

MINUTES¹
UNIVERSITY SENATES CONFERENCE

DATE: Tuesday, October 24, 2017

PLACE: I Hotel and Conference Center, Champaign

PRESENT: Brennan, Burbules, DeBerry-Spence, De Groote, Erricolo*, Johnson, Kalita, Karri, LaDu, Li, Maher, Rao (Chair), Razfar, Tolliver, Vincent, Weech, Wheeler

ABSENT: Francis, Miller, Novak (Vice Chair)

GUESTS: Timothy Killeen, Stuart King, Barbara Wilson

* Participated by phone.

Professor Rao, Chair, called the meeting to order at 10:00 a.m.

I. Meeting with President Killeen, Executive Vice President Wilson, and Trustee King

President Killeen provided a brief summary of some of the current significant activities. Kick-off events for the fundraising campaign have taken place at Springfield and Urbana, and Chicago will have its event on Saturday. The budget that is being prepared for the November Board of Trustees meeting will ask for more money than what was in this year's budget. A capital budget request is also being prepared. The first nomination for the Distinguished Faculty Recruitment Program has been received.

President Killeen thanked the Conference for looking at the *General Rules*. He and Vice President Wilson worked with Legal Counsel when reviewing the document. He noted that changing the language to reflect the system model will take another comprehensive look. Professor Rao commented that the USC Statutes and Governance Committee (SGC) reviewed the document and then sent it to the full USC for feedback. The document before the group today has highlighted areas that need further discussion. She acknowledged that any new changes to the section on intellectual property will have to go back to the senates. Professor Rao then asked Professor Burbules, Chair of SGC, to lead the discussion of the document.

Professor Burbules first wanted to consider how to approach the system/university nomenclature. He suggested that one approach would be for the SGC to work with Vice President Wilson on the changes and then bring the document back to USC for discussion. Vice President Wilson said that she would be happy to help in any way. Professor Rao said that USC would discuss how to proceed during its business meeting.

¹Subject to approval at the University Senates Conference meeting of December 6, 2017

Professor Burbules said that several of the highlighted areas for discussion relate to the Vice President for Economic Development and Innovation, specifically the relationship between that position and the Vice Chancellor for Research positions.

The group then discussed the proposed rewritten first paragraph. Professor Tolliver thought the term “young people” as a reference to students was not appropriate since some students are not kids, and felt that the term “parental role” should be taken out since the University has an “educational role” rather than a “parental role.”

President Killeen said that Legal Counsel felt that the language should revert back to the original wording in the section that requires consultation with USC on the initial appointment of certain University Officers. The proposed revision adds consultation for the reappointment of those officers. Professor Burbules commented that the term “University Officers” might need to be reconsidered. Professor Johnson thought that the use of the word “system” needed to be clarified throughout the document.

President Killeen commented that it has been six years since the Brilliant Futures fundraising campaign ended. He is pleased with the synchrony of the system-wide efforts in rolling out the new campaign. Each university has its own goal, and an average of 40% has been raised in the quiet phase. There have been some coordinated efforts with professional branding materials and videos. The individual campaigns are: Ignite – UIC; Reaching Stellar – UIS; and With Illinois – UIUC. The overall campaign is Altogether Extraordinary. Each university now has its own alumni association, and there is a new overall component called the Alumni Alliance. An Advancement Council includes members from each of the four groups, the chancellors, and the president, who chairs the council. The President said that each university will have its own priorities and principle gift donors, but the number one priority for all universities is student financial aid.

President Killeen discussed the recently announced Discovery Partners Institute (DPI), which is backed by Governor Rauner and will include public-private partnerships. The President stressed that the initiative is not about one college or campus, but rather has a system-driven leadership role. He acknowledged that some of the discussion has been Urbana-centric, even though the facility will be located in Chicago. The governance structure will be very important. There have been significant pledges for DPI, including a donation of 20 acres of land in downtown Chicago. Fundraising for DPI will be in addition to the University-wide campaign. Other universities will be part of the project as well. The President mentioned that he would be traveling to Israel with the Governor and a delegation of U of I leaders in an effort to encourage investment and innovation partnerships.

