

MINUTES¹
UNIVERSITY SENATES CONFERENCE

DATE: Tuesday, October 16, 2012

PLACE: Allerton Retreat Center, Monticello

PRESENT: Andersen, Boltuc (Vice Chair), Burbules (Chair), Campbell, Chambers, Erricolo, Fadavi, Fisher, Francis, Leff, Mallory, Mohammadian*, Shanahan*, Struble, Tolliver, Villegas

ABSENT: Benet Deberry-Spence, Gibori, Graber, Wheeler

GUESTS: Bill Adams, Reginald Alston, Christine Des Garennes, Robert Easter, Christophe Pierre, Larry Schook

* Attended by phone

Professor Nicholas Burbules, Chair, called the meeting to order at 9:00 a.m.

I. Remarks from the USC Chair

Professor Burbules thanked the Conference for the great discussions at the retreat the day before. He then discussed the University Administration review. Bill Adams, who is retired, has come back for the purpose of leading the review. Professor Burbules noted that Bill Adams would be joining the meeting at 10am along with President Easter and Vice President Pierre. He said that he was asked to submit faculty names to be considered for membership on the seven committees that will participate in the review. He commented that he consulted with the senates before giving the names.

Professor Burbules reviewed the topics for discussion with President Easter: UA review, IGPA director search, USC committee structure and the relationship to the Board and vice presidents, pension and health care, furlough money, institutional advancement, diversity, connections with other countries, administrators teaching classes, and the Academy on Capitalism.

The Conference discussed the local article on UI Labs. While there are many positive reactions to the initiative, there are also concerns. Professor Burbules commented that corporate partnerships are going to become a bigger part of the University. How these initiatives are rolled out is very important since there is a skeptical view by some. Professor Chambers said that UI Labs is intended to be a University of Illinois entity and will be an LLC. The group discussed funding issues and oversight of the initiative.

¹Subject to approval at the University Senates Conference meeting of November 28, 2012

II. Meeting with President Easter, Vice President Pierre, and Mr. Bill Adams

President Easter, Vice President Pierre, and Mr. Bill Adams, Senior Advisor to the President, joined the meeting at 9:45 a.m.

Professor Burbules summarized the topics that had been discussed at the Senates Conference retreat the day before. President Easter thought it made sense to map the USC committees to the Board committees. He agreed that the University needs a multi-year budget plan and added that the University will be more engaged in outside business relationships – both corporate and with foreign government. The President said that, in addition to fundraising, advancement includes alumni relations, marketing, and engaging with politicians and corporations. He commented that faculty need to be a part of advancement. Conference members encouraged ways to empower, rather than restrict, those who can have an impact on advancement. President Easter discussed the importance of diversity and its complexities. He also briefly discussed course transfer articulation, cross-campus teaching, and changing teaching methods.

Mr. Adams, who is coordinating the University Administration review, said that he has been meeting with the chancellors and all of the units being reviewed. While savings are expected, the review is not only about budget reduction. UA should exist to provide support to the three campuses; this should be reinforced and there should be accountability with the campuses providing reviews. Budgetary allocations, reporting lines, and the portfolios of administrators will be included in his review. The review will also look at similar university systems to compare what percentage of overall budget is devoted to university administration. There will be seven committees, each led by a dean and each having a faculty member, that will look at a particular aspect of University Administration. He expects each committee to report in early March. The reports will be shared with the units being reviewed and the units will have the opportunity to respond. A few comments were made by Conference members regarding the savings that are reported in UA units when really the work is pushed down to campus units. There was a call for more transparency. Professor Burbules requested a follow-up discussion on the review and offered the support of the Conference. He thanked Mr. Adams for his presentation and his efforts on the initiative and the Conference responded with a round of applause.

Professor Burbules requested an update on the search for a director of IGPA (Institute of Government and Public Affairs). Vice President Pierre said that IGPA is a public policy research organization and the director reports to the VPAA. Faculty members can be tenured in the IGPA, but the institute does not teach courses. He expects to assemble a search committee by the end of the calendar year and have someone in place next summer.

