DATE: Tuesday, October 2, 2018

PLACE: Allerton Park and Retreat Center, Monticello

PRESENT: Brennan, Burbules, Dallesasse, De Groote, Erricolo, Francis, Johnson, Karri, Kling, Li, Miller, Razfar, Span, Tolliver, Vincent*, Wade

ABSENT: DeBerry-Spence, Kalita, Maher

GUESTS: Timothy Killeen, Barbara Wilson

*Participated by phone

Professor Tolliver, Chair, called the meeting to order at 8:00 a.m.

I. Approval of University Senates Conference Minutes of August 29, 2018

Professor Brennan moved to approve the minutes. The motion was seconded and approved by voice vote.

II. Classification of Senate Minutes

<table>
<thead>
<tr>
<th>Class I:</th>
<th>Matters of policy affecting one campus only. Item is sent to the President and Board of Trustees for action.</th>
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<tr>
<td>Class II:</td>
<td>Matters affecting more than one campus. Item is sent to Senate(s) for action, then to President and Board of Trustees. At the time of this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.</td>
</tr>
<tr>
<td>Class III:</td>
<td>Amendments to the University of Illinois Statutes. Procedure is the same as with Class II items. At the time of reporting this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.</td>
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<tr>
<td>Class N:</td>
<td>This designation requires no USC action, but alerts one or more Senates to an item of interest from the originating Senate. The &quot;N&quot; is preceded by and followed by a lower case letter(s); c = Chicago; s = Springfield; u = Urbana-Champaign; usc = University Senates Conference. Example: &quot;cNs,u&quot; means that a matter has come up in the Chicago Senate, which may be of interest to Springfield and Urbana-Champaign.</td>
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Subject to approval at the University Senates Conference meeting of October 31, 2018
The proposed classifications were approved by voice vote.

A. The following items were classified I by the University Senates Conference:

1. **University of Illinois at Springfield, August 31, 2018**
   
   Res. 48-1 Establish an Institute for Public Finance

2. **University of Illinois at Chicago, September 20, 2018**
   
   PR-19.01 Proposal to Revise the Master of Arts in Political Science and Revise the Doctor of Philosophy in Political Science
   
   PR-19.02 Proposal to Revise the Doctor of Philosophy in Philosophy
   
   PR-19.03 Proposal to Revise the IBHE-Approved Post-Master’s Certificate in Health Informatics
   
   PR-19.04 Proposal to Revise the Master of Science in Biomedical Visualization
   
   PR-19.05 Proposal to Establish the Minor in Life Science Visualization

3. **University of Illinois at Urbana-Champaign, September 24, 2018**
   
   EP.19.02 Rename the MA in East Asian Studies as the MA in East Asian Languages and Cultures
   
   EP.19.03 Eliminating the Certificate of Advanced Study (CAS) degree in the Department of Educational Psychology, College of Education
   
   EP.19.07 Proposal to replace the Management - Entrepreneurship concentration with a new major called Strategic Business Development and Entrepreneurship
   
   EP.19.09 Report of Administrative Approvals through September 17, 2018

B. The following items were classified II by the University Senates Conference:

4. **University of Illinois at Chicago, September 20, 2018**
   
   Approved proposed revisions to the *General Rules*, Article III – Intellectual Property (USC GR-46)

C. The following items were classified III by the University Senates Conference:
5. University of Illinois at Chicago, September 20, 2018

First Reading: Proposed revisions to the Statutes (USC-77)

D. The following items were classified N by the University Senates Conference:

6. University of Illinois at Urbana-Champaign, September 24, 2018

uNc,s SP.18.21 Revision to the Bylaws, Part D.18 – Committee on University Senates Conference

RS.19.01 Resolution in Support of the Peoria Tribe of Indians

III. Remarks from the USC Chair

Professor Tolliver thanked the members for all of the time they devote to USC. She then reminded the group that USC has a document that includes confidentiality issues called, “USC Guidelines on Transparency, Confidentiality, and the Conduct of Business.” She discussed the balance of being able to provide advice to the president and other university officials while also following the rules of the Open Meetings Act. The group discussed permissible reasons for moving into an executive session.

