

MINUTES<sup>1</sup>  
UNIVERSITY SENATES CONFERENCE

DATE: Tuesday, June 21, 2011

PLACE: Room 210 Illini Union, Urbana

PRESENT: Andersen, Burbules, Chambers (Vice Chair), Eisenhart, Fadavi, Finnerty, Francis, Koronkowski, Martin, O'Brien, Patston\*, Struble\*, Ting, Tolliver, Weech, Wheeler (Chair)

ABSENT: Campbell, Gibori, Ramsey

GUESTS: Michael Hogan, Carol Leff, Lawrence Schook, Timothy Shanahan, Carrie Switzer, Lisa Troyer

\*Participated by phone

Professor Matthew Wheeler, Chair, called the University Senates Conference to order at 10:03 a.m. He welcomed newly-elected members Carol Leff, Timothy Shanahan, and Carrie Switzer.

I. Executive Session

President Hogan provided an update on legislative issues. The University is now looking at a 1% reduction in funding from the state, which would be about \$18M, rather than the 9-10% that was proposed at one time. If the funding level is maintained, the University will hopefully be able to offer its first compensation package in three years. There is still haggling over capital issues. The pension bill has been stopped for now. The bill, which the President described as harsh, could have been devastating for the University since 20% of faculty and staff are eligible to retire and could choose to leave. The loss of faculty means the loss of research dollars. The University was able to preserve hiring authority for academic professionals, rather than have it pulled into the civil service system. There was no action on procurement problems, but there have been assurances that something will be done to provide relief from regulatory pressures.

President Hogan said this past year was a good year for fundraising. UIUC reached its Brilliant Futures campaign goal. The other campuses are close to reaching their fundraising campaign goals. A scholarship campaign has been kicked-off. It is a 3-year, \$100M campaign that will provide mostly need-based scholarships to undergraduates.

President Hogan reported that there should be a full fleet of chancellors in place by the end of summer. The UIC provost search is wrapping up. The two new vice presidents are off to a good start.

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<sup>1</sup>Subject to approval at the University Senates Conference meeting of August 31, 2011

President Hogan said that he still does not have the enrollment management final report. The external reviewers need more data. He hopes to have the report by mid-July at the latest.

President Hogan provided an update on the status of the Academy on Capitalism and Limited Government Foundation. Professor Wheeler commented that the Conference would wait to hear from the President when new information becomes available.

Professor Francis requested presidential action to improve the online education reputation of the University. He told of a colleague who attended a conference on online education and the University of Illinois was continuously used as an example of mismanagement of online education. President Hogan commented that the damage from Global Campus has not been repaired. He said that there is not a University-wide online initiative, but rather the campuses are doing things on their own. He was concerned that the lack of coordination was watering down the brand recognition of the University and the three campuses were competing with each other at an enormous cost. Professor Burbules commented that there is a central clearinghouse for online education. Professor Tolliver favored coordination rather than consolidation among the campuses. The President suggested that this topic be put on the Conference's agenda for further discussion.

Professor Wheeler asked the President if he wanted to share with the Conference some of the issues that are on his list. President Hogan replied that some of the issues in front of the University are the decline in state support, pensions, and completing the consideration of the ARR topics of enrollment management, advancement, and communications. The President commented that the main issue that should be consuming the time of the faculty is evaluating academic programs and figuring out the absolute core of the University in order to position ourselves for survival and success.

## II. Guest

Vice President Schook said that he is a professor in the Animal Sciences Department, but also has appointments in Bioengineering, Nutritional Sciences, and Vet Med, as well as appointments at the Institute of Genomic Biology and Beckman. Some of his research has focused on regenerative tissue and using animal models for biomedical research in human diseases.

Vice President Schook discussed his strategic plans. Informed decisions need to be made in order to meet the needs of the University, build on strengths, create a transformative infrastructure, and guide how new initiatives are supported. The process needs to be faculty driven and ideas need to be transformed into actionable items. His office is not a granting agency, but is there to enable and support activity. Vice President Schook said that he felt it was important to create a faculty advisory committee that will be highly regarded and provide a voice. He plans for this committee to meet before the USC meetings. He commented that he shared his vision with this group at its first meeting earlier in the morning. Vice President Schook hopes to identify three to four strategic

initiatives, put together a plan, and allocate resources to make them happen. New opportunities will be based on trust and transparencies.

Vice President Schook reported that his office is being restructured to do a better job of building stories around the University's successes. Springfield and Washington, D.C. need to know why the University of Illinois makes a difference. He commented that he is very impressed with programs in the Offices of Technology Management. The Research Park in Urbana has been successful, having 100 companies, 1500 employees, and faculty start-ups. His intent is to replicate this structure at the Chicago Technology Park, which is 56 acres carved out of the Illinois Medical District.

President Hogan commented that there are benefits of the campuses working together, such as decreasing overhead. The group discussed the importance of building on the strengths of the campuses and collaborating in order to make the University a national leader. The public needs to understand the values of going to a research institution as an undergraduate and the job opportunities that are created for their children.

