

MINUTES<sup>1</sup>  
UNIVERSITY SENATES CONFERENCE

DATE: Thursday, April 27, 2017

PLACE: Public Affairs Center, Springfield

PRESENT: Burbules, DeBerry-Spence, De Groote, Francis, Graber\*, Johnson, Karri, LaDu, Maher\*, Miller, Mohammadian\* (Vice Chair), Novak (Chair), Rao, Villegas, Vincent\*, Weech

ABSENT: Erricolo, Jackson, Kalita, Wheeler

GUESTS: Timothy Killeen, Susan Koch, Joda Morton, Barbara Wilson

\* Participated by phone.

Professor Novak, Chair, called the meeting to order at 10:05 a.m.

I. Meeting with President Killeen and Vice President Wilson

President Killeen commented that Dr. Ed Seidel had been named permanent Vice President for Economic Development and Innovation and Paul Weinberger will be the next Director of Federal Relations in the Office of Governmental Relations. He also provided an update on the Presidential Fellows Program.

President Killeen discussed the state's efforts to pass a budget and the possibility of another stop-gap bill. He said that the IPAC bill is gaining support, but a vote will not be called until after a budget is passed. While IPAC solely focuses on the University of Illinois, there is close coordination with the other public universities on efforts to pass a state budget and fund higher education. The President noted that IPAC enrollment numbers target students that migrate out-of-state. Some state institutions are near dire situations. Professor Wilson said that the University's multiple revenue sources have provided stability.

President Killeen said that an IBHE task force is looking at the restructuring of higher education in the state. He would like to see the University engaged in the process. Concern was expressed from the Conference that the IBHE FAC has not been involved in any of the restructuring discussions.

President Killeen reported that Donald Edwards had been appointed by the Governor to fill the expired term of Ricardo Estrada on the Board of Trustees. The expired terms of Patricia Holmes and Karen Hasara have not been filled.

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<sup>1</sup>Subject to approval at the University Senates Conference meeting of May 25, 2017

The group briefly discussed relationships between the University and the Chicago Public Schools system and the difficulties involved. UIC, in particular, is making efforts to help solve problems within CPS. Vice President Wilson commented that the University needs to address the pipeline of students from CPS to the University.

Vice President Wilson provided an update on the Urbana's regional site of the UIC College of Medicine. The transition is going well as a majority of the faculty in the current program are transferring to other units. Current staff are eligible to apply at the Rockford and Peoria sites. There are not a lot of positions available in the new Urbana College of Medicine. The web domain issue is being addressed.

President Killeen said that the next Board of Trustees meeting will include a presentation on Pillar 3 of the Strategic Framework, focusing on a healthy Illinois and the Midwest. The report will also focus on stellar faculty recruitment and the new financial aid initiative.

There was a discussion of the University System realignment. President Killeen said that there are two criteria for moving functions; they must be cost-saving and/or efficiency-saving. He noted that Vice President Wilson is leading the initiative. She said that all three chancellors are supportive of the changes. So far, areas that will devolve to the campuses are post award grants and contracts, OBFS budgeting, and purchasing - with the exception of system-wide procurement.

President Killeen said that planning for the upcoming fundraising campaign is going well. He noted that there will be three separate roll-outs.

USC members discussed the ongoing negotiations of the UIS faculty union's first contract. Some USC members expressed concern over bargaining points that appear to fall under the academic mission, such as promotion and tenure, and areas that are part of the University *Statutes*.

Vice President Wilson provided an update on the review of the Institute of Government and Public Affairs, which is housed in the University System and relies almost solely on General Revenue Funding. A task force is reviewing where it should be, how it should be funded, and how it should be structured.

## II. Meeting with Joda Morton, Associate Director of Enterprise Risk Management

Ms. Morton said that Enterprise Risk Management (ERM) is a high-level look at risks across the entire University system. The Board of Trustees asked that a framework be implemented. She has been in the office for the past four years.

Ms. Morton explained the deliberative process, which includes all three universities, including the hospital. Each spring, she meets with the stakeholders across the system to identify risks and make assessments. She looks at risks that impede the core missions, and these risks are evaluated from 1-5 in likelihood and can be of various nature, such as reputational and financial. The next phase is a risk response and action phase, which

includes reviewing the controls in place and the effectiveness of the controls. Risks are communicated to all stakeholders.