IV. USC Committee of the Whole Discussion: Preparation for Meeting with the President and the Executive Vice President

USC members discussed specific issues to raise with the President regarding the Discovery Partners Institute (DPI). The main topics identified were: various aspects of faculty hiring, structures that will need put into place, student access to faculty associated with DPI, what needs to be done and how USC can help in producing a formal proposal, recommend looking at other institutes and centers for templates, and how DPI fits in with the different processes and structures of the three universities.

Professor Tolliver asked if anyone wanted to discuss any of the other topics on the agenda for the President. Regarding the enrollment topic, Professor Span said that the Urbana campus is celebrating the 50th anniversary of Project 500. In 1968, the Urbana campus admitted approximately 590 African-American students. In 2018, the campus admitted a little over 450 African-American students. Professor Tolliver added that the Illinois Commitment is part of the enrollment question as well. Professor Kling said that he would like to ask how DPI and the Illinois Innovation Network fit together.

Explanation of File Numbers

ST - University of Illinois Statutes
GR - The General Rules Concerning University Organization and Procedure
NC - Nominating Committee
OT - All other items
V. **Old Business - Action Items**

1. **OT-348. Reassignment of Hospital and Health Affairs Committee members.**

Professor Tolliver noted that, in addition to the proposed reassignment of HHAC members, there is a newly-elected USC member from UIC. The committee assignments would be: Professor Razfar to AARC; Professor Francis and Professor Danziger (new USC member) to FBBC; and Professor Vincent to SGC. Professor Miller moved to approve the committee assignments. The motion was seconded by Professor Karri.

Professor Johnson asked what the long-term plan was for HHAC. Professor Tolliver reviewed the recent history of the committee, including problems defining its mission and electing a chair. She said that the USC Executive Committee recommended that the committee be dissolved, at least for this year. Professor Burbules noted that the four USC committees map to the four Board committees, but he did not see an obvious reason for a system-wide USC committee on health affairs. Professor Francis proposed that the future of the committee be an agenda item for the next USC meeting. The motion was seconded by Professor Burbules and approved by voice vote. By voice vote, the reassignment of committee members was approved.

2. **OT-326. USC Presentations to the Board of Trustees.**

Professor Tolliver asked the Conference to consider which topic should be presented to the Board at its November 15 meeting. Professor Burbules said that the Statutes and Governance Committee could give the November report on the topic of shifting forms of shared governance. The group decided that the Finance Committee would give the presentation on January 17, the Academic Affairs would give the March 14 presentation, and the collaborative presentation would be given on May 16.

VI. **New Business**

3. **Designation of USC Observer to Board of Trustees meeting:**

   Thursday, November 15, 2018    Urbana    Gay Miller

VII. **Old Business – Information and Discussion Items**


(Items 4-7) Professor Burbules reported that ST-77 is in the hands of the senates. He noted that, when ST-77 is ready to go to the Board, ST-79, ST-81, and ST-82 will go at the same time.


Professor Burbules reported that revisions to the General Rules are done except for the section on Intellectual Property, which has gone to the senates for review.


Professor Burbules said that the section on Academic Freedom was referred back to the Urbana Senate’s University Statutes and Senate Procedures Committee. He commented that the committee is making progress. Any new language recommended by the Urbana Senate will have to go back to the other two senates.
10. ST-83. Revisions to the Statutes – new proposed revisions and proposed revisions from ST-77 that need further discussion (B File).

Professor Burbules said that ST-83 is a second set of revisions to the Statutes, which includes the definition of faculty and how this relates to governance roles; description and powers of the Faculty Advisory Committees; and clarifying the hiring path for academic and administrative hires at the university and system levels.