The group discussed how faculty and students would be a part of DPI and how faculty appointments would work. President Killeen commented that Vice President Seidel wants to continue to work with the academic groups that helped write the white papers on the initiative. Faculty need to drive the design and bring in the academic content, which should include the humanities. DPI faculty will have a tenure line with one of the three universities or partner universities. He predicts that there will be endowed professors. Students will most likely rotate in for 1-4 semesters. There were concerns that DPI would

discourage students from enrolling at UIC since they could be students in Urbana and have the Chicago linked benefits. Some members pointed out that there was a lack of clarity on how UIC and UIS would participate in DPI. Another concern was that this would become a fourth campus. President Killeen indicated that DPI would not be a fourth campus. He added that there are many issues to work out. However, there is a lot of potential. There is anticipation for new resources, synergies among the universities, private investments, and links with industry.

Dr. Stuart King, the newest member of the Board of Trustees, joined the meeting. He mentioned his and his family members' connections to the University as students. Trustee King commented on the importance of faculty, who expand on their world bodies of knowledge and take it to the next generation. He believes it is the Board's job to get resources to the faculty and protect their time. In addition to advocating for higher education, Trustee King offered any kind of assistance that he could provide. He added that advocating for higher education is investing in the future. He has had many visits with members of the University community and has not been disappointed in his interactions with such a talented and dedicated group of people.

Trustee King said that one of the current challenges is the low percentage of African American students. Another challenge is getting the message out about the University of Illinois. President Killeen commented that the Board has been extremely helpful in advocating for a budget and being a part of philanthropic campaigns. He added that it has been great to work with Trustee King. The President agreed that messaging needs improvement. He said that there will be fresh materials to get out during the fundraising campaign. The University has a lot of good stories to tell. President Killeen added that the University could help shape higher education in Illinois.

Trustee King was asked how the faculty could be of help to him. He replied that, anytime there is a cause where he could have an impact, educate him on the issue and he will do whatever he can to help.

USC members discussed ways that the Board could help by providing advocacy for initiatives such as increasing the number of underrepresented minorities on the campuses, finding ways to have a positive impact on Chicago Public Schools, and working with IBHE to advance the goals of the University and Higher Education. The group also discussed the decision-making processes at the three universities and what the role of the Board is, specifically overreaching versus rubber stamping. Trustee King felt that there needs to be the correct balance, which can be achieved by communicating and understanding each other. He voiced his support for the roles of the faculty senates. Trustee King said that the Board needs to consult when weighing priorities. He added that it is important for the Board to protect the institution and help provide growth opportunities. Resource management is important, as many issues come down to funding. The University needs to be a good steward of what it has. USC members encouraged the Board to have a forward leaning agenda rather than only reactive.

Vice President Wilson commented that, despite years of working on recruitment efforts, the University has been losing students, particularly underrepresented groups, due to

concerns about money. Surveys reveal that students who are admitted but do not come here give financial barriers as the top reasons. She noted that financial aid is the top priority in the fundraising campaign. Vice President Wilson reported that 83 universities have full-time offices and staff in Chicago recruiting students. The environment is very competitive. The University is working on ramping up scholarship levels and doing more statewide recruiting. She discussed a first-ever recruitment effort by the University that took place in southern Illinois. SIU and EIU were invited to participate in the event. The University also has an event in Chicago each year for underrepresented students. Attendees of the events can apply to the University for free. USC members discussed other factors that contribute to declining enrollments, such as campus culture and climate.

II. Remarks from the USC Chair

Professor Rao discussed the rollout process of the Discovery Partners Institute. She apologized for the earlier response date for commenting on the proposed revisions to the *General Rules*.

Professor Rao asked the four USC committees to think about what they would like to achieve and to look at which audit items pertain to their committees. She encouraged each committee to consider meeting with the trustee who chairs the corresponding Board committee. She also asked the Academic Affairs and Research Committee to look at OT-335, differentiating shared governance responsibilities from union responsibilities. The Statutes and Governance Committee was given this item, but has been overloaded with other work.

Professor Rao asked USC members to think about topics of importance that could be presented during the USC report to the Board of Trustees. She commented that the first and the last presentations of the academic year are traditionally given by the USC Chair. Professor Burbules will be giving the November report on academic freedom and campus climate. This leaves three meetings during the spring.

