

MINUTES¹
UNIVERSITY SENATES CONFERENCE

DATE: Friday, April 29, 2011

PLACE: Hatmaker Room, PAC, Springfield

PRESENT: Andersen, Burbules, Campbell, Chambers (Vice Chair)*, Eisenhart, Fadavi*, Finnerty, Francis, Koronkowski, Martin, Massat, O'Brien, Patston*, Ramsey, Struble, Ting, Tolliver, Weech*, Wheeler (Chair)

ABSENT: Gibori

GUESTS: Karen Hasara, Michael Hogan, Lisa Troyer

*Participated by video and/or phone

Professor Matthew Wheeler, Chair, called the University Senates Conference to order at 10:05 a.m. He presented a certificate of appreciation to Professor Carol Massat for her years of service to the University Senates Conference.

I. Executive Session

The group discussed procedures for the Senates Conference's review of the vice presidents. President Hogan said that his review process normally would include a review of the past year's accomplishments and goal setting for the coming year. He indicated that he had not planned to do reviews this year since all of the vice presidents, with the exception of Walt Knorr, are either interim or leaving.

The group considered whether USC should review the portfolio of the vice presidents/chancellors that deal with university-wide duties. While some thought that USC should, others thought that the procedures already in place for the senates to review the chancellors were sufficient. In addition, USC does not have a role in the selection of the chancellors.

The following points were agreed upon by USC: 1) USC will not do a comprehensive review of the interim vice presidents or outgoing vice president, and 2) USC will not review the chancellors. President Hogan said that he expects to have a full slate of chancellors and other vice presidents by January. Between the start and end of the fall term they will be in the position to do goal setting.

The Conference wanted to reserve the right to review the vice presidents/chancellors if the roles evolve into positions that would warrant USC review. The Conference also thought that there periodically should be a more thorough review of the vice presidents.

¹Subject to approval at the University Senates Conference meeting of May 25, 2011

President Hogan commented that the enrollment management external reviewers had promised him something by early next week. He said that he hoped to get the information to USC at that time. Dr. Troyer added that the campuses will have the opportunity to check for accuracy and make corrections. President Hogan said that the Board expects a report in either June or July, but the proposal will come to USC and the senates first. President Hogan said that, after USC reviews the information, he would appreciate the opportunity to review the recommendations with USC.

President Hogan said that he had reviewed the UIUC Senate's document, *Call for a University-wide Summit on Organization and Governance*. He commented that Chair Kennedy has recommended that he (President Hogan) and USC discuss topics for the summit. Chair Kennedy would like to hold the summit after the new chancellors and vice presidents are in place, but discussions could be held over the summer to discuss how the summit would work and what it would address. President Hogan stressed that he believes the summit should be forward looking. He added that there is no reason to rehash issues that have already been decided by the Board. Professor Burbules thought that some of these issues that had not been decided or even thoroughly discussed. Professor Tolliver pointed out that the UIUC Senate unanimously approved a set of principles that should support planning for the future of the University. President Hogan said that the Board believes there is a serious need to prioritize academic programs. He emphasized that faculty need to be involved in determining which programs to support. Professor Massat commented that the campuses have made serious efforts in terms of academic programs and priorities reviews.

President Hogan said that there are efforts to figure out how the University might provide faculty, staff, and administrators with advice on diversity and sexual harassment issues. Maureen Parks and Eric Smith are leading the initiative. A climate survey is being prepared. The University needs to have a greater investment in scholarship for minority students and needs to improve faculty and student diversity and retention. The chancellors are putting together an inventory of what the campuses are doing and what is working.

President Hogan reported that the University is working very hard to advance our priorities in the legislature. Among the issues being addressed are protecting pensions and getting relief from procurement regulatory burdens. He also discussed the Illinois Dream Act.

President Hogan provided an update on UIC's relationship with the CIC. Course share arrangements cannot be sustained. UIC will have to negotiate individually with the universities where there have been course share arrangements and there will be costs associated. Faculty and student training programs may be able to be sustained, but there would be costs. The President commented that CIC subcommittees have considerable autonomy, so UIC may be able to have representation on committees. Another possibility would be to pursue University-wide CIC membership. Several USC members supported University-wide membership. Professor Massat said that UIC no longer has articulation with Urbana and suggested that the campuses work together to arrange agreements in the meantime. Some USC members mentioned that there would be cost issues and possible consequences with University-wide membership. The President and USC thought that the summit would be a good place to discuss these issues.

