

MINUTES<sup>1</sup>  
UNIVERSITY SENATES CONFERENCE

DATE: Tuesday, February 19, 2013

PLACE: Room 206 Student Center West, Chicago

PRESENT: Andersen\*, Boltuc (Vice Chair), Burbules (Chair), Campbell, Chambers, Deberry-Spence, Erricolo, Fisher\*, Francis, Gibori, Graber, Leff, Mallory, Shanahan, Struble, Tolliver, Villegas, Wheeler

ABSENT: Fadavi, Mohammadian

GUESTS: Paula Allen-Meares, Skip Garcia, Christophe Pierre, Jennifer Woodard

\* Attended by phone

Professor Nicholas Burbules, Chair, called the meeting to order at 10:05 a.m.

I. Remarks from the USC Chair

Professor Burbules commented on a new set of documents regarding the archiving of material, which are based on principles in the *General Rules*. The language in the *General Rules* seems to be written before the era of electronic documents. One concern is ownership of publications and manuscripts. He has asked the USC Statutes and Governance Committee to look into the matter.

II. Meeting with Vice President Pierre

Professor Burbules suggested that the June 30 deadline for the campuses to submit strategic planning documents was too soon.

Vice President Pierre reported that the administrative review teams have been busy interviewing people and are proceeding on schedule. The steering committee and team leaders plan to meet next week.

Vice President Pierre commented that the campus strategic planning exercise is more of a tactical plan. The purpose of the exercise is for each campus to think about its key directions and come up with a plan to achieve those goals. Each campus needs to deploy its resources in a way that achieves its priorities while protecting and enhancing the core mission. While the University's current financial situation is healthy, the outlook is not good. The state continues to cut appropriations and the University could potentially have to make payments to the pension system. At the same time, tuition is basically maxed out.

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<sup>1</sup>Subject to approval at the University Senates Conference meeting of March 27, 2013

Conference members recognized the need for thoughtful, multi-year planning. Some concerns were whether the current infrastructure promotes units to seek the greater good of the entire campus/University; how the University can promote the best division of labor; how to strengthen market-driven partnerships with other units, campuses, and even other institutions across the Big 10; and how to make sure the exercise is not done top-down.

Vice President Pierre said that colleges that thrive need individuality but also need to contribute to the U of I mission. He added that there are many opportunities for working together. He also acknowledged that the process cannot be imposed from the top.

Professor Burbules expressed appreciation for making USC a part of the process.

### III. Meeting with Chancellor Allen-Meares

Chancellor Allen-Meares met with the Conference to discuss UIC's goals, objectives, realities, opportunities, and how UIC is leading innovation. An overarching goal is to provide greater access and improve student success. Affordability is a real issue for UIC students. The campus emphasizes its transformative impact and social good as an urban institution that fosters diversity along with a global perspective. UIC strives to honor and partner with Chicago and the state of Illinois to enhance the human condition of its citizens. The many innovations that are coming out of UIC are building the future strengths and successes of the campus.

Some of the challenges are decreasing state support, increasing state and national regulation and oversight, aging facilities, and the public view of the institution. The University can no longer be dependent on General Revenue Funds. UIC must create its own vision of what it wants to be and then provide the support to reach its goals. The campus has enormous opportunities for interdisciplinary research. UIC needs to step up fundraising and build its alumni activity to become more independent. In addition, the campus has not done a good job of educating the community about the many things UIC does.

Chancellor Allen-Meares presented a video, UIC Leading Innovation, that was well-received by the Conference. The Chancellor thanked Professor Burbules for reaching out to her when he was elected USC Chair.

### IV. Report of USC Hospital and Health Affairs Committee

Professor Chambers reported on the challenges facing the health care enterprise. The committee (himself as Chair, and Professors Gibori, Graber, Struble, and Villegas) has met with President Easter and with Vice President Garcia. The Hospital struggles to fill its beds and find its niche in an area that is served by three other hospitals. Medicaid payments are decreasing. Teaching medicine is expensive.

V. Meeting with Vice President Garcia

Vice President Garcia said that the majority of physicians, dentists, pharmacists, and nurses in the state are trained by the University's overarching health science system. He commented that the system has had external and internal challenges along with an inconsistent and confusing governance system. There has been a lack of a cohesive strategy and vision. The UI Hospital and health science system has performed poorly. Clinical performance has declined over the past ten years. Medicaid has been the best patient payer plan, but cuts made in 2008 led to a disastrous decline in business. The UI Hospital margin has been between \$2M and \$10M from 1996 to 2011, keeping in mind that this is with state support through GRF and fringe benefit relief. There is quid pro quo in that the health system takes care of prisoners and provides other services to the state. Medical centers aim for a 3% operating margin in order to achieve sustainability. The UI system has a ways to go to achieve this. He noted that Pharmacy, Nursing, and Dentistry are highly ranked and doing very well.

