST-86. Proposed Revisions to the *Statutes*, Article III, Sections 3 and 5, and Article VI – Dean, Director, or Campus Librarian. Passed UIUC Senate 4/27/20. Transmitted to UIC and UIS Senates 5/1/20. Passed UIC Senates 10/21/20. Passed UIS Senate 4/9/21. Transmitted to President 5/5/21.

[3-5: ST-84, ST-85, and ST-86] Professor Kar commented that these items have been sent to the President, but are not scheduled to move forward to the Board until ST-83 is done.

6. ST-87. Proposed Revisions to the *Statutes*, Article I, Sections 5 – Chancellors and Vice Presidents, Article II, Section 3a (1) – Faculty Role in Governance, and Article III, Section 1g – The University. Passed UIUC Senate 11/15/21.

Professor Kar said that this item needs to be transmitted to the other two senates if it has not gone already.

7. OT-142. Updates from External Groups with USC Representatives: Discovery Partners

Institute Executive Committee (Jeffrey Eric Jenkins, Aria Razfar); Enrollment Management Policy Council (Donald Wink); President's Executive Leadership Program (Aria Razfar); U of I System Going Forward: Excellence Amid COVID-19 Steering Committee (John Dallesasse); University of Illinois System President's Advisory Council (Michael Stroschio).

DPI EC: Professor Razfar said that the committee received a similar presentation at its last meeting. DPI is planning to have an open mic every month and to make its website more user-friendly. A retreat was held at the UIUC research park. Professor Stroschio commented that DPI reaching out to the senates would be useful.

PELP: Professor Razfar reported that the group would be having a retreat in Springfield in March.

Excellence Amid COVID-19: Professor Dallesasse said that the meetings mostly consist of the provosts providing a forum for discussion of how things will be handled. Policies are not made there. He discussed some of the issues that have been considered.

UI System PAC: Professor Stroschio reported that the council has not met recently.

## XII. Adjournment

The meeting adjourned at 3:55 p.m.