Ms. Morton commented that President Killeen put together a System Executive Risk Management Council a year ago. This group came up with ten key enterprise risks. The number one priority is the safety of people.

Ms. Morton said that she is wrapping up the enterprise risk assessment and would like USC members' thoughts. She added that the new assessment will be compared to the current one. Ms. Morton asked for input in regards to what would be the top three risks, what would be the mitigation strategies, and what some emerging risks would be. She asked for responses by May 4.

### III. Approval of University Senates Conference Minutes of March 30, 2017

The minutes were voted on and approved as written.

### IV. Classification of Senate Minutes

Class I:	Matters of policy affecting one campus only. Item is sent to the President and Board of Trustees for action.
Class II:	Matters affecting more than one campus. Item is sent to Senate(s) for action, then to President and Board of Trustees. At the time of this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class III:	Amendments to the <i>University of Illinois Statutes</i> . Procedure is the same as with Class II items. At the time of reporting this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class N:	This designation requires no USC action, but alerts one or more Senates to an item of interest from the originating Senate. The "N" is preceded by and followed by a lower case letter(s); c = Chicago; s = Springfield; u = Urbana-Champaign; usc = University Senates Conference. Example: "cNs,u" means that a matter has come up in the Chicago Senate, which may be of interest to Springfield and Urbana-Champaign.

By voice vote, the Conference approved the proposed classification of senate minutes.

#### A. The following items were classified I by the University Senates Conference:

##### 1. University of Illinois at Urbana-Champaign, April 3, 2017

EP.17.37 Proposal to Revise the Bachelor of Science in Learning and Education Studies in the College of Education

- EP.17.44 Proposal to Establish Four New Graduate Concentrations, Eliminate Two Graduate Concentrations, and Rename and Revise One Graduate Concentration for the Master of Laws degree, from the College of Law
- EP.17.57 Proposal to Increase the Number of Major Credits for the Bachelor of Social Work, (BSW), in the School of Social Work
- EP.17.58 Proposal to Establish a Formal Addition of Winter Session to the Illinois Academic Calendar Starting in 2017-2018 Academic Year
- EP.17.59 Proposal to Revise the Bachelor of Fine Arts, Sculpture Major from the College of Fine and Applied Arts
- EP.17.60 Proposal to Revise the BFA in Industrial Design from the College of Fine and Applied Arts
- EP.17.61 Proposal to Revise the Bachelor of Fine Arts, Photography Major from the College of Fine and Applied Arts
- EP.17.63 Proposal to Revise the Bachelor of Fine Arts, Art History Major from the College of Fine and Applied Arts
- EP.17.64 Proposal to Revise the Bachelor of Fine Arts, Crafts Major from the College of Fine and Applied Arts
- EP.17.65 Proposal to Revise the Bachelor of Fine Arts, Graphic Design Major from the College of Fine and Applied Arts
- EP.17.66 Proposal to Revise the Bachelor of Fine Arts, New Media Major from the College of Fine and Applied Arts
- EP.17.67 Proposal to Revise the Bachelor of Fine Arts, Painting Major from the College of Fine and Applied Arts
- EP.17.68 Proposal to Eliminate the MENG with a Major in Bioinstrumentation from the College of Engineering
- EP.17.69 Proposal to Establish a Graduate Concentration in Actuarial Science and Risk Analytics from the College of Liberal Arts and Sciences
- EP.17.71 Proposal to Revise the French Commercial Studies Concentration in the BALAS, French Major from the College of Liberal Arts and Sciences

- EP.17.72 Proposal to Revise the Concentrations in the Bachelor of Science in Liberal Arts and Sciences, Psychology Major from the College of LAS
- EP.17.75 Proposal to Revise the Bachelor of Science in Journalism from the College of Media
- EP.17.76 Proposal to Revise the Bachelor of Arts in the Teaching of French from the College of Liberal Arts and Sciences
- EP.17.81 Proposal to Revise the Bachelor of Science in Media and Cinema Studies, Eliminating the Concentrations in Media Studies and in Cinema Studies from the College of Media
- SP.15.08 Proposed Revisions to the Senate Constitution and Bylaws to Provide Representation for Specialized Faculty