Vice President Garcia said that the Vice President for Health Affairs position was created to provide oversight for all hospital and clinical operations and to establish enterprise-wide strategies. He views UIC's niche in the health care system as serving the at-risk population and making the medical center a model academic center for community needs. The Hospital's patient income is 40% Medicaid, 30% Medicare, 20% commercial insurers, and 10% other.

Vice President Garcia conducted a focus group study on rebranding the Hospital, resulting in the new name, University of Illinois Hospital and Health Sciences System. The UIC Hospital was often confused with the University of Chicago Hospital. The Vice President's leadership team is making progress from its efforts in enterprise-wide thinking. The medical center is now competing in the service area. There is a reversal in prior declining clinical volumes. The Hospital's net income for FY12 reached a \$15M margin. Investments in the biomedical research infrastructure are showing results.

Vice President Garcia commented that the changing USA healthcare landscape will have an impact on the UI health sciences system. There will be an increased need to be nimble and accountable in order to compete in the managed care arena. He noted that money flows from the hospital to the health science colleges.

Vice President Garcia presented a video, the Power of One, which demonstrates how the UI health science system is making a difference in the community and world. Professor Burbules thanked Vice President Garcia for his candor in sharing both the good news and the bad news of the University's healthcare system. He commented that the hospital and health sciences system is not only a UIC issue. He also expressed appreciation for the moral obligation of serving the local community.

Vice President Garcia said that there are a lot of dedicated people in his organization.

VI. Meeting with Associate Vice Chancellor Jennifer Woodard

Dr. Woodard, President of the Illinois Medical District Commission, said that until recently there had never been a strategic planning process for the Illinois Medical District (IMD) in its 72 year history. The IMD includes four major hospitals – the U of I Hospital, Rush, Stroger, and the VA Medical Center; two universities – UIC and Rush; an incubator for biotech firms and start-ups; along with other clinics and organizations. The IMD was created by the General Assembly in 1941 to attract and retain academic centers of excellence in medicine and to foster collaboration.

The IMD Commission, which is the governing body, is a catalyst that works with the stakeholders of the IMD. The Commission is subject to the Open Meetings Act and is required to report to the legislature biannually. A bill was passed last May that gave the IMD complete relief from the procurement code. The IMD Commission owns 95 acres of the 560 acres of land and is the largest urban medical district. There is a sense of urgency to move forward since there is political alignment right now.

Dr. Woodard commented that the IMD aspires to be a leader in patient care and medical research by utilizing its diversity and unique assets while driving economic growth. If plans are successful, 4000 permanent jobs will be created in the next ten years. The first initiatives of the strategic plan will focus on infrastructure. The plan includes a hotel and conference center, as well as other small business, and improving transportation and the aesthetics of the area. There are many opportunities for partnerships in health care and research.

Dr. Woodard said that there are real interests in investing in the district. She is confident that, if things are done right and stakeholders are kept engaged, the IMD will be an important hub for research and the delivery of healthcare, which will result in jobs.

VII. Approval of University Senates Conference Minutes of January 17, 2013

The minutes were approved as written.

VIII. Classification of Senate Minutes

Class I:	Matters of policy affecting one campus only. Item is sent to the President and Board of Trustees for action.
Class II:	Matters affecting more than one campus. Item is sent to Senate(s) for action, then to President and Board of Trustees. At the time of this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.

Class III:	Amendments to the <i>University of Illinois Statutes</i> . Procedure is the same as with Class II items. At the time of reporting this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class N:	This designation requires no USC action, but alerts one or more Senates to an item of interest from the originating Senate. The "N" is preceded by and followed by a lower case letter(s); c = Chicago; s = Springfield; u = Urbana-Champaign; usc = University Senates Conference. Example: "cNs,u" means that a matter has come up in the Chicago Senate, which may be of interest to Springfield and Urbana-Champaign.

A. The following items were classified I by the University Senates Conference:

1. University of Illinois at Chicago, January 31, 2013

- PR-13.11 Establish a Joint B.A. in Urban and Public Affairs//MPA Program
- PR-13.12 Establish a Joint B.A. in Urban and Public Affairs/MUPP Program
- PR-13.13 Establish a New Concentration in Mathematics and Science Education within the PhD in Education: Curriculum and Instruction
- PR-13.14 Revision of the Master of Science in Kinesiology, Concentration in Applied Exercise Physiology
- PR-13.15 Revision of the PhD in Education: Curriculum and Instruction – Curriculum Studies Concentration
- PR-13.16 Revision of the PhD in Education: Curriculum and Instruction – Literacy, Language, and Culture Concentration
- PR-13.17 Revision of the PhD in Educational Psychology
- PR-13.18 Revision of the PhD in Policy Studies in Urban Education – Educational Organization and Leadership and Social Foundations of Education Concentrations
- PR-13.19 Revision of the PhD in Education: Special Education
- PR-13.20 Revision of the B.S. in Kinesiology and Rename the Concentration in Exercise and Fitness as the Concentration in Exercise Science and Health Promotion
- CP-13.02 Revision of the Public Health Management Campus Certificate