Professor Burbules discussed the new USC committee structure and the Conference's aspiration to build constructive relationships with the vice presidents. He sees a flow of information from both ways between the committees and the vice presidents. President Easter suggested that the committee chairs meet with their respective vice presidents to determine the best way to interact. He also suggested that the committees might want to meet with the corresponding Board committee chairs.

Vice President Pierre provided an update on the academic program review. He is refocusing his office to address this issue and other important issues in his portfolio, such as enrollment management, tuition discussions, and budget and planning. The three campus provosts are receptive to the idea of an academic program review. Vice President Pierre said that there will be a continual assessment of programs with an early warning system that could lead to an in-depth review if determined by the unit to be necessary. The primary goal is to ensure that each program is operating efficiently and working towards being best-in-class. This review would not replace assessments that are already in place at the unit and campus level. After the assessment process has been determined, a set of metrics will be formulated. Vice President Pierre said that he would share the draft metrics with the USC Academic Affairs and Research Committee, as well as the full Conference. He expects to have a dry run of metrics in the late spring. Responding to concerns from the Conference that no set of metrics can be universal to all units, Vice President Pierre said that any sign of irregularities would only trigger a fuller review, with the decision to make any changes being made by the unit. President Easter added that there are units with unique situations. He also stated that the University needs to determine whether it is using its resources to the best ability.

The meeting recessed for lunch at 12:00 p.m. and reconvened at 1:05 p.m.

III. Meeting with Vice President Schook

Vice President Schook discussed the UI Labs initiative, an idea that began about fifteen months ago when he had the opportunity to serve on the Governor's Innovations Council. Even though UI Labs would be located in Chicago, it would not be a UIC initiative, but would instead bring together researchers from the entire University. The deliberation process has focused on how the University connects with the business community and with government. UI Labs could be a vehicle to do things that cannot effectively be done in the traditional academic setting at the University. There would be opportunities for the deployment of new training programs, applied research, and commercialization. Since there would be agreements between the University and private companies, one concern is making sure the academy is protected. UI Labs would be an LLC.

There was general support from Conference members. However, there were also concerns about costs, faculty oversight, and draining talent from the campuses. Vice President Schook welcomed advice.

Vice President Schook discussed other proposals being considered and developed, many in the health fields, in which the University is taking a leadership role. He supports cross-campus collaborations and would like to see the humanities become more embedded in initiatives. The research offices are trying to do a better job of communicating with state government about what the U of I is doing. Another goal is to ease regulatory burdens in research for faculty.

IV. Approval of University Senates Conference Minutes of September 18, 2012

The minutes were approved.

V. Classification of Senate Minutes

Class I:	Matters of policy affecting one campus only. Item is sent to the President and Board of Trustees for action.
Class II:	Matters affecting more than one campus. Item is sent to Senate(s) for action, then to President and Board of Trustees. At the time of this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class III:	Amendments to the <i>University of Illinois Statutes</i> . Procedure is the same as with Class II items. At the time of reporting this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class N:	This designation requires no USC action, but alerts one or more Senates to an item of interest from the originating Senate. The "N" is preceded by and followed by a lower case letter(s); c = Chicago; s = Springfield; u = Urbana-Champaign; usc = University Senates Conference. Example: "cNs,u" means that a matter has come up in the Chicago Senate, which may be of interest to Springfield and Urbana-Champaign.

A. The following items were classified I by the University Senates Conference:

1. University of Illinois at Chicago, September 27, 2012

- PR-13.01 Revision of the Master of Arts in the Teaching (M.A.T.) of Spanish
Revision of the Concentration in Teaching of Spanish to Heritage Speakers
- PR-13.02 Elimination of the Master of Science in Mathematics and
Information Science for Industry
- PR-13.03 Revision of the Doctor of Philosophy in Art History
- PR-13.04 Revision of the Doctor of Education in Urban Education Leadership
(EdD), and to Establish an IBHE Certificate of Advanced Study
(CAS) in Urban Education Leadership