2. University of Illinois at Chicago, April 26, 2017

- PR-17.18 Establish the Minor in Arabic
- PR-17.35 Revision of the Doctor of Philosophy in Rehabilitation Sciences
- PR-17.37 Establish the Joint Bachelor of Science in Computer Science/Master of Science in Computer Science
- PR-17.38 Revision of the Bachelor of Arts in Liberal Arts and Sciences, Major in Anthropology
- PR-17.39 Revision of the Bachelor of Arts in Public Health
- PR-17.40 Revision of the Requirements for the Bachelor of Science Degrees in the College of Business Administration
- EP-17.03 Revision of the University's 60-hour Requirement for Undergraduate Degrees
- CP-17.02 Revision of the Campus Certificate in Bioinformatics, Revision of the Campus Certificate in Electromagnetics Technology, and Revision of the Campus Certificate in Wireless Communications Technology

- B. The following items were classified N by the University Senates Conference:

3. University of Illinois at Urbana-Champaign, April 3, 2017

- uNc,s      SC.17.12      University of Illinois Urbana-Champaign Senate Statement on Inclusion, Tolerance, and the Free Pursuit of Knowledge
- SP.16.11      Revision to the Bylaws, Part D.2 – Senate Committee on Academic Freedom and Tenure
- SP.17.05      Revisions to the Bylaws, Part F.4 – Research Policy Committee

4. University of Illinois at Springfield, April 7, 2017

- sNc,u      Res. 46-15      Grades Acceptable Towards Graduate Certificates

5. University of Illinois at Chicago, April 26, 2017

- cNs,u                              Endorsed Revised Student Academic Grievance Procedures and new Policy
- Approved Academic Calendars between the 2021-2022 academic year and 2026-2027 academic year
- Endorsed the Support the April 27th TEACH OUT for Illinois Higher Education Resolution

Explanation of File Numbers

ST - University of Illinois *Statutes*

GR - *The General Rules Concerning University Organization and Procedure*

NC - Nominating Committee

OT - All other items

V. Old Business - Action Items

1. ST-79. Proposed revisions to the *Statutes*, Article II, Section 2.b, and Article XIII, Section 8 – to authorize the University Senates Conference to initiate revisions to the *Statutes*. Approved by USC 1/17/13. Transmitted to Senates 4/5/13. Revised language approved by USC 6/18/13. Transmitted to Senates 6/21/13. Passed UIC senate 9/26/13. Alternate language passed UIUC Senate 11/18/13. Transmitted to Senates 11/26/13. Passed UIS Senate 2/21/14. Passed UIC Senate 4/24/14. Transmitted to the President 6/11/14. USC new proposed revisions 4/27/17. Transmitted to Senates 5/11/17.

Professor Burbules reminded the Conference that proposed revisions to the *Statutes* that would permit USC to initiate statutory revisions have been approved by all three senates and sent to the President. During the overall review of the *Statutes*, the President felt that

it would be helpful if he could initiate changes when working with the Conference. The newest version includes language that would permit the president to work with the Conference to initiate revisions. The language also makes it clear that the senates need two readings before acting on proposed statutory revisions. A new editorial revision clarifies that proposed revisions from a senate are transmitted to USC after the meeting at which the language is approved, instead of after the meeting at which the language is introduced. The Conference discussed the term “secretary” of the senate and of USC and determined that it is a generic term that refers to the person who keeps records and is therefore appropriate.

The Conference discussed whether it would be able to reject a revision proposed by the president. Professor Burbules felt that USC was not authorized to reject anyone’s recommendation, but could provide comment and advice to the president and to the senates. The group discussed whether the language that authorizes the president to initiate changes should be in a separate paragraph, but decided to keep it in the same paragraph that permits USC to initiate revisions. Professor Burbules read language from a different part of the *Statutes* that instructs USC to review all matters acted on by each senate and determine whether items requiring implementation have been referred to the appropriate groups. USC can make any additional referrals and may append its comments and recommendations. In addition, the Conference shall attempt to promote agreement. He summarized that, while USC is a pass-through for items being considered, it is permitted to provide comment and promote agreement. Professor Burbules commented that there will be the huge task of revising the *Statutes* to reflect the University as a system. He hopes that USC will be able to work with the President and his office on the revisions.