2. University of Illinois at Urbana-Champaign, February 4, 2013

- EP.13.07 Proposal to Establish a Master of Engineering Degree in the College of Engineering
- EP.13.08 Proposal to Establish a New Major in Materials Engineering in the Department of Materials Science and Engineering, College of Engineering for the degree of Master of Engineering
- EP.13.09 Proposal to Establish a New Combined Bachelor of Science in Materials Science and Engineering-Master of Engineering with a Major in Materials Engineering in the Department of Materials Science and Engineering, College of Engineering
- EP.13.11 Proposal to Establish a Major in Engineering in the College of Engineering for the degree of Master of Engineering
- EP.13.12 Proposal to Establish a Graduate Concentration in Energy Systems within the Master of Engineering Degree in the College of Engineering
- EP.13.16 Proposal from the Graduate College and the College of Engineering to terminate the Master of Science and the Doctor of Philosophy in Environmental Science in Civil Engineering, in the Department of Civil and Environmental Engineering
- EP.13.19 Proposal from the College of Liberal Arts and Sciences to establish a new graduate minor in Queer Studies, in the Department of Gender and Women's Studies
- EP.13.21 Proposal from the College of Agricultural, Consumer and Environmental Sciences (ACES) to establish a new undergraduate minor in Food and Agribusiness Management, in the Department of Agricultural and Consumer Economics (ACE)
- EP.13.27 Proposal from the College of Liberal Arts and Sciences to eliminate the concentration in Hebrew Language and Literature in the Bachelor of Arts in Linguistics
- EP.13.28 Proposal from the College of Liberal Arts and Sciences to rename the Bachelor of Arts in Russian Language and Literature to Slavic Studies
- EP.13.29 Proposal from the College of Liberal Arts and Sciences to establish a New Major Leading to a Master's of Science in Plant Biotechnology

in Conjunction with a Professional Science Master's Concentration  
within the Department of Plant Biology

GP.13.03 Proposal to Establish the Confucius Institute

GP.13.06 Proposal to Establish the TIAA-CREF Center for Farmland Research

3. University of Illinois at Springfield, February 15, 2013

R42-13 Creation of Minor in Liberty Studies

Professors Villegas and Boltuc explained the history of this item. The Conference discussed whether to comment on the item, as well as the bigger picture of what the Conference's role is in regards to items acted on by one senate that might be of concern to one or more of the other senates.

#### Explanation of File Numbers

ST - University of Illinois *Statutes*

GR - *The General Rules Concerning University Organization and Procedure*

NC - Nominating Committee

OT - All other items

#### IX. Old Business – Action Items

No items for action.

#### X. New Business

No new business.

#### XI. Old Business – Information and Discussion Items

1. ST-78/GR-47. Proposed Revisions to the *Statutes* and *The General Rules Concerning University Organization and Procedures* – to change throughout both documents “Vice President/Chancellor at the (Urbana-Champaign, Chicago, or Springfield) Campus” to “Chancellor at the (Urbana-Champaign, Chicago, or Springfield) Campus/Vice President”. Passed UIC Senate 11/29/12. Passed UIS Senate 11/30/12. Passed UIUC Senate 12/3/12. Transmitted to the President 1/18/13. Approved by the Board of Trustees 1/24/13.

No new information.

2. ST-72. Revisions to the *Statutes*, Article X, Section 2 (Academic Freedom). Passed UIUC Senate 12/6/10; Passed UIC Senate 9/22/11. Passed UIS Senate 12/14/12. Transmitted to the President 1/18/13.

No new information.

3. ST-77/GR-46. Revisions to the *Statutes* and *General Rules* – Edits and Updates.

No new information.

4. OT-295. Resolution on campus jurisdiction over the *Statutes* and the *General Rules*.

Professor Burbules commented that this is a time-sensitive issue. Due to the lateness of the day, he suggested that the Conference devote some time for discussion and then defer any action to a later meeting if an agreement cannot be reached within a reasonable amount of time.

Professor Mallory felt that this would be a senate matter rather than that of USC. She did not think there was any evidence of shared governance being compromised. She added that, any policy document changes over time as new ideas effect change. Professor Struble noted that there is a process for revising the *Statutes* and *General Rules*. Professor Burbules replied that this is mentioned in the proposed resolution.