The meeting recessed at 1:15 p.m. for USC Committee meetings and resumed at 2:10 p.m.

III. Approval of University Senates Conference Minutes of September 20, 2017

Professor Burbules moved to approve the minutes. The motion was seconded by Professor LaDu. Professor Karri pointed out a typographical error on Page 6. Section V. Professor Burbules asked that on Page 7, second paragraph, “plan A” and “plan B” be changed to “A file” and “B file.” By voice vote, the minutes as amended were approved.

IV. Classification of Senate Minutes

Class I:	Matters of policy affecting one campus only. Item is sent to the President and Board of Trustees for action.
Class II:	Matters affecting more than one campus. Item is sent to Senate(s) for action, then to President and Board of Trustees. At the time of this classification,

	the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class III:	Amendments to the <i>University of Illinois Statutes</i> . Procedure is the same as with Class II items. At the time of reporting this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class N:	This designation requires no USC action, but alerts one or more Senates to an item of interest from the originating Senate. The "N" is preceded by and followed by a lower case letter(s); c = Chicago; s = Springfield; u = Urbana-Champaign; usc = University Senates Conference. Example: "cNs,u" means that a matter has come up in the Chicago Senate, which may be of interest to Springfield and Urbana-Champaign.

Professor Burbules moved to approve the classification of senate minutes. Professor Li seconded the motion. By voice vote, the proposed classifications were approved.

A. The following items were classified I by the University Senates Conference:

1. University of Illinois at Chicago, September 28, 2017

PR-18.01 Establish the Concentration in Rural Nursing Services in the Doctor of Nursing Practice

2. University of Illinois at Springfield, September 29, 2017

Res. 47-2 Merger of WUIS and Illinois Issues and Name Change to NPR Illinois

3. University of Illinois at Urbana-Champaign, October 23, 2017

EP.18.01 Proposal to Establish the Bachelor of Science in Computer Science and Advertising within the College of Media

EP.18.05 Establish an Undergraduate Minor in Economics in the Department of Economics from the College of Liberal Arts and Sciences

EP.18.08 Proposal to Establish a New Bachelor of Arts in Studio Art (with Concentrations) in the School of Art and Design, College of Fine and Applied Arts

EP.18.09 Proposal to Establish A New Bachelor of Fine Arts in Studio Art (with concentrations) in the School of Art and Design, College of Fine and Applied Arts

EP.18.14 Proposal to Establish a Bachelor of Science in Liberal Arts and Sciences (BSLAS) in Econometrics and Quantitative Economics within the College of Liberal Arts and Sciences

EP.18.17 Report of Administrative Approvals through October 9, 2017

B. The following items were classified N by the University Senates Conference:

4. University of Illinois at Chicago, September 28, 2017

cNs,u

Endorsed the University of Illinois Urbana-Champaign Senate Statement on Inclusion, Tolerance, and the Free Pursuit of Knowledge

V. USC Committee of the Whole Discussion: Follow-up items from morning session

Professor DeBerry-Spence suggested that USC might want to consider putting more emphasis on faculty research when making presentations at the Board of Trustees meetings and when meeting with trustees. She commented that many faculty devote the majority of their time to research. USC members commented on ways to get the message out about the importance of research and how much time faculty spend doing research.

Professor Weech discussed the University's connections and interactions with the Illinois Board of Higher Education (IBHE). He felt it would be beneficial for the faculty and the University's Board to have a better relationship with the IBHE and better understanding of what the IBHE does.

Professor Rao commented that USC needs more discussion with the President regarding the Discovery Partners Institute (DPI). There were comments from USC members that the faculty should focus on the academic content and governance of the initiative. Some members were wary of big political initiatives, while others hoped that there would be chances to help shape DPI. There were questions and concerns about how all three universities would be involved, how the governing board for DPI would relate to the University's Board of Trustees, and how DPI might affect students.

Explanation of File Numbers

ST - University of Illinois *Statutes*

GR - *The General Rules Concerning University Organization and Procedure*

NC - Nominating Committee

OT - All other items

VI. Old Business - Action Items

None.

