MINUTES¹ UNIVERSITY SENATES CONFERENCE

DATE: Wednesday, August 31, 2011

PLACE: Room 210 Illini Union, Urbana

PRESENT: Andersen, Campbell, Chambers (Chair), Erricolo, Fadavi, Francis, Gibori, Leff,

Mallory, Martin*, Mohammadian*, O'Brien, Struble, Switzer, Ting, Wheeler

ABSENT: Burbules (Vice Chair), Graber, Patston, Shanahan

GUESTS: Michael Hogan, Lisa Troyer

Professor Donald Chambers, Chair, called the University Senates Conference to order at 10:00 a.m.

I. Executive Session

President Hogan discussed personnel matters in executive session.

President Hogan provided an update on the Academy on Capitalism and Limited Government Foundation. He said there is a document that the Foundation, the Academy, and he have agreed to and the parties will meet on September 6 to approve it.

President Hogan said that the campuses have reported back to him in regards to the enrollment management report from the external reviewers. There were no objections to the fundamental ideas in the document. The President discussed some of the goals he would like to achieve from better enrollment management: more diversity, higher ACT scores, more non-resident students, more transfer students, and a common application. He commented that the campuses will continue to set their own admission standards.

President Hogan asked for the Conference's reaction to the report. Some suggestions were: better planning between undergraduate and graduate enrollment, finding better ways to test students' ability to acquire knowledge, and better planning in the relationship of increasing enrollment and allocating resources.

President Hogan said that an enrollment manager cannot be appointed until the structure of the office and the relationship with the campuses are determined. He does not want to move ahead until everyone is on board. Professor Chambers asked if it would be helpful for the Conference to appoint a subcommittee. The President supported the idea. He said that he would like to have the issues resolved by the end of the semester.

^{*}Participated by phone

¹Subject to approval at the University Senates Conference meeting of September 21, 2011

President Hogan commented that enrollment management is not about pulling campus officers to the center, but there would have to be some joint reporting. The enrollment manager would develop a university-wide strategic plan.

President Hogan discussed the relationship between the faculty, the President, and the Board of Trustees.

II. Approval of University Senates Conference Minutes of June 21, 2011

Professor Gibori moved to approve the minutes. Professing Ting made a clarification in the first paragraph of the executive session to make it clear that the hiring authority that was preserved was for academic professionals. She also suggested revising the sentence under NC-17 to make it clear why the slate was referred back to committee. There was a suggestion to add the words "by motion" at the end of the sentence. Professor Ting proposed that the words "among the three campuses" be added to the end of the sentence that ended with "rotation sequence of the USC Chair" in the second paragraph under OT-266. In the next sentence, Professor Ting suggested adding that the draft revisions on subcommittees were shared only the day before the meeting. Professor Andersen moved to approve the minutes as amended. The motion was seconded, voted on, and approved.

Approval of University Senates Conference Organizational Minutes of June 21, 2011

Professor O'Brien commented that "where" should be changed to "were" in the first sentence of section III. Professor Switzer asked that the number of votes be recorded for the vice chair election. Professor Campbell made a revision to his comments in the second to last paragraph of section III. Professor O'Brien moved to approve the minutes as amended. The motion was seconded, voted on, and approved.

Explanation of File Numbers

- ST University of Illinois *Statutes*
- GR The General Rules Concerning University Organization and Procedure
- BG University Administration Budget and Benefits Study Committee
- NC Nominating Committee
- OT All other items

III. New Business

1. Designation of Observer of Board of Trustees Meeting:

Friday, September 9, 2011, Urbana

Kenneth Andersen

2. OT-274. 2011 USC Annual Retreat

Professor Chambers said that the retreat will be on September 20, starting at 2:30pm at the I Hotel. There be a luncheon preceding the retreat at 1pm for those who can make it. He asked the Conference members to send suggestions for retreat topics to him by September 14. The Conference decided to start the regular meeting the next day at 9am.

3. OT-275. Enrollment Management.

Professor Chambers said that the enrollment management subcommittee needed to be appointed. Professor Struble proposed that the articulation committee be combined with this committee since articulation among the campuses will be part of the enrollment management discussion. Professor Chambers envisioned a committee with three USC members; one from each campus, and three additional faculty members; one from each senate. Professor Andersen suggested that the senate members be selected from senate admissions committees or be faculty members with knowledge in that area. Professor Wheeler thought the committee should spend some time with the campus admissions key people. Professor Chambers suggested that there be one administrative member from each campus to serve as a resource person in an ex officio capacity. Professors Fadavi, Leff, and Switzer were appointed to the committee. Professor Chambers asked the three to determine the chair. He commented that the President will charge the committee.

IV. Old Business – Action Items

None.

V. Old Business – Information and Discussion Items

4. OT-266. University Senates Conference Subcommittees Structure.

Professor Chambers said that the proposed revisions would require a large number of people to fill the subcommittees and thought it would be best to take this up at the retreat.

5. OT-271. University Senates Conference presentations to the Board of Trustees.

Professor Chambers commented that Professor Martin gave a very good report on undergraduate teaching at one of the last Board meetings. He said that Professor Burbules had agreed to give a report on graduate teaching at the next Board meeting.

6. OT-272. Course Articulation among the Campuses.

Professor Chambers reported that the articulation committee was discharged and the enrollment management committee will take up this issue.

7. OT-265. Academy on Capitalism and Limited Government Foundation.

President Hogan provided an update during the Executive Session.