2. University of Illinois at Springfield, September 28, 2012

R42-4 Creation and Approval of Spanish Minor

3. University of Illinois at Urbana-Champaign, October 8, 2012

EP.13.01 Proposal to establish a Graduate Concentration in Romance Linguistics in the Department of Spanish, Italian and Portuguese, the Department of French, and the Department of Linguistics, School of Literatures, Cultures and Linguistics, College of Liberal Arts and Sciences

EP.13.03 Proposal to Revise the NRES (Department of Natural Resources and Environmental Sciences) Concentration Requirements: Resource Conservation and Restoration Ecology Concentration

EP.13.04 Proposal to Revise the NRES (Department of Natural Resources and Environmental Sciences) Concentration Requirements: Global Change & Landscape Dynamics Concentration

EP.13.05 Proposal to Revise the NRES (Department of Natural Resources and Environmental Sciences) Concentration Requirements: Fish and Wildlife Conservation Concentration

EP.13.06 Proposal to Revise the NRES (Department of Natural Resources and Environmental Sciences) Concentration Requirements: Human Dimensions of the Environment Concentration

GP.12.10 Policy Governing Electronic Surveys and Questionnaires

SP.12.06 Revisions to the Constitution and the Bylaws Regarding Conduct of Senate Meetings and Formulation of Meeting Agendas

B. The following item was classified N by the University Senates Conference:

4. University of Illinois at Springfield, September 28, 2012

sNc,u R42-3 Clarification of Personnel Committee Election Procedures – Voting Methods

5. University of Illinois at Urbana-Champaign, October 8, 2012

uNc,s SC.13.04 SEC Statement on Faculty Representation and Shared Governance

SC.13.06 Reaffirmation of SC.11.14, SEC support for Council of Academic Professionals Resolution

Explanation of File Numbers

ST - University of Illinois *Statutes*

GR - *The General Rules Concerning University Organization and Procedure*

NC - Nominating Committee

OT - All other items

VI. Old Business – Action Items

1. OT-290. Appointment of Members to the Committees of the University Senates Conference.

The Conference decided that each committee chair should provide an oral report, or a written report when deemed necessary, at each USC meeting. Professor Burbules asked that this be added as a regular agenda item.

Professor Andersen moved to remove this item from the agenda. The motion was seconded, voted on, and approved.

VII. New Business

2. OT-293. Revision to the *University Senates Conference Organization and Functions*, 1.B. (Ex Officio Membership).

Professor Burbules read the current language of section 1.B.:

“On the occasion when the chair of a campus senate executive committee is not elected to USC, the person will be offered ex officio membership without vote but otherwise with full privileges to participate.”

He suggested that the language be changed to:

“On the occasion when the chair of a campus senate executive committee is not a member of USC, the person will be offered ex officio membership without vote but otherwise with full privileges to participate.”

The explanation being that, as with the current situation, a campus chair could be elected to USC but then resign. The person should still be given ex officio membership.

Professor Chambers moved to adopt the revised language. The motion was seconded and approved by voice vote.

VIII. Old Business – Information and Discussion Items

3. OT-271. University Senates Conference presentations to the Board of Trustees.

The ad hoc committee (Professors Chambers, Fisher, and Struble) to identify a list of potential topics for presentations to the Board reported. There were two approaches: one which would be the traditional method of identifying a topic of interest and assigning a presenter; the other would assign each session to one of the USC committee chairs to introduce and discuss the deliberations, goals and concerns of that USC committee. When other issues intervene, the sequence could be interrupted for more timely topics. The Conference agreed to the second approach. The Conference also decided that the USC Chair would give the faculty report at the Board's first meeting of the academic year. The Chair would continue to give the USC annual report to the Board at its final meeting of the academic year, which is traditionally held in July, and also introduce the incoming Chair and Vice Chair. In all cases, there would be room for flexibility when necessary.

Professor Struble moved to remove this item from the agenda. The motion was seconded and approved by voice vote.