VII. New Business

None.

VIII. Old Business – Information and Discussion Items

1. ST-77/GR-46. Revisions to the *Statutes* and *General Rules* – Edits and Updates. Received from the Board of Trustees Governance, Personnel, and Ethics Committee 10/6/14. *Statutes*: Transmitted to Senates 10/10/14. Passed UIC Senate 12/3/14. Passed UIS Senate 1/23/15. Passed UIUC Senate 5/4/15. *General Rules* transmitted to the President 12/22/14. *General Rules* (Intellectual Property) transmitted to Senates 1/26/15. Passed UIS Senate 3/6/15. Passed UIC Senate 4/23/15. Passed UIUC Senate 5/4/15. *Statutes* and *General Rules* (Intellectual Property) transmitted to the President 5/29/15.

Professor Burbules said that the *Statutes* A File contains the proposed revisions where there are no disagreements, although there are some changes where the President did not accept our advice. Any item where there was disagreement or more discussion was needed went into the B File. The *Statutes* and Governance Committee (SGC) is done with the A File and recommends that the A File be forwarded to the President for communication to the Board. He added that there is more work to do on the B File. In response to a question, Professor Burbules said that the language on the Faculty Advisory Committee is in the B File.

Professor Rao asked if anyone had any questions about the A File or wanted another chance to review the proposed revisions. Professor Maher indicated that he would like to take another look at the A File. Professor Rao asked that the document be redistributed to USC members with the request that any comments be made by November 10.

Professor Burbules requested that time be set aside at the next USC meeting to continue the discussion of the *General Rules* changes with President Killeen and Vice President Wilson. He also proposed that SGC members and Professor Maher work on recommending changes throughout the *General Rules* to reflect the system/university language. Professor Burbules mentioned that Vice President Wilson was willing to meet with a subset of USC to discuss the system/university changes. Professor Rao asked whether the yellow highlighted areas should also be discussed in this subset group. Professor Burbules responded that those changes should be done separately but in parallel with the university/system work. Other members agreed. Professor Rao wanted to open up the subset group to any USC members who might be interested in joining. Since some members had already left the meeting, she said that an email would be sent to all members with the invitation to join the group that would be discussing the system/university revisions in the *General Rules*.

2. ST-72. Revisions to the *Statutes*, Article X, Section 2 (Academic Freedom). Passed UIUC Senate 12/6/10. Passed UIC Senate 9/22/11. Passed UIS Senate 12/14/12. Transmitted to the President 1/18/13. Revised language approved by USC 3/18/14. Transmitted to Senates 3/21/14. Passed UIUC Senate 11/17/14. Passed UIC Senate as amended 1/29/15. Passed UIS Senate 4/10/15. Transmitted to President 5/12/15. Referred back to UIUC Senate USSP Committee in consultation with CAFT 2/23/17.

Professor Burbules commented that this item has been sent back to the Urbana Senate.

3. ST-79. Proposed revisions to the *Statutes*, Article II, Section 2.b, and Article XIII, Section 8 – to authorize the University Senates Conference to initiate revisions to the *Statutes*. Approved by USC 1/17/13. Transmitted to Senates 4/5/13. Revised language approved by USC 6/18/13. Transmitted to Senates 6/21/13. Passed UIC senate 9/26/13. Alternate language passed UIUC Senate 11/18/13. Transmitted to Senates 11/26/13. Passed UIS Senate 2/21/14. Passed UIC Senate 4/24/14. Transmitted to the President 6/11/14. USC new proposed revisions 4/27/17. Transmitted to Senates 5/11/17. Background statement to senates 9/6/17. Passed UIS Senate 9/15/17.

Professor Burbules noted that this item had been passed by the UIS Senate. Professor De Groote reported that the UIC Senate would discuss the document at its meeting later in the week. Professor Maher said that the Urbana USSP Committee had reviewed the document, and a slightly modified document would be going to the senate soon.

4. ST-81. Revisions to University of Illinois Nondiscrimination Statement. Received from Vice President Pierre 10/9/15. Transmitted to Senates 10/12/15. Passed UIC Senate 10/28/15. Passed UIS Senate 12/11/15. Passed UIUC Senate 3/7/16. UIUC Senate version transmitted to UIC and UIS Senates 3/31/16. Passed UIS Senate 4/22/16. Passed UIC Senate 9/29/16. Transmitted to Vice President Wilson 11/22/16.

