

MINUTES¹
UNIVERSITY SENATES CONFERENCE

DATE: Wednesday, October 31, 2018

PLACE: Room 206 Student Center West, Chicago

PRESENT: Brennan*, Burbules, Dallesasse, Danziger, DeBerry-Spence, De Groote, Erricolo, Francis, Johnson, Karri, Kling, Li, Maher, Miller, Razfar, Span, Tolliver, Vincent, Wade

ABSENT: Kalita

GUESTS: Timothy Killeen, William Sanders, Barbara Wilson

*Participated by phone

Professor Tolliver, Chair, called the meeting to order at 10:00 a.m.

I. Meeting with President Killeen and Executive Vice President Wilson

Professor Tolliver commented that the USC retreat discussions focused on shifting forms of shared governance with the culmination being a document that reflects best practices and basic principles to guide system-wide academic and research initiatives. She mentioned some of the key points, such as: processes that are in place should be followed rather than using ad hoc procedures, system-wide initiatives should be an enhancement for each university, academic appointments should have a home campus, there should be budget transparency, and there should be an elected advisory committee.

Vice President Wilson encouraged the group to think about using the work “elected” since a document that includes that wording could be in conflict with some current practices. Professor Tolliver clarified that the parameters would be for academic and research initiatives, which would include approving course curricula. The group discussed who the electorate might be. President Killeen said that a governance structure has not yet been defined. He mentioned that USC is an elected body so perhaps a subset of USC could serve in an advisory role. He cautioned overly formalizing processes; commenting that he appreciates the great conversations with USC and wants to be in a position to ask the group for help.

The group discussed the possibility of the Discovery Partners Institute (DPI) hiring academic professionals. Professor Burbules mentioned that the USC Statutes and Governance Committee is looking at language in the *Statutes* concerning system academic hires. He commented that it would be good to have clarity in the governing documents and statutory language that is consistent with intention.

¹Subject to approval at the University Senates Conference meeting of November 28, 2018

President Killeen said Vice President Wilson will be presenting a budget to the Board at its next meeting. The budget request includes a 16.5% increase in General Revenue Funds (GRF). He noted that the IBHE is advocating for a 10% increase to the higher education budget. A double-digit increase would bring the University to around 2015 funding levels from the state. The President commented that a capital budget looks likely. Private philanthropy almost matched state funding this past year due to the fundraising campaign. For the current year, revenue went up 14% and expenses went up 2%. President Killeen and Vice President Wilson discussed funding priorities, which include support for students, faculty recruitment, and a salary program. President Killeen discussed some of the capital priorities, such as the DPI hubs at each university, an Engineering educational facility and a feed mill at Urbana, and a new master plan for UIC. President Killeen commented that system budgeting has changed and encouraged USC to invite Vice President Ghosh for an update.

Vice President Wilson reported that the system-level Arts and Humanities initiative received 53 proposals across the three universities. The initiative is for two-years with \$1M to allocate each year. President Killeen commented that the proposals have been fantastic.

Vice President Wilson said that seven new faculty hires have been announced as part of the distinguished faculty hiring program. More hiring announcements will be coming.

President Killeen asked Mr. Tom Hardy to comment on the marketing initiative. Mr. Hardy said that this is the second wave of the marketing program. The first wave included ads on NPR radio stations and social and digital advertising. The current initiative is building on digital advertising and adding billboards. There have been positive outcomes and increases in web hits. They will soon be thinking about the third wave.

President Killeen told USC that he has asked Vice President Wilson to lead a task force on sexual misconduct. Members will be nominated by the chancellors and the provosts and will include experts in different arenas, including Title IX, students, and student athletes. The group will look at best practices and what other universities are doing. Vice President Wilson added that the focus will be on prevention, education, training, and how the University should prepare itself to act.

President Killeen said that he wanted outside expertise to look at where the University should be going as a system land-grant university. The National Center for Higher Education Management System (NCHEMS) issued the report: "The University of Illinois System: Moving Toward the National Leader as the Land-Grant University System for the 21st Century." He commented that the final meeting with NCHEMS is today, and invited USC members to attend. The group discussed the report and USC members provided advice. Most members seemed to be in favor of the roles of a land-grant institution, but some thought that instead of focusing on that term, there could be a better, updated term.