4. OT-289. USC 2012 Retreat.

Professor Burbules said that notes from the retreat would be sent to everyone. Professor Struble moved to remove this item from the agenda. The motion was seconded and approved by voice vote.

5. OT-288. Resolution on Pensions/Pension Reform. Approved UIUC Senate 4/30/12. Approved UIC SEC 5/2/12. Approved UIS Senate 5/4/12.

The Conference decided to change the name of this item to "Faculty/Staff Pension and Benefit Issues" and move the item to the pending agenda.

The Conference discussed concerns with resolution HJRCA0049, which will be presented to voters on the November ballot.

6. OT-291. Recommendation to establish Faculty Advisory Committees for all four Vice Presidents.

Professor Burbules commented that two of the vice presidents have a Faculty Advisory Committee. The Conference decided to keep this item on the agenda.

7. ST-77/GR-46. Revisions to the *Statutes* and *General Rules* – Edits and Updates.

Professor Burbules provided an update on the editorial process. He reported that one substantial change is to sanctions less than dismissal. Professor Tolliver said that the senates will have very little time to follow the statutory process and finish by the end of the spring semester. She would like to propose to the Board that the Conference be

allowed to see a draft as soon as possible so committees can begin to consider the revisions. Professor Tolliver also considered whether the changes should be divided into editorial changes, substantial changes, and changes with significant implications. Professor Andersen added that issues requiring more discussion could be considered over a longer period of time, while simple edits could be approved sooner.

8. ST-72. Consideration of the language in the *Statutes*, Article X, Section 2 (Academic Freedom). Passed UIUC Senate 12/6/10. Transmitted to UIC and UIS Senates 2/7/11. Passed UIC Senate 9/22/11.

Professor Fisher said that the UIS Senate Academic Freedom and Tenure Committee would be considering this item at its October 25 meeting.

9. OT-123. Discussion of University Senates Conference guests.

The Conference discussed possible guests for future meetings.

10. Campus Updates.

Professor Fisher reported that UIS is in the process of prioritizing proposals for new undergraduate majors. Professor Burbules explained the for-profit status of Coursera. Professor Campbell reported that the UIUC Senate passed a statement changing the way civil service exemptions of Academic Professionals are handled.

11. Designation of Observer of Board of Trustees Meeting:

November 8, 2012

Springfield

Lynn Fisher

12. OT-142. Updates on External Committees: Common Application Consortium (Graber); Enrollment Management Policy Council (Leff); Pre- and Post-Award Research Money Policy group (Wheeler); Strategic Communications and Marketing Council; UI Labs Task Force (Chambers); University Technology Management Team (Campbell); Vice President for Academic Affairs Faculty Advisory Committee; Vice President for Research Faculty Advisory Committee (Boltuc, Chambers, Wheeler).

Professor Campbell reported on the UTMT meeting.

13. Review of Pending Items.

Professor Burbules commented that OT-223, Annual Review of the Vice Presidents, would be added to the agenda in the spring.

IX. Adjournment

The meeting adjourned at 3:15 p.m.

Pending USC Items
October 16, 2012

OT-167. Faculty Representation to the Board of Trustees. UIUC Resolution 9/27/99. UIS Resolution 11/5/99. UIC resolution 12/2/99. USC Resolution to Senates 2/3/00. Endorsed by UIS 2/18/00. Endorsed by UIC 3/9/00. Endorsed by UIUC 4/24/00. Transmitted to the President 6/30/00. Transmitted to the Board 7/6/00. Letter from Trustee Eppley institutionalizing process for meetings with Chair of BoT Academic Affairs Committee and senate observers 12/1/04. Letter to Ikenberry 12/10/09.

OT-223. Annual Review of the Vice Presidents.

OT-248. Intellectual Property Issues.

OT-260. University Information Security Policy.

OT-262. Accelerated Degree Program.

OT-265. Academy on Capitalism and Limited Government Foundation.

OT-268. Administrative Reorganization.

OT-276. Performance Based Funding.

OT-280. Faculty Participation in Shared Governance at University of Illinois.