Professor Leff was not sure why the Conference would be making a statement on this matter. She was also concerned that it would harm the Conference's ability to work effectively with a faculty union later on if it approves the resolution.

Professor Tolliver said that the Conference would be the body to make this statement because it is a matter concerning all three senates. She felt that the Conference should be proactive. She argued that any provision that contravenes the *Statutes* would undermine shared governance since there are already governing documents that apply to all three campuses. Professor Deberry-Spence agreed that such a statement should come from USC. She added that, if such a statement came from a campus that is already unionized, it could be negatively perceived. She also did not see anything in the resolution that attacks collective bargaining.

Professor Shanahan commented that the *Statutes* and *General Rules* fall under state and federal law. There are larger legal issues that would supersede these documents. He cautioned that faculty involved in negotiations will not see the resolution as friendly. Professor Burbules stressed that the resolution is pro *Statutes* and *General Rules*; not anti-collective bargaining. He added that the ability of USC to operate would be inhibited if the campuses are operating under different rules.

Professor Chambers suggested that the preamble state that USC is not taking a stand on collective bargaining; rather, USC is positioned to comment on University-wide matters.



Professor Wheeler asked what the expectation would be of those receiving the resolution. Professor Burbules responded that there was no expectation.

Professor Boltuc moved to approve the resolution with the understanding that a cover letter would be drafted by the Executive Committee. The letter would state that USC is not taking a stance on collective bargaining, but rather is making a statement as a governing body of the University that defends the governing documents of the University. The motion was seconded.

Mary Mallory asked that there be a roll call for the vote. Professor Burbules asked for a vote on whether there should be a roll call vote. The suggestion was defeated.

Professor Burbules called for the vote on Professor Boltuc's motion. The motion was approved with 9 in favor and 6 opposed.

Professors Francis, Mallory, and Shanahan requested that the minutes reflect that they voted in opposition to the motion.

5. OT-296. Proposal that USC should be able to initiate revisions to the *Statutes*.

No new information.

6. OT-297. Implications of the Open Meetings Act to the operations of the University Senates Conference.

No new information.

7. OT-291. Recommendation to establish Faculty Advisory Committees for all four Vice Presidents.

No new information.

8. OT-123. Discussion of University Senates Conference guests.

Members were asked to send suggestions by email for possible guests for future meetings.

9. Campus Updates.

There were no updates.

10. Board of Trustees Reports: Thursday, January 24, 2013, Chicago

Observer:

Kouros Mohammadian

Faculty Report:

Joyce Tolliver

## 11. Board of Trustees Meeting: Thursday, March 7, 2013, Urbana

Scheduled Observer:	George Francis
Scheduled Faculty Report:	Peter Boltuc

## 12. Reports from USC Committee Chairs:

Academic Affairs and Research Committee	Matthew Wheeler
Finance, Budget and Benefits Committee	Peter Boltuc
Hospital and Health Affairs Committee	Donald Chambers
Statutes and Governance Committee	Joyce Tolliver

There were no reports

## 13. OT-142. Updates on External Committees: Common Application Consortium (Graber); Enrollment Management Policy Council (Leff); Pre- and Post-Award Research Money Policy group (Wheeler); Strategic Communications and Marketing Council; UI Labs Task Force (Chambers); University Technology Management Team (Campbell); Vice President for Academic Affairs Faculty Advisory Committee (Burbules, Chambers, Mohammadian, Villegas); Vice President for Research Faculty Advisory Committee (Boltuc, Chambers, Wheeler).

Professor Leff commented on the Common App.

## 14. Review of Pending Items.

No new information

XII. Adjournment

The meeting adjourned at 3:50 p.m.

Pending USC Items  
February 19, 2013

OT-167. Faculty Representation to the Board of Trustees. UIUC Resolution 9/27/99. UIS Resolution 11/5/99. UIC resolution 12/2/99. USC Resolution to Senates 2/3/00. Endorsed by UIS 2/18/00. Endorsed by UIC 3/9/00. Endorsed by UIUC 4/24/00. Transmitted to the President 6/30/00. Transmitted to the Board 7/6/00. Letter from Trustee Eppley institutionalizing process for meetings with Chair of BoT Academic Affairs Committee and senate observers 12/1/04. Letter to Ikenberry 12/10/09.

OT-223. Annual Review of the Vice Presidents.

OT-248. Intellectual Property Issues.

OT-260. University Information Security Policy.

OT-262. Accelerated Degree Program.

OT-265. Academy on Capitalism and Limited Government Foundation.

OT-268. Administrative Reorganization.

OT-276. Performance Based Funding.

OT-280. Faculty Participation in Shared Governance at University of Illinois.

OT-288. Faculty/Staff Pension and Benefit Issues (formerly Resolution on Pensions/  
Pension Reform).