11. OT-346. USC 2018 Retreat.

Professor Tolliver thanked USC members for taking the time to travel to and participate in the retreat. She added that she would share her notes from the retreat discussions. Professor Tolliver called for volunteers to work on the draft principles and best practices document. Professors Kling, Johnson, Burbules, and Dallesasse volunteered to work on the document.

12. OT-347. Create a USC Descriptive Summary Document.

Professor Tolliver noted that this document has been completed. She moved to remove this item from the agenda. The motion was seconded by Professor Burbules. There were no objections.

13. Report of USC Observer to Board of Trustees meeting:

    Thursday, September 27, 2018 Urbana Bettina Francis

Professor Francis said that a written report would be distributed. She noted that of particular interest was the public comment session, which included the topics of food insecurity for students, anti-Semitism incidents on campus, and the Chief.

14. OT-339. Audit of the University Senates Conference.

Professor Tolliver mentioned that the committee chairs are being asked to post agendas and minutes. She also reminded members to complete the OMA training.

15. OT-343. Proposed Revision to the University Senates Conference Bylaws, Section 3, 3.5 – Term Limits. Approved by USC 2/21/18.

16. OT-344. Proposed Revision to the University Senates Conference Bylaws, 4.3.1 – Chair of the Nominating Committee.

(Items 15-16) Professor Tolliver noted that when the Statutes are revised to include USC bylaws language, these items will be sent to the president and the senates.

17. OT-345. UIC Proposal to establish a school of law by acquiring the John Marshall Law School. USC advice to President 5/25/18.

Professor Tolliver proposed removing OT-345 from the agenda. There were no objections.

The Conference discussed guests to invite.

19. Campus Updates.

Professor Francis reported that the audit of the Senate has been completed. The Senate is beginning the selection of the senate review commission, whose recommendations will go to SEC rather than a separate review committee. Professor Vincent reported that the biggest issue is dealing with matters related to the John Marshall Law School, such as acquisitions and accreditation. In addition, enrollment is up at UIC. Professor Karri reported that the statutory revisions will be introduced for first reading. The audit of the Senate has begun with the goal of completion by the end of the semester.

20. OT-142. Updates on External Committees: Enrollment Management Policy Council (vacant); President’s Executive Leadership Program (Erricolo); Vice President for Academic Affairs Faculty Advisory Committee (DeBerry-Spence, Tolliver); Vice President for Economic Development and Innovation Faculty Advisory Committee (TBD).

PELP: Professor Erricolo said that the group spent three days in Washington, D.C. in September. They learned more about the challenges of running a public land-grant university from the view of state financial support. Government representatives would like to see tuition rates go down. The group visited the National Science Foundation.

VPAA FAC: Professor Tolliver mentioned that the group meets roughly every 6-8 weeks. Members are encouraged to bring topics to the group for discussion. At the last meeting they discussed issues around athletics.

EMPC: Professor Tolliver asked for nominations for someone to serve on this group, since Professor Novak is no longer on USC. Professor Wade volunteered to serve and mentioned that she attended the last meeting. Each university is working on their individualized plans for meeting their enrollment goals. Professor Span seconded Professor Wade’s self-nomination. There were no objections to her serving on EMPC.

21. Reports from USC Committee Chairs:

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<tr>
<th>Committee</th>
<th>Chair</th>
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<tbody>
<tr>
<td>Academic Affairs and Research Committee</td>
<td>Gay Miller, Chair</td>
</tr>
<tr>
<td>Finance, Budget and Benefits Committee</td>
<td>Danilo Erricolo, Chair</td>
</tr>
<tr>
<td>Statutes and Governance Committee</td>
<td>Nick Burbules, Chair</td>
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AARC: Professor Miller said that the committee’s discussion focused on online teaching and the topic that the committee will present to the Board: teaching and preparing a labor force.

FBBC: Professor Erricolo said that the group discussed DPI but also noted that it is important to recognize what else is happening within the University System and give attention to benefits for existing employees as well as new hires.
SGC: Professor Burbules said that the group had a productive first meeting. He requested that committees have at least an hour for committees to meet at upcoming USC meetings.