II. Guest

Trustee Karen Hasara commented that the faculty speakers at the Academic and Student Affairs Committee meetings have been helpful. She was open to suggestions for additional topics that could be presented.

Trustee Hasara recognized that the University community is having to go through some tough changes. She said that state has not met its obligations and the University has been forced to deal with the situation. She acknowledged that some people disagree with some of the changes that the University has made. Trustee Hasara said that she is impressed with the current Board and believes the trustees are united in mission.

Professor Burbules commented that changes are more difficult when they are done without first being told about them. He said that the faculty care about the issues and care even more about process. Faculty are more likely to accept changes that are made with a thorough, shared process. Professor Burbules added that decision reasoning and timing have not been made clear.

Trustee Hasara said that the change in Board committee structure has created more of an open environment for meetings. There is a definite agenda and more is coming through the committees for discussion.

Professor Ting gave the Board credit for consolidating and reducing the number of subcommittees. She also said that Chair Kennedy's talk at UIS was very well attended. She was reassured by his explanation of how recent changes have come about and how the process is being followed.

Professor Wheeler commented that Trustee Hasara spent a lot of time with the faculty members in Chicago during interviews for a search. He said that the University is fortunate to have her. He then thanked Trustee Hasara for meeting with the Conference.

III. Approval of University Senates Conference Minutes of March 29, 2011

The minutes were approved as written.

IV. Classification of Senate Minutes

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| Class I: | Matters of policy affecting one campus only. Item is sent to the President and Board of Trustees for action. |
| Class II: | Matters affecting more than one campus. Item is sent to Senate(s) for action, then to President and Board of Trustees. At the time of this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action. |

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| Class III: | Amendments to the <i>University of Illinois Statutes</i> . Procedure is the same as with Class II items. At the time of reporting this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action. |
| Class N: | This designation requires no USC action, but alerts one or more Senates to an item of interest from the originating Senate. The "N" is preceded by and followed by a lower case letter(s); c = Chicago; s = Springfield; u = Urbana-Champaign; usc = University Senates Conference. Example: "cNs,u" means that a matter has come up in the Chicago Senate, which may be of interest to Springfield and Urbana-Champaign. |

A. The following items were classified I by the University Senates Conference:

1. University of Illinois at Chicago, April 21, 2011

- PR-11.26 Establish the Neonatal Nurse Practitioner Concentration within the Doctor of Nursing Practice (DNP) Program
- PR-11.27 Revision of the Requirements for the Master of Public Health (MPH) within the Division of Environmental and Occupational Health Sciences (EOHS) and Establishment of the Concentration in Water Quality and Health and the Concentration in Environmental and Occupational Health Policy
- PR-11.28 Revision of the Bachelor of Science in Chemical Engineering
- CP-11.04 Establishment of a Global Learning Community Campus Certificate (Revised)

2. University of Illinois at Urbana-Champaign, April 25, 2011

- EP.11.14 Revision of the Requirements for the BALAS in Religion
- EP.11.29 Revision of the Dual Credit Policy
- EP.11.34 Terminate the M.A. Degree in Mathematics
- EP.11.35 Proposal from LAS to revise and rename the BSLAS in Earth, Society, and Environment as Earth, Society and Environmental Sustainability
- EP.11.36 Revise Minor in Business for Non-Business Majors
- GP.11.04 Proposal to Establish the Center for Professional Responsibility in Business and Society

B. The following item was classified III by the University Senates Conference:

3. University of Illinois at Chicago, April 21, 2011

Endorsed by a unanimous vote the Call for a University-wide Summit on Organization and Governance (USC OT-269)

C. The following item was classified N by the University Senates Conference:

4. University of Illinois at Springfield, March 25, 2011

(R40-17) Changes to UIS Campus Senate Bylaws – Committee on Admissions, Recruitment, and Retention

5. University of Illinois at Springfield, April 8, 2011

(R40-18) Resolution Revising the UIS General Education Requirements

(R40-20) Changes to UIS Campus Senate Bylaws – Academic Technology Committee Undergraduate Advising Task Force Report and Recommendations