8. OT-267. Vice Presidential Searches and Interim Appointments.

President Hogan provided an update during the Executive Session. The Conference removed this item from the agenda.

9. OT-268. Administrative Reorganization.

Enrollment management was discussed with the President during the Executive Session.

10. OT-223. Annual Review of the Vice Presidents.

Professor Chambers commented that a letter had been sent to the President summarizing the discussion the Conference had with him in regards to the review process.

11. ST-72. Consideration of the language in the *Statutes*, Article X, Section 2 (Academic Freedom). Passed UIUC Senate 12/6/10. Transmitted to UIC and UIS Senates 2/7/11.

The UIC and UIS Senates are still considering this item.

12. OT-123. Discussion of University Senates Conference guests.

The Conference discussed possible guests for future meetings.

13. Campus Updates.

Professor Ting reported that UIS has a new chancellor and athletic director. The provost search has not started.

Professor Wheeler reported that UIUC has hired an athletic director who will start next week and a chancellor who will start in October.

Professor Chambers reported that UIC has a new provost. He also commented on a leadership retreat held on the campus.

14. OT-142. Updates on the Management Teams: Academic Affairs; External Relations; Vice President for Research Faculty Advisory Committee; University Technology.

AAMT July 8, 2011 John Martin UTMT August 25, 2011 Roy Campbell

15. Report of Observer of Board of Trustees Meeting:

July 20-21, 2011

Chicago

Donald Chambers

16. OT-269. Call for a University-wide Summit on Organization and Governance.

Professor Chambers said that the subcommittee, Professors Eisenhart, Gibori, Tolliver, and himself, received input from Conference members before writing the summit report. Professor Switzer asked where the Conference stands in regards to the one university, three campuses issue. Professor Chambers commented that each president has had a slightly different definition of the University/campus relationship. He felt it was USC's purpose as an elected body to deal with the greater good of the University to find out if there are other ways to approach the matter. He asked if it was a fair statement to say that all three senates have agreed to a summit in principle. He added that the summit document is not to answer questions, but to start a meaningful dialogue. What can we do to become better?

Professor Chambers said that the purpose of the summit is not to prejudge, but to have a discussion of the core objectives of the University. Professor Ting commented that no campus has complete autonomy. Professor Andersen commented that even though we are one University, the fact that we are three campuses gives us the option to play to the strengths of each one. Then we must decide how far to go in branding the three and the one. Professor Wheeler said that the issue has to do with the level of autonomy each campus has. Each campus should have its own branding, but also be a part of the bigger University of Illinois picture. Professor Switzer thought that there seemed to be agreement that we are one University, but the question is how to operate under that premise and draw on the strengths of each of the three campuses. Professor Fadavi commented that it is important to recognize the unique goals, missions, and objectives of each campus.

Professor Ting asked if the committee took into consideration the resolution passed by the UIS Senate regarding the summit. Professor Chambers responded that the committee did. Professor Ting said that she did not see the ideas in the UIS Senate document reflected in the summit document from the subcommittee. Professor Andersen thought that the summit discussions should help us manage the specific issues being mentioned. Professor O'Brien thought the discussion was getting into the structure of the meeting. She suggested that there be an overarching theme and then have breakout sessions for specific topics. Professor Chambers said that the Conference is putting forth the concept of needed dialogue and identifying some specific matters. The structure of the meeting or meetings has not been determined.

Professor Chambers said that he would like to hear that there is agreement on the summit in principle. He commented that we really need to understand what the University of Illinois currently is, what it should be, and how we get there. Campbell suggested taking the goals of each separate campus and putting them together into a single mission statement that has a common description. Professor Chambers commented that we would expect to achieve that at the conclusion of the summit.

The Conference discussed the wording in the summit report and made revisions. Professor Chambers said that the document would be revised and sent to the Conference for final review. He said that he would deliver the final summit report to the President.

17. Review of Pending Items on the Agenda Addendum.

No new information.

VI. Adjournment

The meeting adjourned at 3:25 p.m.

Pending USC Items August 31, 2011

- GR-41. Review of language in *The General Rules*, Article V, Section 3 Private Use of University Property Forbidden.
- OT-167. Faculty Representation to the Board of Trustees. UIUC Resolution 9/27/99. UIS Resolution 11/5/99. UIC resolution 12/2/99. USC Resolution to Senates 2/3/00. Endorsed by UIS 2/18/00. Endorsed by UIC 3/9/00. Endorsed by UIUC 4/24/00. Transmitted to the President 6/30/00. Transmitted to the Board 7/6/00. Letter from Trustee Eppley institutionalizing process for meetings with Chair of BoT Academic Affairs Committee and senate observers 12/1/04. Letter to Ikenberry 12/10/09.
- OT-202. Review of the *University Senates Conference Organization and Functions*.
- OT-211. Process for Selecting Board of Trustees Members.
- OT-231. Shared Governance Issues.
- OT-232. Interactions with Legislators.
- OT-247. USC Budget.
- OT-248. Intellectual Property Issues.
- OT-249. Exit Interviews.
- OT-252. Vendor Code of Conduct.
- OT-253. Program Review Process Collaboration among the Campuses.
- OT-256. Positive Time Reporting.
- OT-257. Role of the Board of Trustees and the Faculty in University Governance.
- OT-260. University Information Security Policy.
- OT-261. Short-Term and Long-Term Budget Planning.
- OT-262. Accelerated Degree Program.