II. Meeting with Dr. William Sanders, Interim Director of the Discovery Partners Institute

Dr. Sanders said that he studied the Discovery Partners Institute (DPI) extensively when President Killeen asked if he would take on the role of director. He commented that those

before him put together a great high-level vision, and it is now time to take action. He believes that DPI can succeed if we create it together. The initiative is very exciting for the UI System, the city of Chicago, the state, and the nation. He testified in the State Senate on his second day on the job. There is a lot more work to be done and a very significant process to go through in order to turn the appropriation language into reality. He and his staff are engaging with faculty, industry, and other stakeholders.

DPI will have eight working groups, each led by a chair. Six are in place, the seventh will be charged tomorrow, and hopefully the eighth will be in place next week. He and Dr. Phyllis Baker meet with the chairs once a week. There will be 120 faculty working to help create and define DPI. An Academic Executive Committee has been in place since February. The group was appointed by the provosts and meets every other week. The Academic Governance Advisory Group (AGAG) was put together to provide advice on process matters and make sure DPI is working within the rules of the three universities.

Dr. Sanders commented that all faculty hired for DPI will be hired by their home academic unit. There will be current faculty who spend time at DPI, and it will be important to make sure their academic units remain whole. When asked about professors of practice, Dr. Sanders responded that this title is something that the University does not have, and the academic governance group should discuss this. Professors Johnson and De Groote, members of AGAG, discussed some of the issues that the group is facing. Dr. Sanders said that DPI will have non-faculty academic staff for support functions, including research support. There were some concerns from USC about the role of partner institutions, given what happened with UI Labs. Dr. Sanders stressed that DPI is a research organization that is part of the University of Illinois. It is also an institution that believes it can be stronger by having partners outside of the UI System. Another concern from USC was that the operational side will need to be agile and operationally directed. Academic partners from outside might not normally be subject to the same rules. Dr. Sanders addressed concerns that there is a lot of inaccurate information being reported in the press. He said that the current strategy is to focus on building the correct support and not having public disagreements. Dr. Sanders commented that courses being taught by outside institutions will go through the normal articulation procedures.

Dr. Sanders was asked about the relationship between DPI and IIN (the Illinois Innovation Network), in which there are some overlapping budget issues. He replied that his primary focus is on DPI, and Vice President Seidel is in the University's lead role in developing IIN. They consult with each other on a regular basis.

Dr. Sanders again stressed that DPI will only work succeed if we work together.

III. Approval of University Senates Conference Minutes of October 2, 2018

Professor Karri moved to approve the minutes. The motion was seconded by Professor Johnson and approved by voice vote, with two abstentions (Professors DeBerry-Spence and Maher, who were not at the October 2 meeting.)

IV. Classification of Senate Minutes

Class I:	Matters of policy affecting one campus only. Item is sent to the President and Board of Trustees for action.
Class II:	Matters affecting more than one campus. Item is sent to Senate(s) for action, then to President and Board of Trustees. At the time of this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class III:	Amendments to the <i>University of Illinois Statutes</i> . Procedure is the same as with Class II items. At the time of reporting this classification, the Conference member will file with the recording secretary an accurate final copy of the Senate action.
Class N:	This designation requires no USC action, but alerts one or more Senates to an item of interest from the originating Senate. The "N" is preceded by and followed by a lower case letter(s); c = Chicago; s = Springfield; u = Urbana-Champaign; usc = University Senates Conference. Example: "cNs,u" means that a matter has come up in the Chicago Senate, which may be of interest to Springfield and Urbana-Champaign.

Professor Burbules moved to approve the proposed classifications. The motion was seconded and approved by voice vote.