VIII. Review of Agenda Items (proposal to remove inactive items)

Professor Tolliver mentioned that some items were removed earlier. She asked members to make proposals at upcoming meetings if they see anything that could be considered for removal.

The group took a break at 9:50 a.m. The meeting resumed at 10:15 a.m.

IX. Meeting with President Killeen and Executive Vice President Wilson

President Killeen assured the Conference that a separate path outside of the normal process was not being set up for faculty hiring in the Discovery Partners Institute (DPI). Vice President Wilson commented that faculty are being moved out of the Institute of Government and Public Affairs (IGPA), and there is no intention to move tenured faculty back into the University System again. She said that faculty hiring would be done at the universities and faculty could spend time at DPI. She thinks that the person running DPI needs to be able to buy out faculty time, perhaps with a zero time appointment or release time. She could see lecturers or academic professionals being hired by DPI, but said that tenure system faculty would not be hired through DPI. A USC member mentioned that proposed statutory revisions might remove some of the distinctions between tenure-track and non-tenure-track faculty. Vice President Wilson felt that it would be helpful to have a governance committee. USC members pointed out concerns with promotion standards and governance structures that would have to be in place. President Killeen commented that faculty at the Beckman Institute have tenure lines held in departments.

Professor Tolliver commented that USC is ready to help with the formal DPI proposal that will be developed. President Killeen noted that an interim director has been appointed. He discussed the complications and delicacies of moving forward with DPI when there are still defining points to be made and uncertainties to work out. He views DPI as bipartisan from the university perspective. Funds have been appropriated and plans are being made.

USC members expressed concerns with some of the public statements that are being made, such as an entire Ph.D. can be earned on the DPI campus. It was the understanding that DPI would not be a fourth campus nor a degree-granting entity. Vice President Wilson said that the team would be encouraged to develop better talking points. USC members expressed support for DPI and said that they want it to succeed. The group acknowledged that industry is not used to the lack of agility and speed that can be a part of university processes. The group discussed ways in which DPI could become integrated with the three universities, including technology and the physical locations at each university. The group also discussed possible timelines and programs that are already taking place.

President Killeen reported that enrollments are at an all-time high. The University is on path to reach the goal of 93,000 students by 2021, which is part of the strategic enrollment
The President noted that each university has its own enrollment growth plan. Revenue growth is up and the Moody’s rating went from negative to stable. 60% of the fundraising goal of $3.1B has been reached. Research funding is doing very well. There is hope for a capital plan from the state next year. A pension transfer plan is currently not being discussed. The faculty recruitment program has been successful with eleven new hires. The first proposal for the Arts and Humanities grant program was submitted.

Vice President Wilson discussed fall enrollment numbers. She also provided a hand-out detailing where students go when they do not accept an offer from one of the three universities. She said that money is the main reason for not coming to the U of I. The group discussed some of the challenges of recruiting students. Vice President Wilson commented that there are over 80 universities from across the country that are set up in Chicago to recruit students. The group also discussed strategies and difficulties of recruiting underrepresented students and faculty.

President Killeen asked USC members to review and provide comments on a draft document that looks at the future of the U of I as a land-grant institution.

Vice President Wilson provided an update on the restructuring of the Institute of Government and Public Affairs (IGPA). She thanked USC members for their helpful perspectives. All faculty lines have been moved out of IGPA as of August. A retreat was held in August that included 50 faculty, two provosts, and legislators. IGPA will be the connectivity zone for policy research done at the University and will be a place where legislative staff and the media can go for information. There needs to be stronger legislative outreach and education. She envisions three or four big issues being dealt with each year.

President Killeen commented that oversight management of the Urbana-Champaign Research Park was moved from the Urbana campus to the system in 2003. He reported that oversight management is being moved back to the Urbana-Champaign University, pending formal approvals.

X. Adjournment

The meeting adjourned at 12:07 p.m.