6. University of Illinois at Chicago, April 21, 2011

Approved Academic Calendars for 2019-2020 and 2020-2021

Approved Resolution of the UIC Senate Honoring the Service and Contributions of Mrinalini Rao to the University of Illinois

Approved by a unanimous vote the letter of opposition to Academic Professionals being converted to Civil Service without retaining their full seniority

Approved Resolution of the UIC Senate in Recognition of the Services of Professor Carol Massat

Explanation of File Numbers

ST - University of Illinois *Statutes*

GR - *The General Rules Concerning University Organization and Procedure*

BG - University Administration Budget and Benefits Study Committee

NC - Nominating Committee

OT - All other items

V. Old Business – Action Items

There were no action items.

VI. New Business

1. OT-271. University Senates Conference presentations to the Board of Trustees.

Professor Chambers said that the subcommittee, Professors Burbules and Martin and himself, have discussed a series of presentations that cover what faculty do.

2. OT-272. Course Articulation among the Campuses.

Professor Ting discussed the Illinois Articulation Initiative (IAI), in which a panel of faculty members review general education courses and articulation agreements are reached so that the courses students take will transfer among the public institutions. However, some of the IAI approved courses are not always accepted at some public institutions. She said that there also needs to be a discussion of articulation among the U of I campuses. Professor Ting commented on a marketing flyer for summer online courses that she received from the Urbana continuing education office. The flyer indicated that the courses meet general education requirements. She wondered if the courses had IAI approval, because students might be misled. Also, UIS offers some of the same summer courses. Professor Ting was interested in learning about the articulation agreement between the Urbana campus and Parkland College.

Professor Francis commented that the real issue is not the course content or the qualifications of the instructor, but whether the students know the material, which can only be determined from a uniform test. He also expressed concern that the outreach office is under pressure to be in the business of making money and suggested that the Vice President for Academic Affairs review the programs. Professor Andersen said that Dr. Charlie Evans would be the person to contact about the outreach programs. He also said that the articulation agreements with some community colleges have been a problem because the students are not always prepared for the next level of courses.

Professor Martin said that Urbana is not bound to IAI like Springfield is. He wanted to see the campuses work on its own articulation agreements rather than be driven by IAI. Professor Ting clarified that the goal is not to have a uniform general education curriculum among the campuses. Professor Burbules agreed that articulation should be an intra-University of Illinois issue and leave IAI out of it. However, he warned that the discussions could be difficult. Parkland submits its courses for review before an articulation agreement is reached and the Urbana campus sometimes determines what the course content needs to include. Professor Burbules thought this was an issue that should be discussed at the summit. Professor Wheeler commented that it was important for the faculty to take the lead and not let anything be handed down.

Professor Ramsey asked if the Conference would be willing to support a resolution stating that the Senates Conference would like to see CIC initiatives of the past continue in some way among the three campuses. Corresponding departments from the campuses would be able to work with each other to offer courses to each other's students. Professor Ting said that there is a strong emphasis on teaching excellence at UIS. She would like to have the discussion. Professor Struble thought that the Vice President for Academic Affairs should be consulted before a recommendation is formed. Professor Burbules said that it would be important to talk with the provosts as well. Professor Wheeler thought there needed to be more discussion before considering a resolution. He said there are educational policy issues to discuss. Professor Ramsey said that there are programs currently in place that are working under the CIC course share that will no longer be permitted. He wanted those programs preserved so that they are able to continue.

Professor Burbules sought to clarify what was being said, and summarized the discussion by saying that if two corresponding units within the University from different campuses reciprocally agree that certain courses from one campus will count at other and the proposal is approved by the respective educational policy committees and governing bodies that have authority over curriculum agreements, this should not be a problem as long as it is done voluntarily and consensually unit-to-unit and not imposed top down.

Professor Ramsey asked the Conference to approve wording during the meeting. Professor Wheeler asked if the Conference members were willing to extend the meeting to work on this. Professor Tolliver suggested that someone from the Conference volunteer to chair a subcommittee to come up with the exact wording for a proposal that could be discussed either by email or at the next meeting. The Conference agreed with the suggestion. Professor Wheeler appointed the subcommittee: John Ramsey, chair; Leslie Struble; and Tih-Fen Ting.