A. The following items were classified I by the University Senates Conference:

1. University of Illinois at Urbana-Champaign, October 15, 2018

- EP.19.01 Revision of Gies College of Business Undergrad General Mgmt. Major Curriculum
- EP.19.05 Revision of Operations Management Major within the College of Business
- EP.19.06 Modification to the Supply Chain Management Major Curriculum in the Department of Business Administration, Gies College of Business
- EP.19.08 Revise the B.S. in Engineering Mechanics
- EP.19.10 Revise the Undergraduate Business Minor for Non-Business Majors
- EP.19.09 Report of Administrative Approvals through September 17, 2018 as Revised on 10/4/18

2. University of Illinois at Chicago, October 24, 2018

- PR-19.06 Proposal to Establish the Juris Doctor and Establish Four Concentrations within the Juris Doctor
- PR-19.07 Proposal to Establish Nine (9) Course Subjects in the UIC John Marshall Law School
- PR-19.08 Proposal to Reorganize and Consolidate the Department of Biopharmaceutical Sciences and the Department of Medicinal Chemistry and Pharmacognosy as the Department of Pharmaceutical Sciences
- PR-19.09 Proposal to Rename the Department of Slavic and Baltic Languages and Literatures as the Department of Polish, Russian, and Lithuanian Studies
- PR-19.10 Proposal to Consolidate and Revise the Bachelor of Arts in Liberal Arts and Sciences, Major in Polish and the Bachelor of Arts in Liberal Arts and Sciences, Major in Russian as the Bachelor of Arts in Liberal Arts and Sciences, Major in Polish, Russian, and Central and Eastern European Studies; and Establish the Concentration in Polish Studies, the Concentration in Russian Studies, and the Concentration in Central and Eastern European
- PR-19.11 Proposal to Rename and Revise the Minor in Polish as the Minor in Polish Studies; Rename and Revise the Minor in Russian as the Minor in Russian Studies; and Establish the Minor in Central and Eastern European Studies
- PR-19.12 Proposal to Revise the Bachelor of Arts in Liberal Arts and Sciences, Major in French and Francophone Studies; Revise the Bachelor of Arts in the Teaching of French; and Revise the Minor in French and Francophone Studies
- PR-19.13 Proposal to Revise the Minor in Physics
- CI-19.01 Proposal to Transfer the UIC Cancer Center from the College of Medicine to the Office of the Vice Chancellor for Health Affairs

B. The following items were classified II by the University Senates Conference:

3. University of Illinois at Urbana-Champaign, October 15, 2018

- SP.18.13 Proposed Revisions to the *General Rules*, Article III – Intellectual Property

C. The following items were classified III by the University Senates Conference:

4. University of Illinois at Chicago, October 24, 2018

The UIC Senate approved a number of amendments to the proposed revisions to the *Statutes* (USC ST-77). The UIC Senate approved amendments are delineated in a letter to the University Senates Conference.

D. The following items were classified N by the University Senates Conference:

5. University of Illinois at Springfield, October 12, 2018

sNc,u Res 48-2 Modification of Article 2, Uniform Personnel Committee Operating Procedures

6. University of Illinois at Urbana-Champaign, October 15, 2018

uNc,s SP.18.18 Revision to the Bylaws, Part D.8 – Senate Committee on Educational Policy

SP.19.02 Revision to the Bylaws, Part B.3 – Senate Committees

RS.19.02 Resolution in Support of the “Critical Conversations” Initiative of the Chancellor

7. University of Illinois at Chicago, October 24, 2018

cNs,u Approved proposal to create the position of Vice Chancellor for Innovation

V. Remarks from the USC Chair

Professor Tolliver commented that she received an invitation to attend the NCHEMS meeting later in the afternoon. She noted that the President indicated that any USC member was welcome to join the meeting. Professor Tolliver said she has been thinking about the USC Hospital and Health Affairs Committee and has come up with some proposals that she will share at that part of the agenda.

VI. USC Committee of the Whole Discussion: Follow-up items from morning session

Professors De Groote and Johnson discussed some of the challenges that the DPI Academic Governance Advisory Group (AGAG) has had in moving forward. Professor Tolliver commented that using existing governance structures would have seemed preferable to setting up an ad hoc process. Some members expressed concern that there seemed to be hesitation from administration on using the word “elected” when setting up

advisory groups. However, there was also a feeling of good will in that it has been made clear that advice and help from USC is wanted. There was also a sense of urgency to make decisions on processes and move forward. Professor Tolliver suggested that she follow up with Dr. Sanders and recommend that USC communicate with AGAG in the form of the document that USC will be considering on system shared governance.

Professor Tolliver was asked to communicate to President Killeen and Vice President Wilson that USC would like to encourage the idea of considering another way to describe the public service role of the University besides the term land-grant.