Professor Rao suggested adding to the new language that USC can comment on the president’s recommendations. She made a motion to change the sentence to insert the word “comment” between “consideration” and “transmission.” The motion was seconded and approved by voice vote.

The Conference approved the recommendation of the USC Statutes and Governance Committee to approve the new language and send the revised document to the senates.

## VI. New Business

### 2. OT-339. Audit of the University Senates Conference.

Professor Novak reported that University Audits has met with several USC members. She referred to an informational document from Audits that explains the process. Audits will provide recommendations for best practices. Professor Villegas explained that there are different risk levels that Audits can determine and monitor accordingly. Professor Burbules felt that the auditors were well-informed. He commented on some of their concerns, such as standing committee issues, chair training, and interactions with the Board. Responding to a question as to why USC was being audited now, Professor Villegas said that risk management is becoming more of an issue for the University. Professor Miller added that she met with the auditors yesterday and they indicated that their focus would be mainly on internal controls, risk management, and governance.

## VII. Meeting with Chancellor Susan Koch

Chancellor Koch commented that 1,260 students would be walking across the stage on graduation day at UIS. This is 150 more graduates than last year. Enrollment for fall was 5,428, which is a modest increase over the year before. UIS is doing well with undergraduate numbers and, until this semester, extremely well at the graduate level. There are 250 less graduate students this semester, most being international students. The university has 800 students from India. There is worry about the future of the VISA program.

UIS's part of the goal to increase the number of students by 2025 is 1,000. Around 6,500 students is a great size for UIS. The campus would still be small but on a better financial footing. New academic programs are being added. The College of Business and Management was reaccredited. While UIS does well with racially diversifying its student body, doing so with faculty has not gone as well. Vacant positions have recently been filled, such as the Provost/Vice Chancellor for Academic Affairs, the Vice Chancellor for Student Affairs, the Dean of the College of Public Affairs, the HR Director, and the head of Facility Services.

Chancellor Koch reported that the student union is 65% done and is schedule to be completed in late November. The building will be important for recruitment and retention of students. There will be a soft opening in early January and a ribbon cutting on January 14. She noted that the student union is not a state project, but rather funded by student fees and enthusiastic fundraising. Another new addition is the Shakespeare Garden, which was funded by a private gift. Chancellor Koch commented that the large lake next to the campus has almost all private property with homes and clubs. A local bank has recently acquired a lakeside club that is .4 miles from the campus. UIS is looking into buying the property at an extremely low price. A group is exploring possibilities for use of the property.

Chancellor Koch discussed some of the challenges for UIS, the obvious one being the budget. The University of Illinois is better off than other public universities because each campus is growing. UIS is finding ways to make budget reductions. No employees have been laid off. Finances have not been reduced for anything related to growth and the core mission. Another challenge has been negotiating the first contract of the faculty union. Federal mediators have been involved since last fall. There could be a strike next week depending on how negotiations go the next day. The chancellor commented that UIS has remarkable faculty that deserve to be compensated fairly.

Chancellor Koch said that UIS faculty have clear expectations for teaching, research, and service. While research intense institutions tend to have more research and less teaching, UIS's primary focus is on teaching. However, the faculty do bring research into the classroom in productive ways.

Chancellor Koch described the Nursing partnership UIS has with the UIC College of Nursing. She noted that healthcare is the biggest employer in Springfield; not government. She hopes that the new strategic framework will provide other opportunities for



collaborations with the other campuses.

Chancellor Koch commented that there is a lot of positive momentum at UIS. The fundraising goal will increase with the next campaign. Responding to a question, the chancellor indicated that 1/3 of all credit hours taught are online. 90% of UIS's students take at least one online class.

#### VIII. Old Business – Information and Discussion Items

3. NC-23. Nominating Committee for 2017-18 Officers, Executive Committee, and USC Committees.

The Nominating Committee members, Gay Miller, Chair; Sandy De Groote; and Jorge Villegas, are requesting nominations.