Vice President Schook said that he is not interested in line control or managing campus compliance offices. He does want to discover opportunities, develop a strategic plan, define metrics that will drive behaviors, and find ways to lower the costs of doing research.

Professor Wheeler thanked Vice President Schook for meeting with the Senates Conference.

### III. Approval of University Senates Conference Minutes of May 25, 2011

The minutes were approved as written.

### IV. Classification of Senate Minutes

None.

The Conference recessed from the regular meeting at 1:45 p.m. in order to hold the 2011-12 Organizational Meeting. The regular meeting resumed at 2:20 p.m.

### Explanation of File Numbers

ST - University of Illinois *Statutes*

GR - *The General Rules Concerning University Organization and Procedure*

BG - University Administration Budget and Benefits Study Committee

NC - Nominating Committee

OT - All other items

V. Old Business – Action Items

1. GR-45. Proposed Amendments to the *General Rules Concerning University Organization and Procedure*, Article II, Sections 4, 5, and 6 – University Contracts. Approved by the Board of Trustees 6/9/11.

Professor Wheeler commented that the Board had approved the proposed changes to the *General Rules*. Professor Andersen moved to remove the item from the agenda. The motion was seconded, voted on, and approved.

VI. New Business

2. Designation of Observer of Board of Trustees Meeting:

Thursday, July 21, 2011, Chicago

Donald Chambers

VII. Old Business – Information and Discussion Items

3. NC-17. Nominating Committee for 2011-12 Officers and Executive Committee.

Professor Wheeler commented that the slate was referred back to the committee by motion.

4. OT-266. University Senates Conference Subcommittees Structure.

Professor Burbules commented on the draft revisions to the *University Senates Conference Organization and Functions*. He said that the proposal includes some minor changes to parts of the document other than the sections on subcommittees. The most important change is to create a number of new subcommittees or revitalize existing subcommittees. The subcommittees would map onto the structure of the vice presidents, the CIO, and/or the subcommittees of the Board, which would maintain liaisons with those bodies on a regular basis. The process for selecting committee members is spelled out in the document. There is expressed intent that these subcommittees would meet regularly with the vice presidents and/or the subcommittees of the Board. The idea behind this change is that as more decisions are being moved up to the system level, it is becoming more difficult with the limited time USC has with the President to review the full range of issues that are being considered at the University level. Since in many areas there is not enough expertise on the Conference to provide informed input, the new subcommittee structure would permit non-USC members.

Professor Ting reminded the Conference that Professor Finnerty sent comments after the first draft was distributed to the Conference. One change he suggested to the *USC Organization and Functions* document was to include that the reports from the subcommittees to the Conference should be written reports. She said that Professor

Finnerty also suggested that USC codify the rotation sequence of the USC Chair among the three campuses. Professor Ting commented that the Senate Executive Committees should be given the heads up about the proposed subcommittee structure, which had been shared only the day before, since it calls for senate representatives.

Professor Wheeler commented that he does not disagree with the subcommittee structure, but Conference members should be aware that more of a commitment will be required. Also, the USC budget would have to be adjusted. Professor Finnerty said that only one person would have to actually attend the subcommittee meetings of the Board. Professor Burbules acknowledged that this is a major departure from the past practices of USC. He did not think that members should be precluded from serving on more than one committee. Professor Tolliver commented that members are already attending management team meetings. It might not be much more onerous since some areas of the new subcommittees correspond with the management teams.

Professor Chambers said that he agreed with the elaboration and nature of the structure; however, it leads to a real commitment of a lot of people. He commented that the structure might be onerous for UIS. Professor Chambers thought that this was part of a major issue of the Conference's collective and expanding function and suggested that it would be best addressed at the USC retreat. He said that this would give everyone a chance to consider the structure and make recommendations between now and retreat. Professor O'Brien suggested that a subgroup identify issues to consider between now and the retreat. For example, she thought that the formatting of the USC *Organizations and Functions* document was not effective in the way it excessively quotes from the *Statutes*. She also felt that it was important to have a discussion whether there should be non-USC people on the subcommittees.

Professor Martin said that he agreed with the recommendations that had been made in Professor Finnerty's previous message to the Conference. He also recommended discussing the subcommittee idea with the Board since it involves a better working relationship with the Board. Professor Finnerty said that most of the work of the Board gets done in the subcommittees.

Professor Ting commented that it is not completely unprecedented to have non-USC people on USC subcommittees. Professor O'Brien agreed that there have been ad hoc committees and task groups with non-USC members, but not standing subcommittees. Professor O'Brien thought that the proposal was too structured because the Board's committee structure might change over time. Professor Chambers commented that the subcommittee might be premature. He said that the Conference might want to wait to see what consultative bodies the vice presidents put together. Professor Burbules raised the concern that this would leave it up to each vice president to decide whether to have and who to put on a consultative body; there would be nothing binding.

Professor Wheeler said that further discussion would be deferred to the retreat. He said that comments and suggestions should be sent to Professors Burbules, Chambers, and Ting.