USC discussed the system's and Urbana campus's efforts to consider revisions to sexual misconduct processes. There was a suggestion to request that someone from an academic freedom and tenure committee be included on the system's task force.

Explanation of File Numbers

ST - University of Illinois *Statutes*

GR - *The General Rules Concerning University Organization and Procedure*

NC - Nominating Committee

OT - All other items

VII. Old Business - Action Items

1. OT-349. Discussion of the future of the USC Hospital and Health Affairs Committee.

Professor Tolliver commented that the USC committees were set up to parallel the Board committees. The hospital is no longer a system-wide enterprise. In contrast to the other committees, there does not seem to be a clear role. She made a motion to dissolve the committee. Professor Miller seconded the motion. Professor Vincent commented that there was a mismatch between the Board Committee, which was very hospital focused, and what the USC committee was doing, which last year focused on student mental health. Professor Francis said that the committee at one time focused on health benefits and drafted a resolution. She added that there was very little the committee could actually do and agreed that it should be dissolved. Professor DeBerry-Spence said that the committee was more robust when Urbana was forming its medical school. Professor Burbules reminded the Conference that there was a Vice President for Health Affairs when the USC committees were established. He also supported eliminating the HHAC. By voice vote, USC unanimously approved dissolving the Hospital and Health Affairs Committee. Professor Tolliver asked the USC SGC to propose an amendment to the USC Bylaws.

VIII. New Business

2. OT-350. Election of USC Executive Committee Member from UIC.

Before the election to fill the vacant seat left by the resignation of Professor Benet DeBerry-Spence, she announced that she would also be resigning from USC as she is now

head of her department. Professor Tolliver thanked Professor DeBerry-Spence for all of her contributions to USC.

By a ballot vote, Professor Razfar was elected to the USC Executive Committee.

3. OT-351. Shared Governance and System-Wide Academic and Research Initiatives at the University Of Illinois: Guidelines

USC discussed the importance of having an independent advisory body. There were questions of who the electorate would be if the body were to be elected and what USC's role should be in system-created academic initiatives. The group also considered whether partner institutions would have a role in governance and what type of representation permanent staff of DPI would have. Professor Maher thought that the drafting committee should take another look at the document. He pointed out that #9 is being discussed in the context of DPI, but it is not really possible to apply the principle of DPI given all of the unknowns at this time. Professor Maher made a motion that the Conference expresses a sense of support for the principles that are articulated in the document and encourages the working group to take another look at the document, make revisions as needed, and bring it back to the next meeting. Professor Francis seconded the motion. Professor Burbules commented that the drafting committee was charged with developing a document that was not specific to DPI. He asked that USC members send suggestions to the drafting committee. Professor De Groote, who took over chairing the meeting when Professor Tolliver had to leave for the NCHEMS meeting, called for a vote. The motion was approved.

IX. Old Business – Information and Discussion Items

4. ST-77. Revisions to the *Statutes* – Edits and Updates (A File). Received from the Board of Trustees Governance, Personnel, and Ethics Committee 10/6/14. Transmitted to Senates 10/10/14. Passed UIC Senate 12/3/14. Passed UIS Senate 1/23/15. Passed UIUC Senate 5/4/15. Transmitted to the President 5/29/15. Transmitted to Senates 9/4/18.

5. ST-79. Proposed revisions to the *Statutes*, Article II, Section 2.b, and Article XIII, Section 8 – to authorize the University Senates Conference to initiate revisions to the *Statutes*. Approved by USC 1/17/13. Transmitted to Senates 4/5/13. Revised language approved by USC 6/18/13. Transmitted to Senates 6/21/13. Passed UIC senate 9/26/13. Alternate language passed UIUC Senate 11/18/13. Transmitted to Senates 11/26/13. Passed UIS Senate 2/21/14. Passed UIC Senate 4/24/14. Transmitted to the President 6/11/14. USC new proposed revisions 4/27/17. Transmitted to Senates 5/11/17. Background statement to senates 9/6/17. Passed UIS Senate 9/15/17. Passed UIUC Senate with revisions 12/11/17. USC reconciled language to Senates 1/29/18. Passed UIUC Senate 4/2/18. Passed UIS Senate 4/6/18. Failed UIC Senate 4/26/18. Approved USC 5/3/18. Transmitted to President 6/1/18 with UIC response.