4. ST-72. Revisions to the *Statutes*, Article X, Section 2 (Academic Freedom). Passed UIUC Senate 12/6/10. Passed UIC Senate 9/22/11. Passed UIS Senate 12/14/12. Transmitted to the President 1/18/13. Revised language approved by USC 3/18/14. Transmitted to Senates 3/21/14. Passed UIUC Senate 11/17/14. Passed UIC Senate as amended 1/29/15. Passed UIS Senate 4/10/15. Transmitted to President 5/12/15.

The Urbana Senate's USSP Committee has been asked to reconsider the language in consultation with CAFT.

5. ST-77/GR-46. Revisions to the *Statutes* and *General Rules* – Edits and Updates. Received from the Board of Trustees Governance, Personnel, and Ethics Committee 10/6/14. *Statutes*: Transmitted to Senates 10/10/14. Passed UIC Senate 12/3/14. Passed UIS Senate 1/23/15. Passed UIUC Senate 5/4/15. *General Rules* transmitted to the President 12/22/14. *General Rules* (Intellectual Property) transmitted to Senates 1/26/15. Passed UIS Senate 3/6/15. Passed UIC Senate 4/23/15. Passed UIUC Senate 5/4/15. *Statutes* and *General Rules* (Intellectual Property) transmitted to the President 5/29/15.

No new information.

6. ST-81. Revisions to University of Illinois Nondiscrimination Statement. Received from Vice President Pierre 10/9/15. Transmitted to Senates 10/12/15. Passed UIC Senate 10/28/15. Passed UIS Senate 12/11/15. Passed UIUC Senate 3/7/16. UIUC Senate version transmitted to UIC and UIS Senates 3/31/16. Passed UIS Senate 4/22/16. Passed UIC Senate 9/29/16. Transmitted to Vice President Wilson 11/22/16.

No new information.

7. ST-82. Revisions to the *Statutes*, Article IX, Sections 3. (Appointments, Ranks, and Promotions of the Academic and Administrative Staff) a., and 4 (Principles Governing Employment of Academic and Administrative Staffs) b. Passed UIUC Senate 5/2/16. Transmitted to UIC and UIS Senates 6/6/16. Passed UIS Senate 9/23/16. Passed UIC Senate 10/26/16. Transmitted to President 12/5/16.

No new information.

8. OT-326. USC Presentations to the Board of Trustees.

The next report is May 11 in Springfield.

9. OT-327. University Strategic Framework.

No new information.

10. OT-331. University of Illinois Investment, Performance, and Accountability Commitment (IPAC) – formerly 2021 Initiative.

No new information.

11. OT-338. USC Statement on Faculty/Staff Salary and Benefits. Transmitted to President and Vice President for Academic Affairs 12/7/16.

No new information.

12. OT-310. Recommendation for New Policy Language Related to Classified Research at the University of Illinois. Transmitted to Senates 6/25/14. Passed UIS Senate 9/12/14. Withdrawn UIC Senate 1/29/15. Passed UIUC SEC 4/17/15.

No new information.

13. OT-123. University Senates Conference Guests.

The Conference discussed possible future guests.

14. Designation of USC Observer to Board of Trustees meeting:

Thursday, May 11, 2017	Springfield	Jorge Villegas
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15. Campus Updates.

No new information.

16. Reports from USC Committee Chairs:

Academic Affairs and Research Committee	Meena Rao
Finance, Budget and Benefits Committee	Harley Johnson
Hospital and Health Affairs Committee	Mary Jo LaDu
Statutes and Governance Committee	Nicholas Burbules

No reports.

17. OT-142. Updates on External Committees: Enrollment Management Policy Council (Jackson); Vice President for Academic Affairs Faculty Advisory Committee (Burbules, DeBerry-Spence, LaDu, Mohammadian, Villegas); Vice President for Academic Affairs UA Budget Review Advisory Committee (Mohammadian, Villegas, Wheeler); Vice President for Finance Faculty Advisory Committee (DeBerry-Spence, Weech); Vice President for Research Faculty Advisory Committee (Burbules, Miller, Villegas, Wheeler).

No reports.

IX. Adjournment

The meeting adjourned at 3:35 p.m.