5. OT-270. Revision to *University Senates Conference Organization and Functions* – unidentified guests.

Professor Wheeler said that the proposed language was included in the revisions. The Conference decided to change the first sentence to, “Ten regular meetings will be held per year, with additional meetings as needed.” Professor Chambers moved to approve the language as revised. The motion was seconded, voted on, and approved.

6. OT-269. Call for a University-wide Summit on Organization and Governance.

Professor Wheeler reported that the subcommittee, Professors Chambers, Eisenhart, Gibori, and Tolliver, is working on recommendations for the summit. Any suggestions should be directed to Professor Chambers. Professor Wheeler asked that the committee report by August 15.

7. OT-271. University Senates Conference presentations to the Board of Trustees.

Professor Wheeler said that he would give the year-end USC report to the Board on July 21. Professor Ting said that Professor Martin gave a very good report on teaching at the last Board meeting. His report was very well received by the Board.

8. OT-272. Course Articulation among the Campuses.

Professor Ting said that she and Professor Struble were still on the subcommittee, but Professor Ramsey’s term was ending on USC. Professor Shanahan agreed to serve on the subcommittee.

9. OT-265. Academy on Capitalism and Limited Government Foundation.

President Hogan provided an update during the Executive Session.

10. OT-268. Administrative Reorganization.

Management enrollment was discussed with the President during the Executive Session.

11. OT-223. Annual Review of the Vice Presidents.

Professor Wheeler said that he would be sending a letter to the President which will summarize the discussion the Conference had with him previously.

12. OT-267. Vice Presidential Searches and Interim Appointments.

Professor Wheeler said that the VPAA search is moving forward.

13. ST-72. Consideration of the language in the *Statutes*, Article X, Section 2 (Academic Freedom). Passed UIUC Senate 12/6/10. Transmitted to UIC and UIS Senates 2/7/11.

The UIC and UIS Senates are still considering this item.

14. OT-123. Discussion of University Senates Conference guests.

The Conference discussed possible guests for future meetings.

15. Campus Updates.

Professor Chambers reported that UIC is in the final stage of appointing a provost. He said that the two town hall talks given by Vice President Garcia were very well received. Professor Chamber commented on the excellent vision that Dr. Garcia has given for the health sciences and medical enterprise.

Professor Ting said that the new UIS Chancellor starts on July 1. A search is going on for an Athletic Director. The incoming chancellor has been involved in the interviews.

Professor Tolliver said that UIUC has an Athletic Director search going on. The UIUC Chancellor search is on schedule. The Senate Executive Committee will have its annual review of the chancellor soon.

16. OT-142. Updates on the Management Teams: Academic Affairs; External Relations; Technology and Economic Development Cabinet; University Technology.

No meetings were held.

17. Report of Observer of Board of Trustees Meeting:

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|--------------|---------------------------------------|-----------------|
| May 31, 2011 | Audit, Budget, Finance and Facilities | Joseph Finnerty |
| June 9, 2011 | Board of Trustees                     | John Martin     |

18. Review of Pending Items on the Agenda Addendum.

No new information.

Professor Wheeler presented plaques to Professors Kathryn Eisenhart, Joseph Finnerty, Michael Koronkowski, Joyce Tolliver, and Terry Weech, whose terms would soon be ending, and thanked them for their service. He also recognized Professor John Ramsey, who could not be at the meeting.

Professor Chambers resolved a vote of thanks to Professor Wheeler for his service that went above and beyond the call of duty.

VIII. Adjournment

The meeting adjourned at 3:20 p.m.

Pending USC Items  
June 21, 2011

GR-41. Review of language in *The General Rules*, Article V, Section 3 – Private Use of University Property Forbidden.

OT-167. Faculty Representation to the Board of Trustees. UIUC Resolution 9/27/99. UIS Resolution 11/5/99. UIC resolution 12/2/99. USC Resolution to Senates 2/3/00. Endorsed by UIS 2/18/00. Endorsed by UIC 3/9/00. Endorsed by UIUC 4/24/00. Transmitted to the President 6/30/00. Transmitted to the Board 7/6/00. Letter from Trustee Eppley institutionalizing process for meetings with Chair of BoT Academic Affairs Committee and senate observers 12/1/04. Letter to Ikenberry 12/10/09.

OT-202. Review of the *University Senates Conference Organization and Functions*.

OT-211. Process for Selecting Board of Trustees Members.

OT-231. Shared Governance Issues.

OT-232. Interactions with Legislators.

OT-247. USC Budget.

OT-248. Intellectual Property Issues.

OT-249. Exit Interviews.

OT-252. Vendor Code of Conduct.

OT-253. Program Review Process Collaboration among the Campuses.

OT-256. Positive Time Reporting.

OT-257. Role of the Board of Trustees and the Faculty in University Governance.

OT-260. University Information Security Policy.

OT-261. Short-Term and Long-Term Budget Planning.

OT-262. Accelerated Degree Program.