6. ST-81. Revisions to University of Illinois Nondiscrimination Statement. Received from Vice President Pierre 10/9/15. Transmitted to Senates 10/12/15. Passed UIC Senate 10/28/15. Passed UIS Senate 12/11/15. Passed UIUC Senate 3/7/16. UIUC Senate version

transmitted to UIC and UIS Senates 3/31/16. Passed UIS Senate 4/22/16. Passed UIC Senate 9/29/16. Transmitted to Vice President Wilson 11/22/16.

7. ST-82. Revisions to the *Statutes*, Article IX, Sections 3. (Appointments, Ranks, and Promotions of the Academic and Administrative Staff) a., and 4 (Principles Governing Employment of Academic and Administrative Staffs) b. Passed UIUC Senate 5/2/16. Transmitted to UIC and UIS Senates 6/6/16. Passed UIS Senate 9/23/16. Passed UIC Senate 10/26/16. Transmitted to President 12/5/16.

8. GR-46. Revisions to the *General Rules* – Edits and Updates. Received from the Board of Trustees Governance, Personnel, and Ethics Committee 10/6/14. Transmitted to the President 12/22/14. Intellectual Property transmitted to Senates 1/26/15. Passed UIS Senate 3/6/15. Passed UIC Senate 4/23/15. Passed UIUC Senate 5/4/15. Intellectual Property transmitted to the President 5/29/15. Revised IP to Senates 4/4/18. UIC Senate response 4/26/18 (not approved, provided recommendations) UIUC Senate response 4/30/18 (not approved, provided recommendations). Transmitted to Senates (Article III, Intellectual Property) 9/4/18. Passed UIC Senate 9/20/18.

9. ST-72. Revisions to the *Statutes*, Article X, Section 2 (Academic Freedom). Passed UIUC Senate 12/6/10. Passed UIC Senate 9/22/11. Passed UIS Senate 12/14/12. Transmitted to the President 1/18/13. Revised language approved by USC 3/18/14. Transmitted to Senates 3/21/14. Passed UIUC Senate 11/17/14. Passed UIC Senate as amended 1/29/15. Passed UIS Senate 4/10/15. Transmitted to President 5/12/15. Referred back to UIUC Senate USSP Committee in consultation with CAFT 2/23/17.

10. ST-83. Revisions to the *Statutes* – new proposed revisions and proposed revisions from ST-77 that need further discussion (B File).

(Items 4-10) Professor Burbules said that there is not new information. Some of the items are still working their way through the senates.

11. OT-326. USC Presentations to the Board of Trustees.

Professor Burbules appreciated the feedback on the report that he will give the Board at its November 15 meeting. He commented that the report will be even more timely after today's discussions.

12. Designation of USC Observer to Board of Trustees meeting:

Thursday, November 15, 2018

Urbana

Gay Miller

13. OT-339. Audit of the University Senates Conference.

The items that have been given new target dates were reviewed.

14. OT-343. Proposed Revision to the University Senates Conference *Bylaws*, Section 3, 3.5 – Term Limits. Approved by USC 2/21/18.

No new information.

15. OT-344. Proposed Revision to the University Senates Conference *Bylaws*, 4.3.1 – Chair of the Nominating Committee.

No new information.

16. OT-123. University Senates Conference Guests.

The Conference discussed guests to invite.

17. Campus Updates.

Professor Francis mentioned that the Urbana Chancellor commented on sexual misconduct processes during the last Urbana senate meeting. Professor Vincent said that UIC is proposing a new position of Vice Chancellor for Innovation.

18. OT-142. Updates on External Committees: Enrollment Management Policy Council (vacant); President's Executive Leadership Program (Erricolo); Vice President for Academic Affairs Faculty Advisory Committee (DeBerry-Spence, Tolliver); Vice President for Economic Development and Innovation Faculty Advisory Committee (TBD).

There were no updates.

19. Reports from USC Committee Chairs:

Academic Affairs and Research Committee
Finance, Budget and Benefits Committee
Statutes and Governance Committee

Gay Miller, Chair
Danilo Erricolo, Chair
Nick Burbules, Chair

There were no reports.

X. Adjournment

Professor Maher moved to adjourn. The motion was seconded by Professor Burbules and approved by voice vote. The meeting adjourned at 3:25 p.m.