VII. Old Business – Information and Discussion Items

3. NC-17. Nominating Committee for 2011-12 Officers and Executive Committee.

Professor Wheeler appointed the committee: Leslie Struble, chair; Kathryn Eisenhart; and Michael Koronkowski. He said that he asked the committee to come up with a nominee from UIC to fill Carol Massat's vacancy on the Executive Committee. Professor Koronkowski said that he had spoken to Professor Patston about his willingness to serve, and he agreed. After receiving comments from Conference members, the Nominating Committee recommended Professor Patston as the nominee. The appointment of Professor Patston to complete Professor Massat's term on the Executive Committee was approved. Professor Wheeler asked the Nominating Committee to have the slate of nominees for Chair, Vice Chair, and Executive Committee by the June meeting.

4. GR-45. Proposed Amendments to the *General Rules Concerning University Organization and Procedure*, Article II, Sections 4, 5, and 6 – University Contracts.

Professor Tolliver reported that the subcommittee was in general agreement that this particular section of the *General Rules* needs to be updated to reflect the current environment and remove approval levels that are unnecessary. She discussed three concerns: 1) there is a change that would remove some approval process at the lower level, 2) there were revisions to the *General Rules* a year or so ago concerning intellectual property that are not included in the language that was transmitted, and 3) since the section is being revised, it might be advantageous to clarify the role of the Vice President for Research in regards to contracts. Professor Tolliver commented on the UIUC USSP report that she had sent by email the night before.

Professor Martin cautioned against adding language that specifically excludes one position, the Vice President for Research, from the contract process. Professor Chambers commented that it is not clear how the VPR articulates with the vice chancellors. The Vice President for Health Affairs has been designated as the point person for affiliation and clinical contracts. Professor Martin thought that is fine to put in the language who does have responsibility for certain duties, but not to specify who does not.

Professor Ting recommended that the Conference formulate its response to address the amendments that have been proposed. She commented that one of the major goals of the VPR is to coordinate cross-campus research. She thought that there could be a point where the VPR needs to have the capability to approve a contract. Professor Burbules mentioned that the UIUC Senate had recommended that the word “facilitate” be used for the role of the VPR rather than approve or direct campus research. He was concerned that the VPR would also have the ability to not approve a particular contract. Professor Wheeler said that a process is already in place for units to work together and approve a contract, and VPR approval would add another step.

Professor Andersen suggested that the subcommittee make a recommendation that the Conference could consider. Professor Burbules agreed with the suggestion and added that the subcommittee should have the ability to recommend alternate language. Professor Wheeler asked the subcommittee to consider the various recommendations that have been made and submit a proposal to USC by May 6. The document would be sent to USC members for comment and then sent to the President on May 11.

5. OT-269. Call for a University-wide Summit on Organization and Governance.

Professor Burbules commented that the President and the Chair of the Board are willing to have the summit. Two items not settled are when it should take place and what should be on the agenda. He somewhat agreed that it would be best to have permanent people in place in some of the positions that currently have interim appointments before the summit is held, but also thought that some of the concerns to discuss were urgent. He envisioned 10-12 people being involved, including the President, Chair of the Board, senate and USC chairs. Professor Struble was concerned that the issues dealing with certain positions should be settled soon since searches are going on now and there are discussions taking place with candidates. Professor Massat expressed concern with the comments the Conference had heard indicating that certain issues would not be revisited.

Professor Ting discussed a document approved by the UIS Senate that recommends four principles to be used in the concept of a University-wide dialogue. Professor Tolliver discussed the UIUC Senate report calling for a University-wide summit, which forms a fundamental baseline for the summit. Professor Andersen suggested that more time be given for discussion at the next USC meeting. Professor O'Brien made a motion to appoint a subcommittee to come up with specific suggestions about the timing and content for a summit. The motion was seconded and approved. Professor Tolliver asked that the subcommittee not just generate a list of forward-looking topics for the summit, but rather look at the document that two of the three campuses have approved and use it as a basis for making recommendations.