5. ST-82. Revisions to the *Statutes*, Article IX, Sections 3. (Appointments, Ranks, and Promotions of the Academic and Administrative Staff) a., and 4 (Principles Governing Employment of Academic and Administrative Staffs) b. Passed UIUC Senate 5/2/16. Transmitted to UIC and UIS Senates 6/6/16. Passed UIS Senate 9/23/16. Passed UIC Senate 10/26/16. Transmitted to President 12/5/16.

[Items 4 and 5] Professor Burbules felt that these two items should be moved forward for consideration by the Board. Professor Rao said that she would follow up on these items.

6. OT-339. Audit of the University Senates Conference.

Professor Rao commented that responses to the audit recommendations need to be made by the end of the year.

7. OT-340. Search for a Vice President/Chief Financial Officer.

Professor Rao said that Professor Villegas has agreed to come report to USC at the next USC meeting.

8. OT-326. USC Presentations to the Board of Trustees.

Professor Rao said that Professor Burbules would be giving the next presentation, which will be on November 16.

9. OT-123. University Senates Conference Guests.

The Conference discussed guests to invite.

10. Designation of USC Observer to Board of Trustees meeting:

Thursday, November 16, 2017	Chicago	Aria Razfar
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11. Campus Updates.

There were no updates.

12. OT-142. Updates on External Committees: Enrollment Management Policy Council (Novak); President's Executive Leadership Program (Johnson); Vice President for Academic Affairs Faculty Advisory Committee (DeBerry-Spence, Novak, Tolliver); Vice President for Economic Development and Innovation Faculty Advisory Committee (TBD).

There were no reports.

13. Reports from USC Committee Chairs:

Academic Affairs and Research Committee	Kathy Novak, Chair
Finance, Budget and Benefits Committee	Harley Johnson, Chair
Hospital and Health Affairs Committee	Mary Jo LaDu, Chair
Statutes and Governance Committee	Nick Burbules, Chair

AARC: Professor DeBerry-Spence reported that the committee discussed the importance of having USC representation, at least one from each campus, on the EVP/VPAA faculty advisory group. The group also discussed DPI as it relates to academic affairs. AARC did not have time to discuss its priorities for the year. Professor Maher added that the committee agreed to have a conference call about a week before each USC meeting. The group also plans to meet the day of USC meetings, sometimes briefly and other times for about an hour before the USC meeting.

FBBC: Professor Weech reported that the group will get its agenda out before each USC meeting and decide whether to meet by teleconference beforehand or meet the hour before the USC meeting. The committee discussed two current agenda items that it intends to pursue: looking at the TEM system and considering the extent of faculty involvement in salary increment and budgeting priorities. The committee will also consider new topics and possibly initiate contact with the senate budget committees. FBBC would also like to

look at why costs tend to be higher at the UI system than other systems, specifically why we charge more tuition yet seem to have less resources for student scholarships. The committee will consider producing a year-end report so that next year's committee will know where to start on the various issues.

HHAC – Professor Vincent reported that the committee will focus on mental health for students. The group will assess all three campuses to see what type of support is available, identify contact people, and determine what challenges are not well addressed. Professor Razfar added that the committee will also look at mental health issues affecting the faculty. Professor Vincent said that HHAC plans to meet the morning of the next USC meeting.

SGC: Professor Burbules said that every meeting of the committee will be working on the *Statutes* and the *General Rules*. The committee discussed that the documents that they are working on are drafts and therefore not subject to FOIA. Professor Burbules said that the *Statutes* B File basically has three main parts: 1) changes from the president that either reject proposed revisions or add new language, 2) defining faculty, and 3) including the system/university language. He hopes that everything in the B File will come to USC by the end of next semester and then sent go to the senates.

Professor Rao thanked the committees for all of their work.

IX. Adjournment

Professor Wheeler moved to adjourn. The motion was seconded by Professor Karri and approved by voice vote. The meeting adjourned at 4:00 p.m.