Professor Ting mentioned that the UIS members of USC are taxed by having only three members to fill the positions on all the various USC subcommittees. She brought up the possibility of putting provisions in place to allow for non-USC members from UIS to be on some of these subcommittees. Professor Tolliver thought that USC subcommittees should have USC members. Professor Burbules commented that a lot of these subcommittees grow out of long discussions that have taken place within USC and with the President, and some of the discussions have been confidential. Professor Struble commented that not all USC subcommittees have to have representation from each campus. Professor Wheeler said that he would work on appointing the subcommittee.

6. OT-270. Revision to *University Senates Conference Organization and Functions* – unidentified guests.

Professor O'Brien asked that the USC governing document be amended to include that any guests present at USC meetings who have not been invited must be identified. The Conference approved amending the *USC Organization and Functions*.

7. OT-266. University Senates Conference Subcommittees Structure.

Professors Burbules said that he sent a document earlier that morning. He commented that it is not a formal proposal as the other committee members had not looked at it. One change from his first draft is that USC had originally talked about mapping these subcommittees onto the four Board of Trustees committees, but since then USC talked about an IT Committee. He added subcommittees that map to the vice presidents and senior associates. There are seven proposed subcommittees. The committee structure needs to be discussed further.

8. OT-267. Vice Presidential Searches and Interim Appointments.

No new information.

9. OT-268. Administrative Reorganization.

No new information.

10. OT-223. Annual Review of the Vice Presidents.

Professor Wheeler commented that USC discussed a plan with the President during the Executive Session.

11. ST-72. Consideration of the language in the *Statutes*, Article X, Section 2 (Academic Freedom). Passed UIUC Senate 12/6/10. Transmitted to UIC and UIS Senates 2/7/11.

No new information.

12. OT-265. Academy on Capitalism and Limited Government Foundation.

No new information.

13. OT-167. Faculty Representation to the Board of Trustees. UIUC Resolution 9/27/99. UIS Resolution 11/5/99. UIC resolution 12/2/99. USC Resolution to Senates 2/3/00. Endorsed by UIS 2/18/00. Endorsed by UIC 3/9/00. Endorsed by UIUC 4/24/00. Transmitted to the President 6/30/00. Transmitted to the Board 7/6/00. Letter from Trustee Eppley institutionalizing process for meetings with Chair of BoT Academic Affairs Committee and senate observers 12/1/04. Letter to Ikenberry 12/10/09.

No new information.

14. OT-123. Discussion of University Senates Conference guests.

The Conference discussed possible guests for future meetings.

15. Campus Updates.

Professor Massat discussed efforts to unionize that are taking place at UIC. Medicine, pharmacy, and dentistry would not be included. The Conference discussed what the implications might be for shared governance and the UIC campus in general.

Professor Ting said that the new UIS Chancellor had a successful visit to the campus.

Professor Tolliver reported that the UIUC Senate voted to reject the recommendation from the Ed Policy Committee to close Aviation and the related programs. Professor Francis said that the IT subcommittee has started the process of vetting the RFPs.

16. OT-142. Updates on the Management Teams: Academic Affairs; External Relations; Technology and Economic Development Cabinet; University Technology.

17. Designation of Observer of Board of Trustees Meeting:

Thursday, June 9, 2011, Chicago

Kathryn Eisenhart

18. Review of Pending Items on the Agenda Addendum.

No new information.

VIII. Adjournment

The meeting adjourned at 3:40 p.m.

Pending USC Items
March 29, 2011

GR-41. Review of language in *The General Rules*, Article V, Section 3 – Private Use of University Property Forbidden.

OT-202. Review of the *University Senates Conference Organization and Functions*.

OT-211. Process for Selecting Board of Trustees Members.

OT-231. Shared Governance Issues.

OT-232. Interactions with Legislators.

OT-247. USC Budget.

OT-248. Intellectual Property Issues.

OT-249. Exit Interviews.

OT-252. Vendor Code of Conduct.

OT-253. Program Review Process Collaboration among the Campuses.

OT-256. Positive Time Reporting.

OT-257. Role of the Board of Trustees and the Faculty in University Governance.

OT-260. University Information Security Policy.

OT-261. Short-Term and Long-Term Budget Planning.

OT-262. Accelerated Degree Program.